



Utility Contractor™

NOVEMBER/DECEMBER 2022

2022

Utility Construction *Buyer's Guide*





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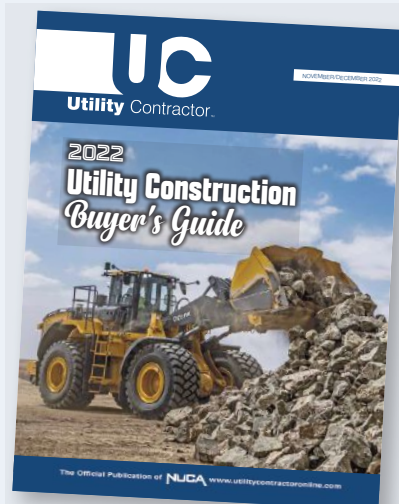
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The 2022 Utility
Construction Buyer's Guide
is the ultimate resource for
locating equipment and
services critical to your
contracting needs.

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Benjamin Media Publishing Team

President — Robert Krzys
robk@benjaminmedia.com

Editor/Publisher — James Rush
jrush@benjaminmedia.com

Advertising Sales Rep. — Maura Bourquin
mbourquin@benjaminmedia.com

Sr. Graphic Artist — Sarah Haughwout
shaughwout@benjaminmedia.com

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NUCA

Chairman's Message



Get Engaged

My tenure as Chairman of NUCA has brought me all over the country for meetings and events, not just for our national association but for our Chapters as well. Over the last year, I have met members from every corner of our industry. I have met Chapter leadership, contractors involved in every aspect of utility and excavation construction, and associates that provide everything from the heavy equipment we use daily to the software we rely on to run our businesses.

One thing has been consistent at every stop I have made: Our members love what they do, and they love the industry they are in. They also love this association and want to do everything they can to make it succeed. I appreciate the support of NUCA that I have seen over the past nine months. I can't count how many times I've heard the question "Is there anything I/we can do to help?"

You might recall that my focus for this year was on membership growth and how member engagement plays a vital role in that. The answer to that question is: Getting engaged with NUCA is what you can do.

Your involvement could come in several different forms. If you have a Chapter, check out your committees. There is likely a committee to fit your interests. If you enjoy that experience, then leadership on your Board of Directors could be a logical next step. Attend Chapter events and support your Chapter with sponsorship opportunities. Your Chapter needs your help, and if everyone chips in then it doesn't take much time to run an effective NUCA Chapter.

If you don't have a Chapter in your area or if you want to step up your support for NUCA, you can check out our committees at the National level. We need participation just like chapters do. Recent changes to our Board of Directors structure allows every Chapter to have a member on the NUCA Board. Regional Vice Chair positions are a great way to see if National leadership is for you. And obviously the ultimate form of National engagement is to serve as an officer. Not ready to jump in that deep? Come see us at an event. Extend your 2023 CONEXPO trip an extra day and come to our evening banquet on March 13 in Las Vegas.

There are several ways to get engaged in our great association. The question is just how far do you want to go? Make that call today. Volunteer your time to help us represent this great industry and make a difference, both locally and nationally. You will get more out of NUCA than you put in.

Sincerely yours,

Ryan Kinning

NUCA Chairman of the Board / Penro Construction Company

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NUCA STAFF

Chief Executive Officer
Doug Carlson — doug@nuca.com

Chief Operating Officer
Chris Barrett — chris@nuca.com

Director of Communications
Robert Baylor — robert@nuca.com

Director of Marketing
Cheryl Stratos — cheryl@nuca.com

Staff Editor
Zak Jordon — zak@nuca.com



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Contractors Complete NUCA STAR Safety Program



Safety is a vital component of every utility construction jobsite and employee activity. The National Utility Contractors Association (NUCA) announced that BRS Inc. of Richfield, North Carolina, Concrete Cutting Systems Inc. of Philadelphia, Pennsylvania, Petticoat-Schmitt Civil Contractors, and J.F. Wilkerson Contracting Co. have finished the NUCA STAR safety program.

NUCA's new STAR (Safety, Training, Awareness and Recognition) Program provides a venue for every company in the utility construction industry to measure the effectiveness of their safety programs and recognize how these important company programs can be improved.

BRS Inc., Concrete Cutting Systems Inc., and Petticoat-Schmitt Civil Contractors Inc. achieved the STAR Program's top Platinum Level status. J.F. Wilkerson Contracting Co. achieved the STAR Program's Gold Level status. All are NUCA members.

"Our NUCA STAR winners show strong dedication to creating and managing world-class safety programs on their jobsites. Through their commitment to jobsite safety, their leadership ensures that their employees make it home safely when the working day is through," said Mike Flowers, NUCA's director of safety, training, and education.

"We're proud and honored to be a NUCA STAR Platinum recipient," said Kirk Blomgren, vice president of safety at Petticoat-Schmitt. "Benchmarking ourselves against our NUCA partners and raising awareness to better practices in the industry are qualities that make NUCA's safety programs great!"

The STAR Program categories of Bronze, Silver, Gold, and Platinum allow companies to review their processes and evaluate their safety programs' strengths and potential areas of improvement in the critical areas that provide a lasting path to safety success. Evaluation areas are Leadership, Records Management, Culture, and Procedures. Under these four core areas are subsections scored on a point system meeting specific guidelines that a company must meet for each category.

Winners at all levels are chosen by the STAR review board based on their submissions following the STAR Program guidelines.

NUCA's website (www.nuca.com/nucastar) contains detailed information on NUCA STAR Program guidelines, as well as the application process for NUCA members and non-members. The STAR Program was unveiled in June 2022 during Trench Safety Month and has already awarded several construction companies industry-wide recognition for their safety programs.

All participants who attain one of the four levels of the STAR Program are recognized as companies who are sincere in their efforts to build effective programs and are to be commended for their participation in ensuring the safety of their employees.

The goal of this program is to help industry members master one of the most essential functions of a successful company — safety — and to help ensure industry employees stay healthy and safe while they build our nation's vital core infrastructure projects.

Core & Main Completes Acquisition of Ohio-Based Waterworks Company



Core & Main, Inc., a leading specialized distributor of water, wastewater, storm drainage and fire protection products, and related services, has closed its previously announced acquisition of substantially all of the assets of the municipal waterworks division of Trumbull Industries, Inc., as well as the assets of an affiliated entity, a supplier of specialty and private label products for the municipal and industrial markets, based in Ohio.

“We are thrilled to expand our presence in Ohio and Pennsylvania,” said Steve LeClair, chief executive officer of Core & Main. “The local knowledge and expertise their team brings enable us to deliver on our shared commitment to deliver quality products and outstanding customer service to the region.”

Founded in 1922, Trumbull Industries, Inc. and its affiliated entities have proven themselves as industry leaders, delivering the highest level of customer service and value to their customers for more than 100 years.

“The municipal waterworks division of Trumbull Industries, Inc. has a long history of excellence in the industry,” said Jack Schaller, president of Core & Main Waterworks. “Its dedicated team’s commitment to exceptional service makes it a perfect addition to the Core & Main family.”

The municipal waterworks division of Trumbull Industries, Inc. distributes a variety of critical infrastructure products to the waterworks industry through four branches in Youngstown and Akron, Ohio, and Bentleyville and Meadville, Pennsylvania.

United Rentals to Add Several Zero-Emissions Hydrogen Power Generators to Fleet

United Rentals Inc. announced it is adding several hydrogen power generators to its North American rental fleet in the coming months. With the generators, United Rentals customers will have a zero-emissions power solution to charge electric vehicles and tools, and other equipment, advancing worksite electrification strategies.

The EODev GEH2 fuel cell electro-hydrogen generators bring companies the energy they need, without emissions of carbon dioxide (CO₂), hydrocarbons (HC), nitrogen oxides (NO_x) or other particulate matter (PM). With a compact footprint of about 4 ft by 11 ft, the generators deliver instant power up to 110 kVA (88 kW). They are equipped with the latest hydrogen fuel cells, and provide exceptional durability and reliability. In addition to the sustainability benefits, they also run much quieter than traditional generators.

United Rentals has acquired the generators from Generac, a distribution partner for EODev. The generators join emissions-free aerial lifts, trucks, vans, compact excavators, e-dumpsters, battery systems and more already in the United Rentals portfolio of environmentally friendly rental equipment. United Rentals expects to deploy the generators during the fourth quarter of 2022 and in 2023.

“By providing a zero-emissions power solution, United Rentals continues to demonstrate leadership in helping worksites expand electrification in construction and industrial rental sectors,” said David Scott, Senior Vice President of Specialty Operations, United Rentals.

Included among the applications for GEH2 generators are construction worksites; confined environments such as tunnels, mines and enclosed spaces; entertainment venues including concerts; sports events; and many other markets where emission free power is desired.

“United Rentals is an excellent partner for our emissions-free generators because our companies share a vision to provide innovative solutions that help customers reduce their carbon footprint and environmental impact,” said Stéphane Jardin, Chief Commercial Officer of EODev. “With its eco-friendly solutions, United Rentals is leading the way in helping construction and industrial companies build a more sustainable future.”

United Rentals has set a goal of reducing the greenhouse gas emissions intensity of its business by 35 percent by 2030, from 2018. More information about the company’s environmental management strategy can be found on the Sustainability at United Rentals webpage.

W. Michael Byrne



W. Michael Byrne, founder of NUCA member Michael Byrne Manufacturing, passed away on Oct. 16. He was 99.

Byrne founded Michael Byrne Manufacturing out of a garage in downtown Mansfield, Ohio, in 1966. In that time, the company grew to be a leader in the manufacturing of underground construction equipment, notably auger boring machines.

Byrne was a veteran of the U.S. Army Air Corps and spent more than 15 years working for Westinghouse before founding his namesake company. In addition to his work as an innovator in the field of underground construction, Byrne was active in the Mansfield community as well as that of his adopted new community in the Dominican Republic, where he had a home.

He was the son of Ruth (Cannon) and Lawrence Morris Byrne and was born July 1, 1923, in Minot, North Dakota. At age 3, his family moved to Port Huron, Michigan, where he grew up — but in 1931, at the height of The Great Depression, Byrne's father left his mother and five siblings.

To help make money for his mother, Byrne started working at the age of 8, selling anything from newspapers and flowers to jewelry and whiskey. He also worked at Hayden's Upholstery.

In 1943 he was drafted into the U.S. Army Air Corps; he became a 2nd Lt. Bombardier/Navigator. After the war, Byrne worked for Evans Products Co. in Detroit. In 1949, the Small Appliance Division of the Westinghouse Electric Corporation recruited Byrne and he moved to Mansfield, Ohio. He worked at Westinghouse for the next 15 years; it was there he met “the most beautiful lady in town,” his future wife, Lois Hershey.

Byrne rose through the ranks at Westinghouse, eventually becoming the national marketing manager and overseeing the company's sales and marketing efforts. He was transferred to New York City's Manhattan office for three years before returning to the Mansfield office.

In 1966, Byrne started his own business, Michael Byrne Mfg., a manufacturer of horizontal earth boring machines. This business eventually expanded into tunneling, coal augering and environmental clean-up machines and equipment. In September 2022, for his efforts in manufacturing, Byrne was inducted into the North Central Ohio Industrial Museum's “Champions of Industry.”

In Mansfield, Byrne was active in many businesses and organizations and was always willing to lend a hand. When he moved to the Dominican Republic in his later years, Byrne was still active and passionate about making a difference in people's lives.

Howard D. Venzie Jr.



Howard D. Venzie Jr., a long-term NUCA supporter and champion, passed away on Oct. 20, 2022, at the age of 78.

Venzie was born in Philadelphia on Nov. 8, 1943, and was the oldest of his siblings. In 1961, he began night classes at Temple University in pursuit of his associate degree in Building Construction Technology, and, later, his bachelor's degree in Business Administration. He spent his days working as a laborer and an estimator for his family's plastering company. Before obtaining his bachelor's degree in 1968, he married his sweetheart, Pamela. The couple would have three sons: Jeff, Gregory and Stephen.

After getting married, Venzie pursued a law degree following college, attending the University of Kentucky before completing his degree at Villanova University.

Venzie's career was one of his greatest passions, and he

proudly continued to work until his final days. From 1971 through early 1975, Howard was associated with the law firm of Pepper, Hamilton & Scheetz in Philadelphia and focused his practice on construction litigation. In March 1975, he began his own law practice in Philadelphia, which developed into the successful boutique construction law firm of Venzie, Phillips & Warshawer.

Having served as an arbitrator in approximately 100 construction and commercial cases, and as a mediator in more than 850 cases, Venzie was one of the leading pioneers of the construction industry's adoption of alternative dispute resolution. Venzie also enjoyed having two of his sons, Jeff and Stephen, work as attorneys with him and under his tutelage for several years. After closing the firm in 2019, Howard formed his own mediation practice, Venzie Construction ADR Services LLC, where he spent the balance of his career mediating large complex cases.

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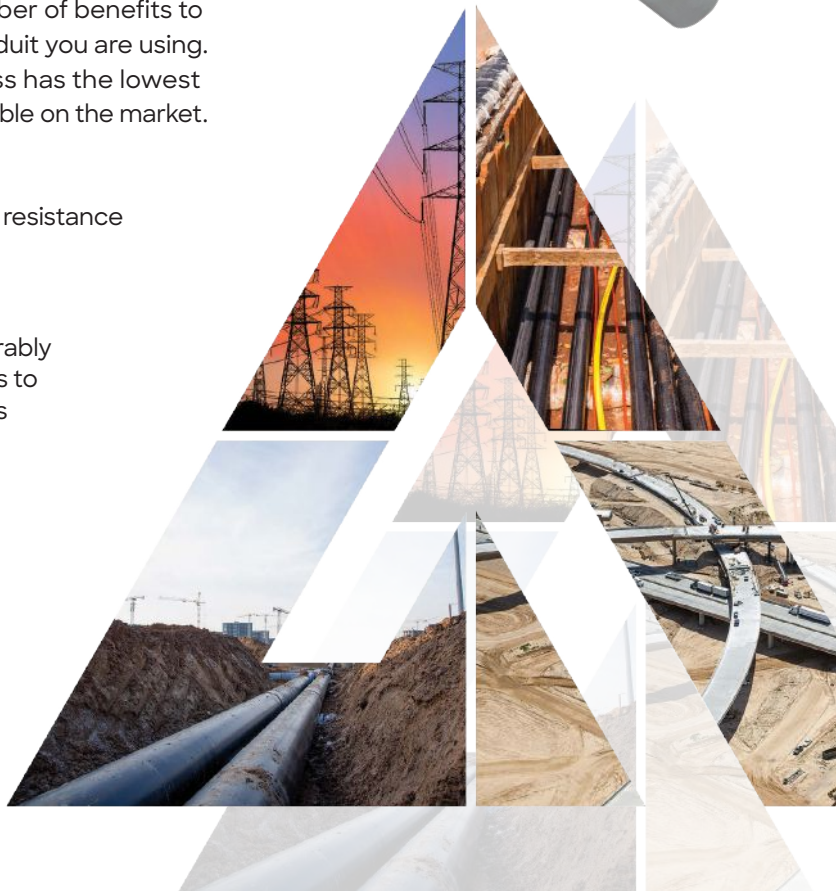
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HDPE Pipe Electrofusion Guide Updated



The MAB Generic Electrofusion Procedure for Field Joining of 12 Inch and Smaller Polyethylene (PE) Pipe (MAB-01-2022) guide has been updated by the Municipal Advisory Board (MAB) and is available as a free download from the MAB website.

The updates focus on HDPE water piping systems that include new sections on Electrofusion, Safety and Cleaning; the new requirement to use a minimum of 90 percent isopropyl alcohol; new tables on peel depth and cooling times for couplers and saddle fittings; improved questions in the sample test; emphasis on the use of peelers (instead of scrapers) in most locations; plus, new inspection check lists have been added.

MAB serves as an independent, non-commercial adviser to the Municipal & Industrial Division of the Plastics Pipe Institute Inc. (PPI), the major North American trade association representing all segments of the plastic pipe industry.

The document provides the proper procedures, equipment, installers' training, testing, inspection and qualification for electrofusing HDPE pipe up to 12 inches. For larger HDPE pipes, refer to MAB-2. In addition to joining HDPE pipe sections with couplers, the document provides a field guide for electrofusion of saddles.

The link to download MAB-01-2022 is <https://plasticpipe.org/common/Uploaded%20files/Technical/MAB-01.pdf>.

"The information in MAB-01-2022 is highly important to the successful installation of HDPE water piping systems," stated Camille George Rubeiz, P.E., F. ASCE, co-chair, Municipal Advisory Board and senior director of engineering, Municipal and Industrial Division of PPI. "HDPE fused joints create leak-free, self-restraint, monolithic piping systems, and eliminates infiltration into the pipe as well as ex-filtration into the environment.

"This second edition contains more valuable contributions from the MAB Electrofusion Task Group. These updates have been reviewed and approved the members of the Municipal Advisory Board that included Jacob Nakanoo, City Utilities, Springfield, MO; Eric Shaffer, P.E., City of Duluth, MN; Andrew Schipper, P.E., City of Ft. Wayne, IN; Greg Scoby, P.E., formerly of the City of Palo Alto, CA and now with Crossbore Consultants, CA, Task Group Chair; Masa Niiya, P.E., MUD, Omaha, NE; David Freireich, P.E., City of Round Rock, TX and myself. Plus, we would like to acknowledge the electrofusion equipment and fittings manufacturers who contributed and endorsed MAB-01-2022."

Primoris Services Corporation Completes PLH Group Acquisition



Primoris Services Corp., a leading provider of specialty contracting services in North America, announced Aug. 1 that it has closed

its acquisition of PLH Group Inc. in an all-cash transaction valued at \$470 million. The transaction directly aligns with Primoris' strategic focus on higher-growth, higher-margin markets and expands its capabilities in the utility markets, including power delivery, communications, and gas utilities.

PLH Group is a utility-focused specialty services company with concentration in growing regions of the United States. As a result of the acquisition, the majority of PLH operations

will be incorporated into Primoris' Utilities Segment, with the remaining operations going into the Energy/Renewables and Pipeline segments.

"The addition of PLH is an important step in enhancing both the size and scale of our operations in the Power Delivery and Gas Utilities markets. This acquisition will help us capture substantial growth tailwinds as the U.S. transitions to greater dependence on both traditional and renewable energy sources," said Tom McCormick, Primoris' President and Chief Executive Officer. "We welcome the PLH team to the Primoris family of companies as we work together to drive our company forward."

Sunbelt Rentals Receives Delivery of Bobcat All-Electric Compact Track Loader



Sunbelt Rentals, a leading North American equipment rental company, announced the delivery of the first Bobcat T7X all-electric compact track loader to Sacramento, California, on Sept. 29. Sunbelt Rentals is the first national rental company to adopt Bobcat all-electric technology, with the intent to support emission reduction goals for both its customers and the company itself.

The company has an exclusive rental agreement for the Bobcat T7X, making Sunbelt Rentals the primary source for customers to utilize this equipment. Sunbelt Rentals has a rapidly growing fleet of T7X compact track loaders that will be available for rent in California and other markets in North America.

The Bobcat T7X is the world's first all-electric compact track loader and joins a Sunbelt Rentals fleet that also includes all-electric scissor lifts and skid steers, along with Ford F-150 Lightning trucks. This new equipment offering reflects the Sunbelt Rentals commitment to providing customers with innovation that is powerful, yet sustainable.

"Sunbelt Rentals is pleased that customers have access to innovative technologies like the Bobcat T7X through rental and that the equipment aligns with their sustainability efforts," said Brent Coffey of Sunbelt Rentals. "Equipment such as this is a viable way to help our customers reduce their carbon footprint and decrease noise pollution, while also ensuring they have the excellent operating performance they need."

The Bobcat T7X is powered by a powerful 60.5KW lithium-ion battery and is an environmentally friendly option designed to outperform its diesel-powered counterparts.

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WHAT'S A UTILITY CONTRACTOR TO DO?

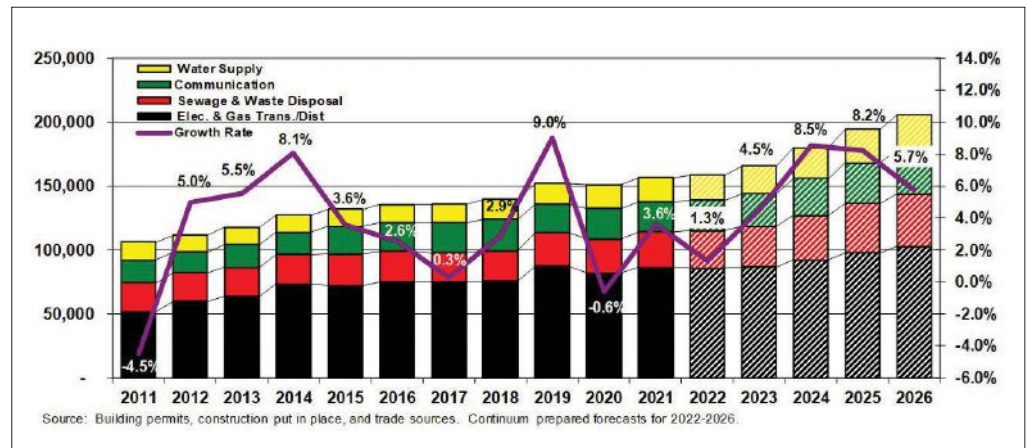
2023 Utility Outlook Executive Summary

By Mark Bridgers, Cam Winstead, and Virginia Bellenkes

VUCA...Volatility, Uncertainty, Complexity, and Ambiguity. In hindsight, the period from approximately 1985 to 2020 was remarkably stable using nearly any economic or market measure. COVID-19 and the subsequent lockdown, supply chain challenges, geopolitical conflicts, political instability, cascading inflation, potential recession, etc., have ushered in a VUCA period that perhaps will look more like the economy, markets, and geopolitical landscape from the early 1970s to early 1980s where high inflation, high interest rates, recession, and geopolitical conflict, yielded slow economic growth and turmoil. What's a utility contractor to do? VUCA...Vision, Understanding, Clarity and Agility are the tools to cope and adapt in this environment. With all that said, there is significant opportunity and growth available in all of the utility construction markets – electric, gas, water, sewer, and broadband for innovative and transformative leaders and companies. Are you one of them?

Utility Spending Forecast

The pandemic is over but we are left with the aftermath, VUCA. Spending growth in 2020, 2021, and 2022 is essentially flat given the shutdown and supply chain challenges. The passage of the Infrastructure Investment and Jobs Act (IIJA) and Inflation Reduction Act (IRA) along with underlying safety and customer demand driven construction activity is going to result in much faster growth in 2024. While the authors expect a short and shallow general economic recession in 2023, all of the utility construction markets will exhibit a floor of activity which will support these markets even in a more severe recessionary period.



Transmission & Distribution – Electric, Gas & Liquid

VUCA...where to begin...the long-haul liquid and gas pipeline market is being savaged; the gas distribution market is under relentless attack; electric reliability and undergrounding is all the rage; and total electrification will require a rethinking and likely reconstruction of transmission infrastructure. The mixture of challenge and opportunity yields a return to growth in 2023 and beyond.

The electric, gas, and liquid market are perhaps in the greatest transformation in their history. Vision, Understanding, Clarity and Agility are the necessary tools for a contractor to cope. Some examples:

- **Agility:** New natural gas connection bans began in California and have been adopted in multiple states. There is push back however and agility to know where to stand, when to move, and where to go will be critical in this market space.
- **Clarity:** It is the belief of the authors that we have turned a corner and the pursuit of a “green” future and electrification of [mostly] everything will take place... the question is on what timeline. Building clarity for your firm and management team and how this will play

out, perhaps using a series of scenarios, will be critical to positioning your firm for the future.

- **Understanding:** The acceleration of undergrounding of electric infrastructure is forcing a rethinking of the cost versus benefit and for many contractors the learning of a new vocabulary. Conventional wisdom was that it is too expensive to underground. In a recent study, Paul Gogan of WEC Energy Group described a radical change in undergrounding strategy: “When I first started in distribution engineering...the thought process was to harden and underground your main line...[Our approach now] is just the opposite.” Understanding your customer’s thinking and needs will be critical in this environment.
- **Vision:** The gas/liquid pipeline market is perhaps in the most turmoil. For firms and leaders with vision, a “Three Gas Future” offers promise.
 - o **Natural Gas** - As a clean fuel to replace coal and augment wind and solar renewables to yield something more like dispatchable power from renewable sources - Will also have to be paired with storage, likely at or near the renewable generation point.
 - o **Carbon Dioxide** - As a capture result from various forms of power generation or manufacturing to reduce carbon emissions.
 - o **Hydrogen** - As a clean fuel, as a storage tool, as a fuel cell, blended into natural gas systems as a method to reduce carbon emission and avoid stranded pipeline and distribution assets.

Water Supply & Sewage and Waste Disposal

Will the federal funding associated with water and sewer construction activity meet demand for the installation of new system components and replacement of others? The short answer is no, but the combination of federal funding and unexpectedly flush state and municipal budgets will result in one of the most robust growth rates exhibited in both the water and sewer markets in over a decade. The supply chain challenges and compliance with the federal funding requirements will slow the implementation of spending in 2023 after which faster growth will occur. Ultimately, this Federal, State, and Municipal spending forms a floor under this market that will make it recession resistant and is also the source of the rapid growth, even if the U.S. enters a recession in 2023.

When asked why he robbed banks, Willie Sutton is supposed to have said “Because that’s where the money is.” Innovative leaders look to position their firms where work will take place in specific markets or geographies. The removal of

lead service lines is one of these markets. Go to where the money is!

Broadband

The broadband market exhibits regular growth in spending post 2012 in a long-term trend that is unprecedented looking back in time to the early 1990s. The demand for streaming, wireless data usage, and other data intensive services has grown exponentially and lack of fast service and rural access was made abundantly clear during the pandemic resulting in massive government funding specific to broadband infrastructure. “The Bipartisan Infrastructure Law will deliver \$65 billion to help ensure that every American has access to reliable high-speed internet through a historic investment in broadband infrastructure deployment.” This spending paired with insistent demand forms a spending floor under this market that will make it recession resistant and is also the source of rapid growth described.

One issue that was particularly problematic during 2022 and is slowly being resolved is access to broadband materials and equipment for installation in construction. While workforce availability remains the primary constraint in this market, materials/equipment availability has and will continue to slow potential spending growth rates.

Overall Conclusions

The flip side of the risks and challenges is significant opportunity for innovative and transformative leaders who through vision and passion position their firms to secure the growth and opportunity available. The VUCA environment will punish firms who sit still and the choice to pine for the stability of the past and take no transformative action, is, in this writer’s opinion, the only wrong choice. As you prepare your strategy, tactics, business plans, and teams for 2023 and 2024, use the tools of Vision, Understanding, Clarity & Agility to define your actions. Fortune favors the bold...will you lead and transform or be left behind?

Mark Bridgers, Cam Winstead, and Virginia Bellenekes are consultants with Continuum Capital, which provides management consulting, training, and investment banking services to the worldwide energy, utility and infrastructure construction industry. They can be reached at (919) 345-0403 or MBridgers@ContinuumCapital.net and followed on twitter at @MarkBridgers. For more information on Continuum, visit www.ContinuumCapital.net.

Editor’s note: Visit UtilityContractorMagazine.com for a complete version of the article with related graphics.

¹ Kjellander, Paul and Mitnick, Steve, ROLE OF UNDERGROUNDING IN RESILIENCE, PUF Energy Research, A Public Utilities Fortnightly Special Report, September 29, 2022.

² The White House, “President Biden’s Bipartisan Infrastructure Law”



BACKHOE BASICS

EXPLORING THE LATEST IN THE BACKHOE MARKET WITH JOHN DEERE

Backhoes are one of the most versatile pieces of equipment on a utility construction site. From picking and placing, loading and excavating, and backfilling and finishing, a backhoe can be an integral part of a successful product. To get the most out of the machine, however, it is imperative to choose right tool for the job.

To get a better sense of capabilities of backhoes and the market in general, Utility Contractor spoke to Justin Steger, John Deere's Solutions Marketing Manager for Site Development and Underground. Here's what he had to say.

What are the key factors an operator should consider when purchasing a backhoe?

Generally, whether it is an owner/operator or a fleet manager, the first thing you want to look at are the key specs - engine horsepower, operating weight, and dig depth. From there, that will lead you to the type of machine that is best suited for the job, regardless of manufacturer.

From there, you want to consider how it will help your business. Are you going to use the coupler? Are you going to be switching attachments? Utility contractors typically love couplers and switching attachments, which helps them get

the most out of the machine.

Typically, you want to look for a coupler that is compatible with multiple generations of attachments and multiple manufacturers of attachments. Deere's coupler is compatible with our equipment going back to the G Series of backhoes, as well as some of the other OEM's attachments.

And the other thing regarding attachments is pay attention to the hydraulic flow. Whether you have hydraulic powered attachments already or you are looking to purchase them as part of a backhoe package, pay attention to the flow and the pressures that those attachments require and make sure you have the power unit in the backhoe to support them.

What is the typical size backhoe for utility contractors?

Typically, we see utility contractors using our 310 range (310L, 310L EP, 310SL, 310SL HL), which allows about 15 ft of dig depth. That is also a popular size among rental customers. Machines in that range of are not too large and easy to transport, and the 15 ft of dig depth is in the sweet spot for most of the utility work that backhoes do.

One key option for these backhoes is the extendable dipper stick, that provides a little more reach or a little more dig depth without having to size up the entire machine.

How has technology evolved in the backhoe space over the past 3-5 years?

One thing that is sometimes overlooked is the hydraulic system, which is the heart of the machine. On today's machines, we have gone from open center hydraulic systems, which depend on engine speed for hydraulic power, to more sophisticated pressure-compensated, load-sensing hydraulics – or PCLS. PCLS allows the machine to produce hydraulic flow while being less dependent on engine speed, resulting

in 3-7% fuel savings which varies by model and application.

We are seeing some manufacturers trending toward electro hydraulic – or EH controls – vs. pilot operated controls. But Deere backhoes are currently pilot operated due to feedback from customers. They like the smooth, predictable performance of pilot controls, which is crucial for utility contractors and backhoe operators because it is not often that you are digging virgin ground. Backhoes are commonly used for urban projects, and customers tell us that pilot controls give them better feedback through the joystick. We hear that often enough that we are



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planning to stay with pilot hydraulics until the customers tell us otherwise.

Finally, we are starting to see OEMs, Deere included, entering the realm of battery-electric backhoes. We currently have our Phase 1 prototype, which is being tested in conjunction with National Grid in the Northeast. At this stage we are proving out the technology and the systems and making sure that we are well positioned when the market demand it.

What are some of the most common mistakes you see regarding backhoe operations? Do you have tips to avoid these or improve performance?

One key consideration in efficient operations is the positioning of the backhoe. If you are digging a trench, for example, you want to position the backhoe to minimize repositioning the machine, which can take time and reduce efficiency.

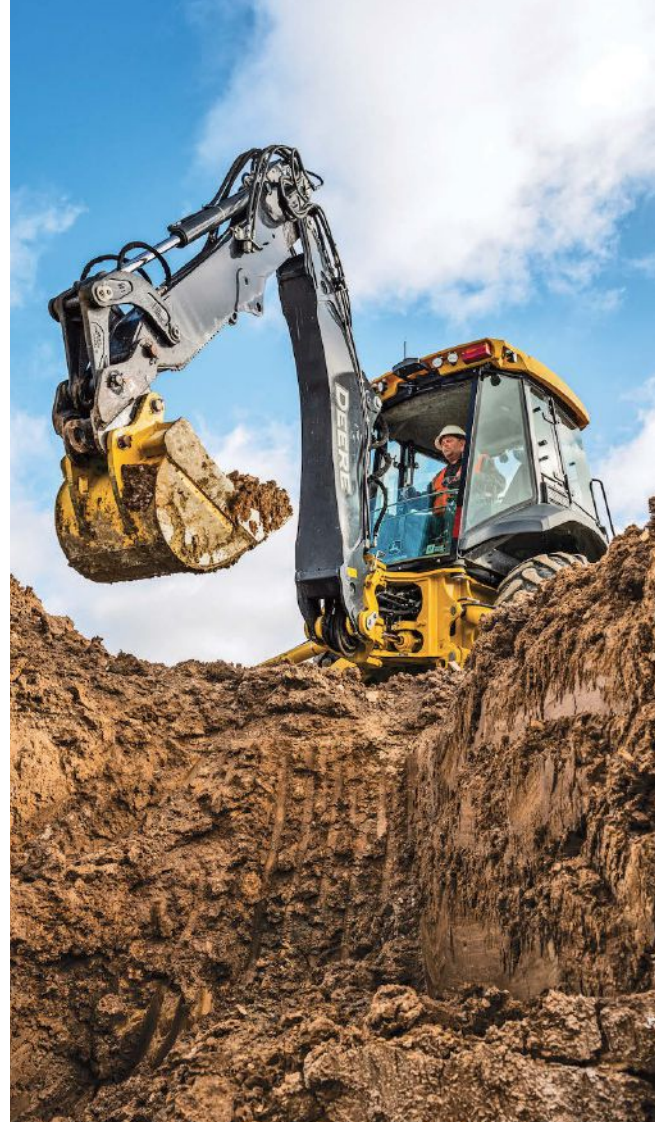
The other thing to think about is where you are dumping your spoils. As you excavate the trench, generally you want to swing and dump downhill: you don't want the dirt falling back into the hole you just created, but you can use gravity to your advantage to swing downhill, dump it, and then swing an empty bucket back uphill. This will increase your cycle times and it might help increase fuel economy improvements as well.

A common mistake we see relates to the stabilizers. Many operators want to lift the entire machine a foot or so off the ground. But when you do this, you raise the center of gravity and reduce stability. So, when you put the stabilizers down, you want just enough to get the tires just off the ground. That is where you are going to be most stable, and the most productive.

The last piece of advice relates to the extendable dipper stick. Everyone loves more reach, and the fact you can add reach without having to reposition the machine or pick up the stabilizers leads some operators to use the dipper stick more than they should. If you are using the dipper stick for excavation, you are limiting the breakout force of the machine, which is going to be less productive. Additionally, it can cause excessive wear and tear. Our recommendation is to excavate normally and take advantage of the extendable dipper stick for cleanup or backfill. That is how you will get the most production.

What are the key maintenance checks/procedures for ensuring best performance and longest life of the machine?

One of the things related to maximizing uptime involves the emissions systems. For machines that require diesel exhaust fluid (DEF), you really need to keep the DEF clean and



keep it warm. That will eliminate a lot of headaches when it comes to the emissions system.

As far as general maintenance, keeping on top of standard checks is key. Deere has designed our backhoes with a fold-out front hood that allows you to check fluids, filters, coolers, etc. We also design the equipment so that grease points are as easy to access as possible.

We also have features to lower operating costs lower, including Eco Mode, which helps optimize power flow and fuel efficiency.

What are the most popular attachments?

For the front loader, couplers and multipurpose 4-in-1 buckets are common because they help make the machine as versatile as possible. With the 4-in-1 bucket you still have a bucket to load, carry, dump and truck load, but you're also able to open the bucket up to use as a cutting edge. For utility contractors, forks are another popular attachment. If the backhoe is the only machine on the jobsite, it is nice to be able to drop the bucket off, pick up a set of forks, unload a truck full of pipe, set it on the ground and go to work.

On the backhoe side, thumbs are extremely popular. Thumbs give you versatility to be able to pick and place. We also see many operators using hammers and breakers to be able to break up concrete for pipe repairs. Finally, plate compactors are popular because they can help with the final process of compacting the backfill.

Depending on how deep and what the site requirements are, you can do everything with one machine and one operator and keep costs as low as possible.

How do you see the backhoe market evolving in the near term?

Specific to utility contractors, the backhoe industry has seen a transformation. It started to tail off in the past 10 years as backhoes were being replaced by compact excavator and skid steer combos. There are several reasons, including the fact that compact excavators and skid steers are easier to transport. But then you have two pieces of equipment instead of one, so there are tradeoffs. We have seen that trend start to stabilize, however, and today backhoes are still a very strong industry and a very strong market.

When you look at backhoe features and technology, it comes down to machine performance, so the focus is on making the equipment move more dirt and burn less fuel, along with making it easier to operate, especially with today's skilled labor shortages. Some of our newer features include power shift transmission and Auto Shift, which is standard. With Auto Shift, you can select the highest gear that you want the machine will shift optimally based on engine speed and ground speed, which helps reduce wear and tear.

Similarly, we include Lift Mode and Precision Mode in the machines as well. Lift Mode helps optimize the hydraulic system for lifting or craning objects such as man-holes, while Precision Mode limits flow for fine accuracy.

Further into the future, I think we'll start to see a move toward electrification. Electric equipment has less moving parts, which makes it simple and easier to operate, while reducing wear and tear. At the same time, it is quieter and doesn't burn any fuel. There are many questions to answer yet, but electrification looks to be a key element for the future.

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NUCA's 2022 Trench Safety Stand Down A Huge Success!

The June 2022 Trench Safety Stand Down Week, sponsored by NUCA Gold National Partner United Rentals and NUCA's Safety Ambassadors Club, was a huge success. More than 23,000 workers on 2,100 jobsites from 345 organizations participated this year, a notable increase from 2022.

Thank you to everyone who took the time to conduct safe stand-downs by holding pro-bono safety training across the country, including holding Toolbox Talks, training sessions, and more. Your participation speaks volumes about your commitment to employee safety, especially this year. And most importantly, together you have undoubtedly saved lives!

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A-1 Excavating
A-1 Power
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Advanced Drainage Systems
AGI Construction
AJ Johns, Inc.
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Albanese D&S Inc.
Allied Construction Group, Inc.
American West Construction LLC
Ansoco & Associates, LLC
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Award Construction, Inc.
B. Frank Joy L.L.C.
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B.R.S., Inc.
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Baltazar Contractors
Bancker Construction Corp.
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Bilfinger Industrial Services
Blackeagle Energy Services
Bradley Plumbing & HVAC
BRB Contractors Inc.
Brent Scarbrough & Company Inc
Broome County DPW/\Building and Grounds
BT Construction
Buffalo Gap I&E
Building Systems, Inc.
Burgess Civil, LLC
Byrd Underground
C.C. Construction, Inc.
C.S. McCrossan
CalHar Construction, Inc.
Callahan Site
CalPac Guam
Caruth Construction
Centerline, Inc.
CH+N Site Construction
Chasco Constructors
Chatsworth waterworks
Chivers Construction Company, Inc.
Choate Construction
City of Amarillo
City of Galveston Public Works
City of Hillsdale/Board of Public Utilities
City of Memphis Public Works, Drain
Maintenance
City Of Memphis Public Works, Environmental
Engineering
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Clayton County Water Authority
Cleary Construction Inc.
CM&B
Coffman Exc.
Commonwealth Electric Company
Complete Underground LLC
Concrete Works of Colorado
Construction Management & Builders (CM&B)
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Corell Contractor, Inc.
Coyote Ridge Construction
Cushman Excavation
CW & Sons Infrastructure, Inc
D. Guerra Construction
D'Allessandro Corp
Danielson Incorporated
Danko Concrete Construction
Dave Schmitt Construction
Dean Kurtz Construction
DeCook Contracting
DeCook Excavating Inc.
DeFelice Corp
DeJean Companies
Delong Construction
Denver Underground
Diamond Excavating, Inc.
Directional Services Inc.
DOLI Construction Corporation
Doran Construction
Duinick, Inc.
Dynamic Concepts Inc.
E. R. Snell Contractor, Inc.
E.E.Cruz & Co.
E.K. Services, Inc.
E.P. Brady, LTD.
EAR Safety
Eastern Iowa Excavating
Eastern Utilities Services LLC
ECC Guam
Efficient Pipeline
Elder Corporation
Elder Technical Rescue Services LLC
Emerson Construction
Emery & Sons Construction Group LLC
Emery Sapp & Sons, Inc
Eslinger Contracting
EUBANK CONSTRUCTION COMPANY, INC.
Everett Fire
Evolution Contracting
FED Corporation
Federal OSHA Erie Area Office
Feeney Brothers Utility Services
Ferguson Trenching Company Inc.
Fidelity Contracting, LLC
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Florida Roads Contracting LLC
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Fowlkes Pipeline Inc.
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Garco Construction
Garney
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INC
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H&E Equipment Services Trench Safety

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Cushman Excavation
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Haugland Virgin Islands Inc
Havens Construction Company, Inc
Hawkins Construction Company
HDD Willco, a division of BTrenchless
HEARTLAND CONSTRUCTION LLC
HEI Civil
Horizontal Boring & Tunneling Co.
HUB International
Hurst Excavating
IH Constructors LLC
IMCO General Construction
Industrial Air & Mechanical
infrastructure systems inc
Iowa Association of Municipal Utilities
Iowa Pipe and Grading
Iowa Re-Con LLC
Iowa Trenchless
Ironclad Engineering Inc.
J. Derenzo Co.
J.E. Liesfeld Contractor, Inc.
J.H. Hiers Construction
Jacobs Construction Company
James N Bush Construction Co. INC.
JC Sons Inc
Jennings Excavating Inc
Jimmy Evans
JL Gray
Johansen CCI
Johansen Construction
John Burns Const Co of TX
JOHNSON DAVIS INC
Jon M. Hall Company
JR Hayes Corporation
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PAR WLC LLC
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Patin Construction
PCI Construction
PCI Utilities
PCL Construction Services Inc.
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Perry Engineering Co., Inc.
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Vinton Construction Company
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W. L. French Excavating Corporation
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Walsh Construction
Walsh Group
Water Worx Services, INC
WES Construction Corp.
WestWind Contracting, Inc.
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4 Montana Construction Inc.

7 OnTrack Construction

2 A-1 Excavating

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John Deere Construction Equipment Co.....	IL
Kelly Tractor Co.....	FL

NUCA is pleased to provide you with the 2022 Utility Construction Buyer's Guide — a comprehensive listing of the manufacturers and suppliers of equipment, materials and services that utility construction and site work contractors need to get the job done. Covering nearly 150 categories — everything from backhoe loaders to lasers to wellpointing services — this guide should be the starting point in your search for the partners you need. We call them “partners” because from the timely delivery of essential materials to advice on purchases and how to put them to best use, these vendors often mean the difference between success and failure. Via the internet, telephone or face-to-face, close collaboration between loyal customers and savvy vendors in our industry enables both to be proactive rather than reactive in a constantly changing marketplace.

Martin Equipment	IA
Meade Tractor	KY
Meade Tractor	TN
Midwestern Manufacturing	OK
Milton CAT	MA
Murphy Tractor & Equipment Co. Inc.	IA
Murphy Tractor & Equipment Co. Inc.	MO
Murphy Tractor & Equipment Co. Inc.	NE
Murphy Tractor & Equipment Co. Inc.	PA
Mustang Rental Services of Texas	TX
NC Machinery	VA
NMC Cat Inc.	NE
Pacific JCB	VA
Pape Machinery	VA
PriCor Technologies Inc.	VA
RDO Equipment Co.	TX
Ring Power Corp.	FL
Road Builders Machinery & Supply Co. Inc.	IA
Road Machinery & Supplies Company	NE
RTL Equipment	IA
Rueter's Equipment	IA
Schimberg Company	IA
Smith Trucking Company Inc.	FL
Sonsray Machinery	AZ
Stowers Machinery	TN
Synergy Rents	FL
Thompson Machinery	TN
Titan Machinery	NE
Topcon Solutions Store	MO
Tractor & Equipment Co.	FL
Washington Air Compressor	MD
WI Clark Co.	CT
Wilson Equipment Co. LLC	KY
Ziegler Cat	MN

Banking Services

Bank of Texas	TX
Fifth Third Bank	FL
Frost Bank	TX
Great Western Bank	IA
Ohnward Bancshares Inc.	IA
Union Bank & Trust	NE
Valley Bank of Nevada	NV
Vendrix	AL

Barriers/Rails/Guards

Actek Manufacturing & Engineering	CA
Arrow Construction Supply	VA
Bob's Barricades Inc.	FL
Dallas Lite and Barricade	TX
Eagle Concrete Products Inc.	PA
National Trench Safety	AL
National Trench Safety	CA
National Trench Safety	FL
National Trench Safety	IL
National Trench Safety	LA
National Trench Safety	MA
National Trench Safety	NC
National Trench Safety	NV
National Trench Safety	SC
National Trench Safety	TN
National Trench Safety	TX
National Trench Safety	UT
Oxford Plastic Systems LLC	DE
Site Barricades	TX
The Barricade Co.	NV
Traffic Safety Warehouse	IL
Trench Plate Rental (National Trench Safety) ..	FL

Boring Equipment

Area Wide Protective (AWP) LLC	FL
B & B Supply Inc.	AZ
Barbco Inc.	OH
CACI Communications LLC	KS
Chris Haggard Plumbing LLC	TN
Clearsite Vacuum Excavation	NJ
Coastal Machinery Co.	FL
Ditch Witch	OK
Ditch Witch Mid-States	KY
Ditch Witch Mid-States	OH
Ditch Witch of Arizona	AZ
Ditch Witch of Houston	TX
Ditch Witch of the Carolinas	NC
Doosan Portable Power	NC
Geonex	NY
HammerHead Trenchless Equipment	VI
McLaughlin, a Vermeer Brand	SC
Michael Byrne Manufacturing Inc.	OH
Trenchless Rental Solutions Inc.	OH
TT Technologies Inc.	IL

Tulsa Rig Iron Inc.	OK
U.S. Shoring & Equipment Co.	TX
Underground Products of Texas	TX
Vermeer Heartland	TN
Vermeer Mountain West	AZ
Vermeer Sales Southwest Inc.	NV
Vermeer Southeast	FL
Vermeer Texas Louisiana	TX
Wilson Equipment Co. LLC	KY
Witch Equipment Co. Inc.	TX

Breathing Apparatus

Ferguson Waterworks	CO
Ferguson Waterworks	CT
Ferguson Waterworks	FL
Ferguson Waterworks	KY
Ferguson Waterworks	MD
Ferguson Waterworks	NC
Ferguson Waterworks	NJ
Ferguson Waterworks	NV
Ferguson Waterworks	PA
Ferguson Waterworks	TN
Ferguson Waterworks	TX
Ferguson Waterworks	VA
Underground Products of Texas	TX

Business Services

Flood and Peterson	CO
Marcum LLP	CT
Seubert & Associates Inc.	PA
Ten Point Sales & Marketing	CO
The Johnson Co.	NE
Webspec Design LLC	IA
Willis of Pennsylvania Inc.	PA

Cable Pulling Tools

Area Wide Protective (AWP) LLC	FL
Cable Tech Sling & Supply Co.	CO
CACI Communications LLC	KS
Colonial Electric Supply	NJ
Consolidated Pipe & Supply Co. Inc.	FL
Consolidated Pipe & Supply Co. Inc.	KY
Consolidated Pipe & Supply Co. Inc.	NC
Consolidated Pipe & Supply Co. Inc.	TN
Ditch Witch	OK
Ditch Witch Mid-States	KY
Ditch Witch Mid-States	OH
Ditch Witch of Arizona	AZ
Ditch Witch of Houston	TX
Ditch Witch of the Carolinas	NC
Ferguson Waterworks	CO
Ferguson Waterworks	CT
Ferguson Waterworks	FL
Ferguson Waterworks	KY
Ferguson Waterworks	MD
Ferguson Waterworks	NC
Ferguson Waterworks	NJ
Ferguson Waterworks	NV
Ferguson Waterworks	PA

Castings/Manholes/Grates

Actek Manufacturing & Engineering	CA
Advanced Drainage Systems Inc.	FL
Advanced Drainage Systems Inc.	KY
Advanced Drainage Systems Inc.	MA
Advanced Drainage Systems Inc.	MO
Advanced Drainage Systems Inc.	MS
Advanced Drainage Systems Inc.	NE
Advanced Drainage Systems Inc.	PA
Advanced Drainage Systems Inc.	TN
Advanced Drainage Systems Inc.	TX
Advanced Drainage Systems Inc.	WA
American Precast Structures LLC	FL
Atlantic Concrete Products Inc.	PA
Brent Material Co.	NJ
CalPortland	WA
Campbell Foundry Co.	NJ
Central Clay Products Inc.	PA
Coastal Precast of Florida Inc.	FL
Coleman Moore Company	IA
Concrete Pipe & Precast LLC (CP&P)	NC
Concrete Pipe & Precast LLC (CP&P)	VA
Concrete Products of the Palm Beaches	FL
Consolidated Pipe & Supply Co. Inc.	FL
Consolidated Pipe & Supply Co. Inc.	KY
Consolidated Pipe & Supply Co. Inc.	NC
Consolidated Pipe & Supply Co. Inc.	TN
Core & Main LP	AR
Core & Main LP	TX
Core & Main LP	CO
Core & Main LP	CT

Core & Main LP	DE
Core & Main LP	FL
Core & Main LP	GA
Core & Main LP	IA
Core & Main LP	IL
Core & Main LP	IN
Core & Main LP	KY
Core & Main LP	MA
Core & Main LP	MD
Core & Main LP	MI
Core & Main LP	MO
Core & Main LP	NC
Core & Main LP	ND
Core & Main LP	NE
Core & Main LP	NJ
Core & Main LP	NM
Core & Main LP	NV
Core & Main LP	PA
Core & Main LP	SC
Core & Main LP	TN
Core & Main LP	TX
Core & Main LP	VA
Core & Main LP	VA
DLVEWS Inc.	ME
EJ	CO
EJ	DE
EJ	MD
EJ	MI
EJ	NY
EJ	PA
Ferguson Waterworks	CO
Ferguson Waterworks	CT
Ferguson Waterworks	FL
Ferguson Waterworks	KY
Ferguson Waterworks	MD
Ferguson Waterworks	NC
Ferguson Waterworks	NJ
Ferguson Waterworks	NV
Ferguson Waterworks	PA
Ferguson Waterworks	TN
Ferguson Waterworks	TX
Garden State Precast	NJ
Hot Shot Supply	CO
Infrastructure Precast Inc.	KY
Landmark Precast	FL
Mack Concrete Industries	FL
Mack Industries of North Carolina	NC
Monarch Precast Concrete Corp	PA
Neenah Foundry Co.	AZ
Neenah Foundry Co.	TX
Neenah Foundry Co.	WI
Omaha Winwaterworks	NE
Raritan Group Inc.	NJ
Rinker Materials	CO
Rinker Materials	FL
Rinker Materials	IA
Rinker Materials	KY
Rinker Materials	NE
Rinker Materials	TX
SIGMA Corp.	NJ
Star Pipe Products	PA
Star Pipe Products	SC

Communications

CrewTracks	UT
Marcus Communications	CT

Compaction Attachments

Boyd CAT	KY
EquipmentShare	FL
EquipmentShare	TX
Felco Industries	MT
Meade Tractor	KY
Meade Tractor	TN
Road Widener LLC	WI
Rudd Equipment Co.	KY
Wilson Equipment Co. LLC	KY

Compactors

APCO Equipment	NV
Bidadoo Inc.	VA
Bobcat of Jacksonville LLC	FL
Bobcat of Omaha	NE
Boyd CAT	KY
Case Construction Equipment (CNH) Industrial America LLC	WI
Caterpillar Inc.	IL
Contractor's Machinery	TN
Cowin Equipment Co.	FL
Doosan Portable Power	NC
EquipmentShare	FL
EquipmentShare	TX

Faris Machinery Company	CO
Felco Industries	MT
Ferguson Waterworks	CO
Ferguson Waterworks	CT
Ferguson Waterworks	FL
Ferguson Waterworks	KY
Ferguson Waterworks	MD
Ferguson Waterworks	NC
Ferguson Waterworks	NJ
Ferguson Waterworks	NV
Ferguson Waterworks	PA
Ferguson Waterworks	TN
Ferguson Waterworks	TX
Ferguson Waterworks	VA
Foley Inc.	NJ
Great Southern Equipment LLC (GS Equipment)	FL
Gregory Poole Equipment Co.	NC
Heavy Machines Inc.	TN
Linder Industrial Machinery Co.	FL
Linder Industrial Machinery Co.	NC
Linder Industrial Machinery Co.	SC
Milton CAT	MA
NC Machinery	WA
PacWest Machinery LLC	WA
Ring Power Corp.	FL
Rudd Equipment Co.	KY
Stowers Machinery	TN
Triad Machinery	WA
Underground Products of Texas	TX
WI Clark Co.	CT
Wilson Equipment Co. LLC	KY

Compressors

Doosan Portable Power	NC
EquipmentShare	FL
EquipmentShare	TX
EquipmentShare	FL
Ferguson Waterworks	CO
Ferguson Waterworks	CT
Ferguson Waterworks	FL
Ferguson Waterworks	KY
Ferguson Waterworks	MD
Ferguson Waterworks	NC
Ferguson Waterworks	NJ
Ferguson Waterworks	NV
Ferguson Waterworks	PA
Ferguson Waterworks	TN
Ferguson Waterworks	TX
Ferguson Waterworks	VA
Heavy Machines Inc.	TN
Kirby-Smith Machinery Inc.	KS
Kirby-Smith Machinery Inc.	TX
Vermeer Mountain West	AZ
Washington Air Compressor	MD
Wilson Equipment Co. LLC	KY

Computer/Electronics Supplies

B2W Software Inc.	NH
COINS	NY
CrewTracks	UT
HCSS	TX
IVO Systems	WI
SJ Construction Consulting LLC	HI

Concrete Precast Solutions

AC Miller Concrete Products	PA
AC Miller Concrete Products (Fab-Crete)	PA
Actek Manufacturing & Engineering	CA
American Concrete Products	NE
American Concrete Products Co KC	KS
American Precast Structures LLC	TX
AmeriTex Pipe & Products	FL
Atlantic Concrete Products Inc.	PA
Atlantic TNG LLC	FL
Campbell Foundry Co.	NJ
CemenTech	IA
Coastal Precast of Florida Inc.	FL
Colonial Electric Supply	NJ
Concrete Industries	NE
Concrete Pipe & Precast LLC (CP&P)	NC
Concrete Pipe & Precast LLC (CP&P)	VA
Concrete Products of the Palm Beaches	FL
Consolidated Pipe & Supply Co. Inc.	FL
Consolidated Pipe & Supply Co. Inc.	KY
Consolidated Pipe & Supply Co. Inc.	NC
Consolidated Pipe & Supply Co. Inc.	TN
Core & Main LP	AR
Core & Main LP	AZ
Core & Main LP	CO

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Core & Main LP.....	DE	Consolidated Pipe & Supply Co. Inc.....	NC
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Core & Main LP.....	GA	Contech Engineered Solutions.....	CO
Core & Main LP.....	IA	Contech Engineered Solutions.....	IA
Core & Main LP.....	IL	County Materials Corporation.....	FL
Core & Main LP.....	IN	County Materials Corporation.....	IA
Core & Main LP.....	KY	Diamondback Materials.....	AZ
Core & Main LP.....	MA	District Concrete LLC.....	MD
Core & Main LP.....	MD	Duval Asphalt Products Inc.....	FL
Core & Main LP.....	MI	Faris Machinery Company.....	CO
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Core & Main LP.....	NM	Ferguson Waterworks.....	NC
Core & Main LP.....	NV	Ferguson Waterworks.....	NJ
Core & Main LP.....	PA	Ferguson Waterworks.....	NV
Core & Main LP.....	SC	Ferguson Waterworks.....	PA
Core & Main LP.....	TN	Ferguson Waterworks.....	TN
Core & Main LP.....	TX	Ferguson Waterworks.....	TX
Core & Main LP.....	VA	Ferguson Waterworks.....	VA
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Ferguson Waterworks.....	CO	Infrastructure Precast Inc.....	CO
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Ferguson Waterworks.....	KY	Mack Concrete Industries.....	FL
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Ferguson Waterworks.....	NJ	Martin Marietta Materials.....	NJ
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Ferguson Waterworks.....	TX	Monarch Precast Concrete Corp.....	PA
Ferguson Waterworks.....	VA	PreTech Corporation.....	KS
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Landmark Precast.....	FL	SpecChem LLC.....	FL
LBW Turner LLP dba The Turner Co.....	TX	Tindall Corporation.....	SC
Mack Concrete Industries.....	FL	United Concrete Products Inc.....	CT
Mack Industries of North Carolina.....	NC	US Concrete Products.....	FL
Midstates Precast Products Inc.....	IA	Vulcan Materials Co.....	FL
Monarch Precast Concrete Corp.....	PA	Vulcan Materials Co.....	TN
Oldcastle Infrastructure.....	FL	Wylaco Supply Co.....	CO
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Oldcastle Infrastructure.....	WA		
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ProAll International Mfg Inc.....	AB		
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SpecChem LLC.....	FL
Tindall Corporation.....	SC
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US Concrete Products.....	FL
Vulcan Materials Co.....	FL
Vulcan Materials Co.....	TN
Wylaco Supply Co.....	CO

Confined Space Equipment

Contractor Solutions LLC.....	IA
Contractor Solutions LLC.....	NE
Ferguson Waterworks.....	CO
Ferguson Waterworks.....	CT
Ferguson Waterworks.....	FL
Ferguson Waterworks.....	KY
Ferguson Waterworks.....	MD
Ferguson Waterworks.....	NC
Ferguson Waterworks.....	NJ
Ferguson Waterworks.....	PA
Ferguson Waterworks.....	TN
Ferguson Waterworks.....	TX
Ferguson Waterworks.....	VA
MJS Legacy Safety Consulting Services LLC.....	CO
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National Trench Safety.....	CA
National Trench Safety.....	FL
National Trench Safety.....	IL
National Trench Safety.....	LA
National Trench Safety.....	MA
National Trench Safety.....	NC
National Trench Safety.....	NV
National Trench Safety.....	SC
National Trench Safety.....	TN
National Trench Safety.....	TX
National Trench Safety.....	UT
Road Widener LLC.....	VI
Safety Training & Consulting.....	FL
Shore-Tek Inc.....	CA
Sunbelt Rentals.....	DC
Sunbelt Rentals.....	FL
Sunbelt Rentals.....	NC
Sunbelt Rentals.....	PA
Sunbelt Rentals Shoring Solutions.....	CO
Sunbelt Rentals Shoring Solutions.....	MO
Sunbelt Rentals Shoring Solutions.....	NC
Sunbelt Rentals Shoring Solutions.....	TN
Sunbelt Rentals Shoring Solutions.....	TX
Sunbelt Rentals Shoring Solutions.....	WA

Sunstate Equipment Co.....	AZ
Sunstate Equipment Co.....	FL
Sunstate Equipment Co.....	NC
Sunstate Equipment Co.....	OR
Sunstate Equipment Co.....	TX
Sunstate Equipment Co.....	TX
Trench Safety Division.....	TX
Trench Plate Rental (National Trench Safety).....	FL
Trenchman Trench Safety.....	WA
U.S. Shoring & Equipment Co.....	TX
United Rentals.....	AZ
United Rentals.....	MO
United Rentals Fluid Solutions.....	FL
United Rentals Trench Safety.....	CA
United Rentals Trench Safety.....	CO
United Rentals Trench Safety.....	CT
United Rentals Trench Safety.....	FL
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United Rentals Trench Safety.....	MN
United Rentals Trench Safety.....	MO
United Rentals Trench Safety.....	NC
United Rentals Trench Safety.....	NE
United Rentals Trench Safety.....	NJ
United Rentals Trench Safety.....	NV
United Rentals Trench Safety.....	OH
United Rentals Trench Safety.....	OR
United Rentals Trench Safety.....	PA
United Rentals Trench Safety.....	SC
United Rentals Trench Safety.....	TN
United Rentals Trench Safety.....	UT
United Rentals Trench Safety.....	WA

Contractor

Mobile Materials Nashville LLC.....	TN
Paints & Coatings Inc.....	FL
Rudd Equipment Co.....	KY
Star Equipment Ltd.....	IA

Cranes

Bay Crane Northeast LLC.....	RI
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Damage Prevention/Claims Avoidance

Dig Contrax.....	NV
EGW Utilities Inc.....	TX
Employer Solutions Law.....	WA
NG Hydrovac.....	MO
SJ Construction Consulting LLC.....	HI
Stag Safety LLC.....	TX
VCE Inc.....	TN
Vezina, Lawrence & Piscitelli P.A.....	FL
VISTA Training Inc.....	WI

Detectors

Consolidated Pipe & Supply Co. Inc.....	FL
Consolidated Pipe & Supply Co. Inc.....	KY
Consolidated Pipe & Supply Co. Inc.....	NC
Consolidated Pipe & Supply Co. Inc.....	TN
Vermeer Heartland.....	TN

Dewatering Equipment

Aquatech Dewatering and Pumping Technologies LLC.....	FL
Clearsite Vacuum Excavation.....	NJ
Cross Country Infrastructure Services.....	NV
Cross Country Infrastructure Services.....	TN
E-Tank, Ltd. E-Pump.....	KY
Ferguson Waterworks.....	CO
Ferguson Waterworks.....	CT
Ferguson Waterworks.....	FL
Ferguson Waterworks.....	KY
Ferguson Waterworks.....	MD
Ferguson Waterworks.....	NC
Ferguson Waterworks.....	NJ
Ferguson Waterworks.....	NV
Ferguson Waterworks.....	PA
Ferguson Waterworks.....	TN
Ferguson Waterworks.....	TX
Ferguson Waterworks.....	VA
Florida Pumping Solutions.....	FL
Godwin Pumps of America Inc.....	FL
Holland Pump Company.....	FL
Mersino Dewatering Inc.....	MD
Mersino Dewatering Inc.....	MI
Mersino Dewatering Inc.....	NE
Mersino Dewatering Inc.....	TX
MWI Pumps.....	FL
Northern Dewatering Inc.....	MN

Pure Polymer Solutions.....	FL
Wilson Equipment Co. LLC.....	KY
Xylem.....	NJ
Xylem.....	TX
Xylem - N. Charleston, SC.....	SC
Xylem Dewatering.....	AZ
Xylem Dewatering.....	NC
Xylem Dewatering.....	TX
Xylem Dewatering Solutions DBA Godwin Pumps of America Inc.....	NY
Xylem Dewatering Solutions DBA Godwin Pumps of America Inc.....	PA
Xylem Dewatering Solutions Inc.....	FL
Xylem/FLYGT Wastewater.....	FL

Drills

Boyd CAT.....	KY
Ferguson Waterworks.....	CO
Ferguson Waterworks.....	CT
Ferguson Waterworks.....	FL
Ferguson Waterworks.....	KY
Ferguson Waterworks.....	MD
Ferguson Waterworks.....	NC
Ferguson Waterworks.....	NJ
Ferguson Waterworks.....	NV
Ferguson Waterworks.....	PA
Ferguson Waterworks.....	TN
Ferguson Waterworks.....	TX
Ferguson Waterworks.....	VA
Heavy Machines Inc.....	TN
Michael Byrne Manufacturing Inc.....	OH
Power Equipment Company.....	TN
Rudd Equipment Co.....	KY
Vermeer Rocky Mountain Inc.....	WA
Williams Drilling Co. Inc.....	NE

Directional Drilling Equipment

Alpha Pipe Co. Inc.....	MO
B & B Supply Inc.....	AZ
Barbco Inc.....	OH
CACI Communications LLC.....	KS
Chris Haggard Plumbing LLC.....	TN
Clearsite Vacuum Excavation.....	NJ
Ditch Witch.....	OK
Ditch Witch Mid-States.....	KY
Ditch Witch Mid-States.....	OH
Ditch Witch of Arizona.....	AZ
Ditch Witch of Houston.....	TX
Ditch Witch of the Carolinas.....	NC
Geonex.....	NY
ISCO Industries.....	TN
JESCO Inc.....	MD
JESCO Inc.....	NJ
Lone Star Body Systems LLC.....	TX
McLaughlin, a Vermeer Brand.....	SC
Michael Byrne Manufacturing Inc.....	OH
Subsite Electronics.....	OK
TT Technologies Inc.....	IL
Tulsa Rig Iron Inc.....	OK
Vermeer.....	IA
Vermeer Heartland.....	TN
Vermeer High Plains.....	NE
Vermeer Mid Atlantic Inc.....	NC
Vermeer Mountain West.....	AZ
Vermeer of Iowa & Northern Missouri.....	IA
Vermeer Rocky Mountain Inc.....	WA
Vermeer Sales Southwest Inc.....	NV
Vermeer Southeast.....	FL
Vermeer Texas-Louisiana.....	TX
Williams Drilling Co. Inc.....	NE
Witch Equipment Co. Inc.....	TX

Electric Power

Vermeer Heartland.....	TN
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Engineering Services

AIM Engineering & Surveying Inc.....	FL
Alpha Omega Geotech Inc.....	KS
Anderson Engineering Inc.....	MO
Burns & McDonnell.....	MO
Cannon & Cannon Inc.....	TN
Caulfield & Wheeler Inc.....	FL
Ceres.....	NE
Chen Moore and Associates Inc.....	FL
Clean Water ATS.....	WA
Colliers Engineering & Design.....	CO
Colliers Engineering & Design.....	NJ
Colliers Engineering & Design.....	TN
Continental Consulting Engineers Inc.....	KS
DH Charles Engineering Inc.....	OR
ETM Surveying & Mapping Inc.....	FL
HDR Engineering Inc.....	MO

Infrastructure Precast Inc.....KY
 JEO Consulting Group Inc.....NE
 Keller Engineers Inc.....PA
 Kentuckiana Trench Shoring LLC.....KY
 Kilduff Underground Engineering.....CO
 Legacy Engineering Inc.....FL
 McClure.....MO
 MILFORD.....TX
 Olsson.....KS
 Rangeline Tapping Services.....FL
 Renaissance Infrastructure Consulting.....MO
 Sauls Seismic LLC.....AL
 SEC LLC.....AL
 SJ Construction Consulting LLC.....HI
 Stiver Engineering.....TX
 United Rentals.....AZ
 United Rentals.....MO
 United Rentals Trench Safety.....CA
 United Rentals Trench Safety.....CO
 United Rentals Trench Safety.....CT
 United Rentals Trench Safety.....FL
 United Rentals Trench Safety.....GA
 United Rentals Trench Safety.....KY
 United Rentals Trench Safety.....MD
 United Rentals Trench Safety.....MI
 United Rentals Trench Safety.....MN
 United Rentals Trench Safety.....MO
 United Rentals Trench Safety.....NC
 United Rentals Trench Safety.....NE
 United Rentals Trench Safety.....NJ
 United Rentals Trench Safety.....NV
 United Rentals Trench Safety.....OH
 United Rentals Trench Safety.....OR
 United Rentals Trench Safety.....PA
 United Rentals Trench Safety.....SC
 United Rentals Trench Safety.....TN
 United Rentals Trench Safety.....UT
 United Rentals Trench Safety.....WA
 Universal Engineering Sciences Inc.....FL

Universal Engineering Sciences Inc.....NV
 VCE Inc.....TN
 Vibra-Tech Inc.....SC

Engines

Boyd CAT.....KY
 Wilson Equipment Co. LLC.....KY

Environmental Services

BAR Environmental.....TN
 Burns & McDonnell.....MO
 Cannon & Cannon Inc.....TN
 Chen Moore and Associates Inc.....FL
 Colliers Engineering & Design.....CO
 Colliers Engineering & Design.....NJ
 Colliers Engineering & Design.....TN
 Cook, Platt and Strobel Engineers, P.A.....MO
 HDR Engineering Inc.....MO
 Hi-Vac Corporation.....OH
 JEO Consulting Group Inc.....NE
 Mack Concrete Industries.....FL
 Mack Industries of North Carolina.....NC
 MacQueen Equipment.....NE
 Mersino Dewatering Inc.....MD
 Mersino Dewatering Inc.....MI
 Mersino Dewatering Inc.....NE
 Mersino Dewatering Inc.....TX
 Monarch Precast Concrete Corp.....PA
 NG Hydrovac.....MO
 Olsson.....KS
 Park USA.....TX
 Pure Polymer Solutions.....FL
 RT Environmental Services Inc.....PA
 Safety Professionals LLC.....IA
 Sauls Seismic LLC.....AL
 Universal Engineering Sciences Inc.....FL
 Universal Engineering Sciences Inc.....NV
 Vibra-Tech Inc.....SC

Equipment

Vermeer Southeast.....FL
 Vermeer Texas-Louisiana.....TX

Equipment Leasing/Rental

4 Horn Trench.....TX
 A&H Equipment.....PA
 Able Tool & Equipment.....CT
 Ahern Rentals.....AZ
 Ahern Rentals.....FL
 Ahern Rentals Inc.....NV
 Akkerman Inc.....MN
 Alta Equipment.....CT
 Alta Equipment Company.....FL
 American Shoring Inc.....MA
 American Shoring Inc.....NY
 Anderson Equipment Co.....PA
 Bane Machinery.....TX
 Bay Crane Northeast LLC.....RI
 Beard Equipment Co.....FL
 Beltsville Construction Supply.....MD
 Best Equipment Co Inc.....KY
 Biglron Auctions.....AR
 Biglron Auctions.....NE
 Bobcat of Jacksonville LLC.....FL
 Bobcat of Omaha.....NE
 Boyd CAT.....KY
 Brandeis Machinery & Supply Company.....KY
 Butler Machinery Company.....ND
 C.N. Wood Co. Inc.....MA
 Carolina Tractor & Equipment.....NC
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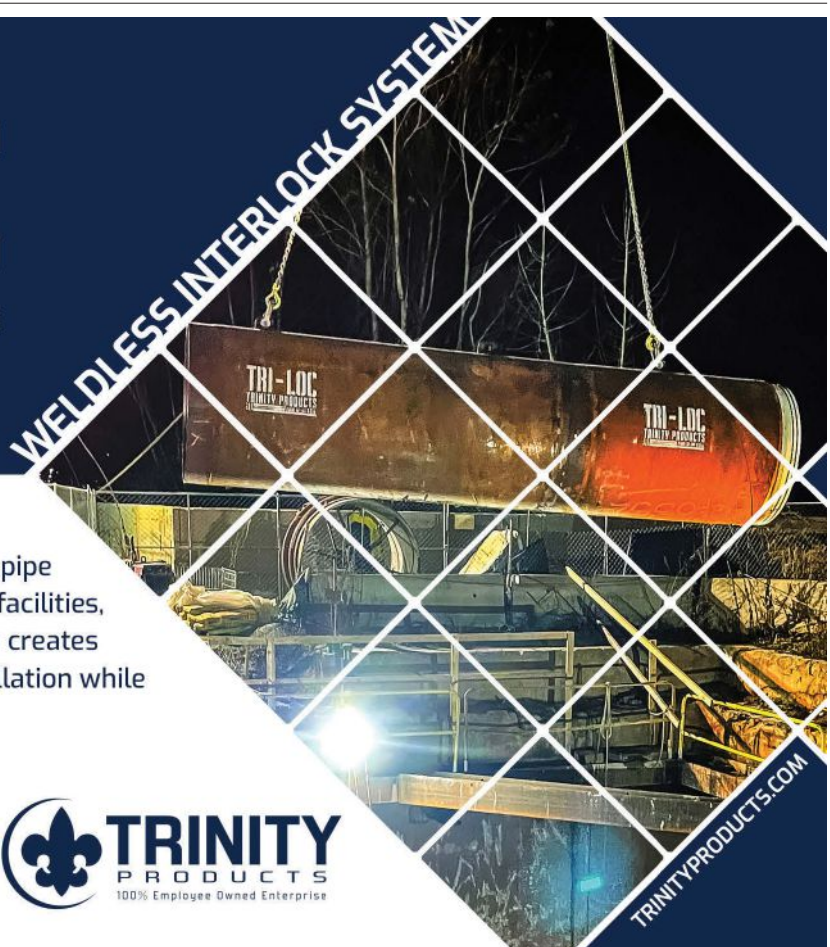
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MIDWEST MOLE

Bettering Lives From the Ground Up

Jack and Bore
Hand Mining
Horizontal Directional
Drilling
Rehabilitation
Pipe Ramming

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 Greenfield, IN 46140
 317.545.1335



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 Alexandria, VA 22314
 317.545.1335

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Fortiline Waterworks.....	AL
Fortiline Waterworks.....	AZ
Fortiline Waterworks.....	FL
Fortiline Waterworks.....	MO
Fortiline Waterworks.....	NC
Fortiline Waterworks.....	TX
Gajeske Inc.....	TX
Garden State Precast.....	NJ
HD Fowler Company.....	WA
Infrastructure Precast Inc.....	KY
ISCO Industries.....	TN
Kansas City Winwater.....	MO
LB Water Service Inc.....	PA
Lee Supply Company Inc.....	PA
Municipal Supply Inc.....	IA
Municipal Supply Inc.....	NE
National Road Utility Supply Inc.....	PA
Pomona Pipe Products.....	NC
Raritan Group Inc.....	NJ
SIGMA Corp.....	NJ
Streamline Sales & Marketing.....	CO
Thompson Pipe Group.....	TX
Tyler Union.....	NC
Utility Equipment Company.....	IA
Victaulic.....	PA
Winwater Works.....	WA
Winwater Works Colorado Springs.....	CO

Pipe-Steel

ACT Pipe.....	TX
Alpha Pipe Co. Inc.....	MO
American Cast Iron Pipe Company.....	AL
American Cast Iron Pipe Company.....	FL
Arntzen Corporation.....	IL
Brent Material Co.....	NJ
Colonial Electric Supply.....	NJ
Consolidated Pipe & Supply Co. Inc.....	FL
Consolidated Pipe & Supply Co. Inc.....	KY
Consolidated Pipe & Supply Co. Inc.....	NC
Consolidated Pipe & Supply Co. Inc.....	TN
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Core & Main LP.....	AZ
Core & Main LP.....	CO
Core & Main LP.....	CT
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Core & Main LP.....	IA
Core & Main LP.....	IL
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Core & Main LP.....	KY
Core & Main LP.....	MA
Core & Main LP.....	MD
Core & Main LP.....	MI
Core & Main LP.....	MO
Core & Main LP.....	NC
Core & Main LP.....	ND
Core & Main LP.....	NE
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Core & Main LP.....	NM
Core & Main LP.....	NV
Core & Main LP.....	PA
Core & Main LP.....	SC
Core & Main LP.....	TN
Core & Main LP.....	TX
Core & Main LP.....	VA
Core & Main LP.....	WA
D.P. Nicoli Inc.....	WA
DLVEWS Inc.....	ME
Favor Steel & Fabricating Inc.....	AL
Ferguson Waterworks.....	CO

Ferguson Waterworks.....	CT
Ferguson Waterworks.....	FL
Ferguson Waterworks.....	KY
Ferguson Waterworks.....	MD
Ferguson Waterworks.....	NC
Ferguson Waterworks.....	NJ
Ferguson Waterworks.....	NV
Ferguson Waterworks.....	PA
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Ferguson Waterworks.....	TX
Ferguson Waterworks.....	VA
Fortiline Waterworks.....	AL
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Fortiline Waterworks.....	FL
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Fortiline Waterworks.....	NC
Fortiline Waterworks.....	TX
Fortiline Waterworks.....	VA
LB Water Service Inc.....	PA
Meever USA Inc.....	LA
Northwest Pipe Company.....	CO
Olathe Winwater Works.....	KS
Thompson Pipe Group.....	TX
Trinity Products.....	MO
Utility Equipment Company.....	IA
Winwater Works.....	WA

Pipeline Accessories

ACT Pipe.....	TX
American Cast Iron Pipe Company.....	AL
American Cast Iron Pipe Company.....	FL
Clearsite Vacuum Excavation.....	NJ
Dana Kepner Company LLC.....	NV
Diamond Plastics.....	NE
Ferguson Waterworks.....	CO
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Ferguson Waterworks.....	KY
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Ferguson Waterworks.....	NV
Ferguson Waterworks.....	PA
Ferguson Waterworks.....	TN
Ferguson Waterworks.....	TX
Ferguson Waterworks.....	VA
LANSAS Products.....	CA
Lee Supply Company Inc.....	PA
Mueller Water Products.....	FL
Raritan Group Inc.....	NJ
SIGMA Corp.....	NJ
Star Pipe Products.....	PA
Star Pipe Products.....	SC
Thompson Pipe Group.....	TX
Tyler Union.....	NC
Utility Equipment Company.....	IA
Vermeer Heartland.....	TN
Victaulic.....	PA

Pole Climbers

CACI Communications LLC.....	KS
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Pumps-Centrifugal

Aquatech Dewatering and Pumping Technologies LLC.....	FL
Barney's Pumps Inc.....	FL
Blue Tank & Pump Rental.....	KY
E-Tank, Ltd. E-Pump.....	KY
Florida Pumping Solutions.....	FL
Flygt & Xylem Brand.....	FL
Godwin Pumps of America Inc.....	FL
Griffin Dewatering LLC.....	NE
HOBAS Pipe USA.....	AZ
HOBAS Pipe USA.....	KS
HOBAS Pipe USA.....	NC
HOBAS Pipe USA.....	NJ
HOBAS Pipe USA.....	PA
HOBAS Pipe USA.....	TN
HOBAS Pipe USA.....	TX
Holland Pump Company.....	FL
Infrastructure Precast Inc.....	KY
Mader Electric Motors.....	FL
Mersino Dewatering Inc.....	MD
Mersino Dewatering Inc.....	MI
Mersino Dewatering Inc.....	NE
Mersino Dewatering Inc.....	TX
MWI Pumps.....	FL
NMC - The CAT Rental Store.....	NE
Northern Dewatering Inc.....	MN
Pure Polymer Solutions.....	FL
South Florida Lift Stations Inc.....	FL
Wilson Equipment Co. LLC.....	KY
Xylem.....	NJ

Xylem.....	TX
Xylem - N. Charleston, SC.....	SC
Xylem Dewatering.....	AZ
Xylem Dewatering.....	NC
Xylem Dewatering.....	TX
Xylem Dewatering Solutions.....	
DBA Godwin Pumps of America Inc.....	NY
Xylem Dewatering Solutions.....	
DBA Godwin Pumps of America Inc.....	PA
Xylem Dewatering Solutions Inc.....	FL
Xylem/Flygt Wastewater.....	FL

Pumps-Hydrostatic Testing

Consolidated Pipe & Supply Co. Inc.....	FL
Consolidated Pipe & Supply Co. Inc.....	KY
Consolidated Pipe & Supply Co. Inc.....	NC
Consolidated Pipe & Supply Co. Inc.....	TN
Core & Main LP.....	AR
Core & Main LP.....	AZ
Core & Main LP.....	CO
Core & Main LP.....	CT
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Core & Main LP.....	WA
Cross Country Infrastructure Services.....	TN
Cross Country Infrastructure Services.....	NV
E-Tank, Ltd. E-Pump.....	KY
Ferguson Waterworks.....	CO
Ferguson Waterworks.....	CT
Ferguson Waterworks.....	FL
Ferguson Waterworks.....	KY
Ferguson Waterworks.....	MD
Ferguson Waterworks.....	NC
Ferguson Waterworks.....	NJ
Ferguson Waterworks.....	NV
Ferguson Waterworks.....	PA
Ferguson Waterworks.....	TN
Ferguson Waterworks.....	TX
Ferguson Waterworks.....	VA
Florida Pumping Solutions.....	FL
HOBAS Pipe USA.....	AZ
HOBAS Pipe USA.....	KS
HOBAS Pipe USA.....	NC
HOBAS Pipe USA.....	NJ
HOBAS Pipe USA.....	PA
HOBAS Pipe USA.....	TN
HOBAS Pipe USA.....	TX
Holland Pump Company.....	FL
Mersino Dewatering Inc.....	MD
Mersino Dewatering Inc.....	MI
Mersino Dewatering Inc.....	NE
Mersino Dewatering Inc.....	TX
Midwestern Manufacturing.....	OK
MWI Pumps.....	FL
Oatey-Cherne.....	OH
Sunbelt Rentals.....	DC
Sunbelt Rentals.....	FL
Sunbelt Rentals.....	NC
Sunbelt Rentals.....	PA
Sunbelt Rentals Shoring Solutions.....	CO
Sunbelt Rentals Shoring Solutions.....	NC
Sunbelt Rentals Shoring Solutions.....	MO
Sunbelt Rentals Shoring Solutions.....	TN
Sunbelt Rentals Shoring Solutions.....	TX
Sunbelt Rentals Shoring Solutions.....	WA
Trench Shoring Co.....	CA
Trench Shoring Co.....	NV
Tulsa Rig Iron Inc.....	OK
Xylem.....	NJ
Xylem.....	TX
Xylem - N. Charleston, SC.....	SC
Xylem Dewatering.....	AZ

Xylem Dewatering	NC
Xylem Dewatering	TX
Xylem Dewatering Solutions	
DBA Godwin Pumps of America Inc.	NY
Xylem Dewatering Solutions	
DBA Godwin Pumps of America Inc.	PA
Xylem Dewatering Solutions Inc.	FL
Xylem/FLYGT Wastewater	FL

Pumps-Portable/Submersible

Aquatech Dewatering and	
Pumping Technologies LLC	FL
Barney's Pumps Inc.	FL
Blue Tank & Pump Rental	KY
Boyd CAT	KY
Consolidated Pipe & Supply Co. Inc.	FL
Consolidated Pipe & Supply Co. Inc.	KY
Consolidated Pipe & Supply Co. Inc.	NC
Consolidated Pipe & Supply Co. Inc.	TN
Contractor Solutions LLC	IA
Contractor Solutions LLC	NE
Faris Machinery Company	CO
Ferguson Waterworks	CO
Ferguson Waterworks	CT
Ferguson Waterworks	FL
Ferguson Waterworks	KY
Ferguson Waterworks	MD
Ferguson Waterworks	NC
Ferguson Waterworks	NJ
Ferguson Waterworks	NV
Ferguson Waterworks	PA
Ferguson Waterworks	TN
Ferguson Waterworks	TX
Ferguson Waterworks	VA
Florida Pumping Solutions	FL
Flygt a Xylem Brand	FL
Gary Carlson Equipment	MN
Godwin Pumps of America Inc.	FL
Griffin Dewatering LLC	NE
HOBAS Pipe USA	AZ
HOBAS Pipe USA	KS
HOBAS Pipe USA	NC
HOBAS Pipe USA	NJ
HOBAS Pipe USA	PA
HOBAS Pipe USA	TN
HOBAS Pipe USA	TX
Holland Pump Company	FL
Mader Electric Motors	FL
Mersino Dewatering Inc.	MD
Mersino Dewatering Inc.	MI
Mersino Dewatering Inc.	NE
Mersino Dewatering Inc.	TX
MWI Pumps	FL
Northern Dewatering Inc.	MN
Precision Lift Stations	FL
South Florida Lift Stations Inc.	FL
Tulsa Rig Iron Inc.	OK
Wilson Equipment Co. LLC	KY
Xylem	NJ
Xylem	TX
Xylem - N. Charleston, SC	SC
Xylem Dewatering	AZ
Xylem Dewatering	NC
Xylem Dewatering	TX
Xylem Dewatering Solutions DBA	
Godwin Pumps of America Inc.	NY
Xylem Dewatering Solutions DBA	
Godwin Pumps of America Inc.	PA
Xylem Dewatering Solutions Inc.	FL
Xylem/FLYGT Wastewater	FL

Holland Pump Company	FL
Infrastructure Precast Inc.	KY
Lee Supply Company Inc.	PA
Mader Electric Motors	FL
Mersino Dewatering Inc.	MD
Mersino Dewatering Inc.	MI
Mersino Dewatering Inc.	NE
Mersino Dewatering Inc.	TX
MWI Pumps	FL
Northern Dewatering Inc.	MN
Precision Lift Stations	FL
South Florida Lift Stations Inc.	FL
Tulsa Rig Iron Inc.	OK
Wilson Equipment Co. LLC	KY
Xylem	NJ
Xylem	TX
Xylem - N. Charleston, SC	SC
Xylem Dewatering	AZ
Xylem Dewatering	NC
Xylem Dewatering	TX
Xylem Dewatering Solutions DBA	
Godwin Pumps of America Inc.	NY
Xylem Dewatering Solutions DBA	
Godwin Pumps of America Inc.	PA
Xylem Dewatering Solutions Inc.	FL
Xylem/FLYGT Wastewater	FL

Retaining Walls

AC Miller Concrete Products	PA
AC Miller Concrete Products	
(Fab-Crete)	PA
Colliers Engineering & Design	CO
Colliers Engineering & Design	NJ
Colliers Engineering & Design	TN
Contech Engineered Solutions	CO
Continental Consulting Engineers Inc.	KS
Garden State Precast	NJ
Infrastructure Precast Inc.	KY
Jensen Precast	IA
Midstates Precast Products Inc.	NV
Oldcastle Infrastructure	FL
Oldcastle Infrastructure	KY
Oldcastle Infrastructure	WA
PreTech Corporation	KS
R.H. Moore & Associates Inc.	FL

Roadway/Highway/Bridge Construction

Dobbs Equipment LLC	FL
Erosion Solutions LLC	TN
Mobile Materials Nashville LLC	TN
Road Widener LLC	WI
Vacuworx	OK

Safety Consulting

Alliance Insurance Agency LLC	CO
Assured Partners	AZ
Assured Partners	PA
Catto & Catto a division of	
HUB International	TX
Christopher O'Connell	CA
Compliance Safety Consulting	TX
CrewTracks	UT
DH Charles Engineering Inc.	OR
Dig Contrax	NV
EGW Utilities Inc.	TX
Employer Solutions Law	WA
ESC Safety Consultants	TX
Gajeske Inc.	TX
Graham Company	NJ
HCSS	TX
Holmes Murphy & Associates Inc.	CO
Holmes Murphy & Associates Inc.	IA
Holmes Murphy & Associates Inc.	MO
Holmes Murphy & Associates Inc.	TX
HUB International	WA
HUB International Mid-South	TN
HUB International Northwest	WA
HUB International of Florida	FL
Insurance Group of America	TN
Kentucky 811	KY
M.E. Wilson Co.	FL
Martinez Safety Services LLC	AZ
McGriff Insurance Services	FL
McGriff Insurance Services	NC
McGriff Insurance Services	TN
McKee Rick Management	PA
Meridian Safety LLC	TN
Miss Utility/District One Call	MD
MJS Legacy Safety	FL
Consulting Services LLC	CO
MMJ Services	MI

Mountain West Insurance & Financial Services	
LLC - (Forsberg Engerman Company)	CO
Northwest Barricade & Signs	WA
Paragon Safety Group	NC
PayneWest Insurance	WA
PSI Pipeline Supply	FL
Road Runner Plate & Shoring	TX
Safety Consultants of Virginia Inc.	VA
Safety Professionals LLC	IA
Safety Training & Consulting	FL
SEC LLC	AL
Statewide Safety Systems	HI
Stay Alert Safety Services Inc.	NC
Stites & Harbison PLLC	TN
Superior Traffic Services Corp.	NV
Team Safety	TX
Tenna	CO
Tenna	CT
Tenna	NJ
Tenna	TX
The Integrated Group Inc.	WA
Thomas McGee LC	MO
TIS Insurance Services Inc.	TN
Trenchtech Inc.	PA
Triangle Risk Advisors	NC
UNICO Group Inc.	NE
VISTA Training Inc.	WI

Safety Equipment

Actek Manufacturing & Engineering	CA
American Shoring Inc.	MA
American Shoring Inc.	NY
Arcosa Shoring Products	MI
Arrow Construction Supply	WA
Assignar	CO
Assignar	FL
Cable Tech Sling & Supply Co.	CO
Christopher O'Connell	CA
Consolidated Pipe & Supply Co. Inc.	FL
Consolidated Pipe & Supply Co. Inc.	KY
Consolidated Pipe & Supply Co. Inc.	NC
Consolidated Pipe & Supply Co. Inc.	TN
Core & Main LP	AR
Core & Main LP	AZ
Core & Main LP	CO
Core & Main LP	CT
Core & Main LP	DE
Core & Main LP	FL
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Ferguson Waterworks	NC
Ferguson Waterworks	NJ
Ferguson Waterworks	NV
Ferguson Waterworks	PA
Ferguson Waterworks	TN
Ferguson Waterworks	TX
Ferguson Waterworks	VA
Iowa Plains Signing Inc.	IA
Kentuckiana Trench Shoring LLC	KY
MJS Legacy Safety	
Consulting Services LLC	CO
Northwest Barricade & Signs	WA
Ohio Cat	OH
Oxford Plastic Systems LLC	DE
PSI Pipeline Supply	FL
Road Runner Plate & Shoring	TX
Road Widener LLC	WI

Safety and Construction Supply Inc.	CO
Safety Training & Consulting	FL
Security Shoring & Steel Plates Inc.	CA
Statewide Safety Systems	HI
Stay Alert Safety Services Inc.	NC
Sunbelt Rentals	DC
Sunbelt Rentals	FL
Sunbelt Rentals	NC
Sunbelt Rentals	PA
Sunbelt Rentals Shoring Solutions	CO
Sunbelt Rentals Shoring Solutions	MO
Sunbelt Rentals Shoring Solutions	NC
Sunbelt Rentals Shoring Solutions	TN
Sunbelt Rentals Shoring Solutions	TX
Sunbelt Rentals Shoring Solutions	WA
Sunstate Equipment Co.	AZ
Sunstate Equipment Co.	FL
Sunstate Equipment Co.	NC
Sunstate Equipment Co.	OR
Sunstate Equipment Co.	TX
Sunstate Equipment Co.	
Trench Safety Division	TX
Team Safety	TX
Traffic Management Inc.	CO
Traffic Safety Warehouse	IL
Transit and Level Clinic	NC
Trench and Traffic Supply	CA
Trench Plate Rental	
(National Trench Safety)	FL
United Rentals	AZ
United Rentals	MO
United Rentals Fluid Solutions	FL
United Rentals Trench Safety	CA
United Rentals Trench Safety	CO
United Rentals Trench Safety	CT
United Rentals Trench Safety	FL
United Rentals Trench Safety	GA
United Rentals Trench Safety	KY
United Rentals Trench Safety	MD
United Rentals Trench Safety	MI
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United Rentals Trench Safety	NC
United Rentals Trench Safety	NE
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United Rentals Trench Safety	NV
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United Rentals Trench Safety	OR
United Rentals Trench Safety	PA
United Rentals Trench Safety	SC
United Rentals Trench Safety	TN
United Rentals Trench Safety	UT
United Rentals Trench Safety	WA
Vector Manufacturing Inc.	IL
Wylaco Supply Co.	CO

Saws/Grinders/Blades

Boyd CAT	KY
Brent Material Co.	NJ
Consolidated Pipe & Supply Co. Inc.	FL
Consolidated Pipe & Supply Co. Inc.	KY
Consolidated Pipe & Supply Co. Inc.	NC
Consolidated Pipe & Supply Co. Inc.	TN
Core & Main LP	AR
Core & Main LP	AZ
Core & Main LP	CO
Core & Main LP	CT
Core & Main LP	DE
Core & Main LP	FL
Core & Main LP	GA
Core & Main LP	IA
Core & Main LP	IL
Core & Main LP	IN
Core & Main LP	KY
Core & Main LP	MA
Core & Main LP	MD
Core & Main LP	MI
Core & Main LP	MO
Core & Main LP	NC
Core & Main LP	ND
Core & Main LP	NE
Core & Main LP	NJ
Core & Main LP	NM
Core & Main LP	NV
Core & Main LP	PA
Core & Main LP	SC
Core & Main LP	TN
Core & Main LP	TX
Core & Main LP	VA
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Esch Consulting LLC	MN

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Ferguson Waterworks.....	NJ
Ferguson Waterworks.....	NV
Ferguson Waterworks.....	PA
Ferguson Waterworks.....	TN
Ferguson Waterworks.....	TX
Ferguson Waterworks.....	VA
Raritan Group Inc.....	NJ
Wilson Equipment Co. LLC.....	KY

Scrapers/Graders

Altortor Inc.....	IA
Beard Equipment Co.....	FL
Beltsville Construction Supply.....	MD
Boyd CAT.....	KY
C.N. Wood Co. Inc.....	MA
Carolina Tractor & Equipment.....	NC
Case Power & Equipment.....	FL
Dobbs Equipment LLC.....	FL
Everglades Equipment Group.....	FL
Florida Coast Equipment.....	FL
Hyundai Construction Equipment Americas.....	GA
John Deere Construction Equipment Co.....	IL
Kelly Tractor Co.....	FL
Komatsu America Corp.....	IL
Komatsu Equipment Co.....	NV
Meade Tractor.....	KY
Meade Tractor.....	TN
Power Equipment Company.....	TN
Rudd Equipment Co.....	KY
Schimberg Company.....	IA
TracksNTeeth, Inc.....	WA
Wilson Equipment Co. LLC.....	KY

Sewer Plugs

Aquatech Dewatering and Pumping Technologies LLC.....	FL
Consolidated Pipe & Supply Co. Inc.....	FL
Consolidated Pipe & Supply Co. Inc.....	KY
Consolidated Pipe & Supply Co. Inc.....	NC
Consolidated Pipe & Supply Co. Inc.....	TN
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Ferguson Waterworks.....	MD
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Ferguson Waterworks.....	NJ
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Mersino Dewatering Inc.....	MI
Mersino Dewatering Inc.....	NE
Mersino Dewatering Inc.....	TX
Oatey-Cherne.....	OH
PSI Pipeline Supply.....	FL
Raritan Group Inc.....	NJ
Shore-Tek Inc.....	CA
Speer Taps Inc.....	WA
Sunbelt Rentals.....	DC
Sunbelt Rentals.....	FL
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United Rentals Trench Safety.....	WA

Sewer/Water Construction

Area Wide Protective (AWP) LLC.....	FL
Beneco.....	PA
CJGeo.....	VA
Jensen Precast.....	NV
Mersino Dewatering Inc.....	MD
Mersino Dewatering Inc.....	MI
Mersino Dewatering Inc.....	NE
Mersino Dewatering Inc.....	TX
Mobile Materials Nashville LLC.....	TN
Precision Lift Stations.....	FL
Proline Vector Services.....	FL
SIGMA Corporation.....	NJ
Tyler Union.....	AL
Vacuwork.....	OK

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Chen Moore and Associates Inc.....	FL
Clearsite Vacuum Excavation.....	NJ
Clearsite Vacuum Excavation.....	NJ
CMC Supply Inc.....	VA
DLVEWS Inc.....	ME
EJ.....	CO
EJ.....	DE
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EJ.....	MI
EJ.....	NY
EJ.....	PA
Environmental Products Group.....	FL
Florida Dewatering.....	AL
Fortline Waterworks.....	FL
Fortline Waterworks.....	AZ
Fortline Waterworks.....	FL
Fortline Waterworks.....	MO
Fortline Waterworks.....	NC
Fortline Waterworks.....	TX
Guardair/Airspade.....	MA
Hi-Vac Corporation.....	OH
Infrastructure Precast Inc.....	KY
Infrastructure Solutions Group.....	NC
Mueller Water Products.....	FL
Raritan Group Inc.....	NJ

Reed Manufacturing Co.....	PA
Sewer Equipment.....	IL
South Florida Lift Stations Inc.....	FL
Televac South.....	FL
Tyler Union.....	AL

Site Development

Badger Daylighting Corp.....	IN
Badger Daylighting Corp.....	WA
Beneco.....	PA
Erosion Solutions LLC.....	TN
LANSAS Products.....	CA
Neenah Foundry Co.....	AZ
Neenah Foundry Co.....	TX
Neenah Foundry Co.....	WI

Steel Fabricating

Arntzen Corporation.....	IL
Ceres.....	NE
Concrete Industries.....	NE
Consolidated Pipe & Supply Co. Inc.....	FL
Consolidated Pipe & Supply Co. Inc.....	KY
Consolidated Pipe & Supply Co. Inc.....	NC
Consolidated Pipe & Supply Co. Inc.....	TN
EJ.....	CO
EJ.....	DE
EJ.....	MD
EJ.....	MI
EJ.....	NY
EJ.....	PA
Favor Steel & Fabricating Inc.....	AL
Pleasant Mount Welding Inc.....	PA
Raritan Group Inc.....	NJ
Trinity Products.....	MO
US Custom Fabrication.....	FL
Utility Equipment Company.....	IA

Steel Sheet Piling

Consolidated Pipe & Supply Co. Inc.....	FL
Consolidated Pipe & Supply Co. Inc.....	KY
Consolidated Pipe & Supply Co. Inc.....	NC
Consolidated Pipe & Supply Co. Inc.....	TN
Contractor Solutions LLC.....	IA
Contractor Solutions LLC.....	NE
D.P. Nicoli Inc.....	WA

Steel Supplies

Consolidated Pipe & Supply Co. Inc.....	FL
Consolidated Pipe & Supply Co. Inc.....	KY
Consolidated Pipe & Supply Co. Inc.....	NC
Consolidated Pipe & Supply Co. Inc.....	TN
D.P. Nicoli Inc.....	WA
Favor Steel & Fabricating Inc.....	AL
Raritan Group Inc.....	NJ
Trinity Products.....	MO

Storm Drainage

Advanced Drainage Systems Inc.....	FL
Advanced Drainage Systems Inc.....	KY
Advanced Drainage Systems Inc.....	MO
Advanced Drainage Systems Inc.....	NE
Advanced Drainage Systems Inc.....	PA
Advanced Drainage Systems Inc.....	VA
All American Precast.....	FL
American Concrete Products.....	NE
American Concrete Products.....	NE
American Concrete Products Co KC.....	KS
American Precast Structures LLC.....	FL
AmeriTex Pipe & Products.....	TX
Arntzen Corporation.....	IL
ASP Enterprises.....	NE
Associated Construction Products Inc.....	FL
Associated Construction Products Inc.....	FL
Atlantic TNG LLC.....	FL
Brent Material Co.....	NJ
Campbell Foundry Co.....	NJ
Chen Moore and Associates Inc.....	FL
CMC Supply Inc.....	VA
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County Materials Corporation.....	FL
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Infrastructure Precast Inc.....	KY
Jensen Precast.....	NV
Midstates Precast Products Inc.....	IA
National Road Utility Supply Inc.....	PA
Neenah Foundry Co.....	AZ
Neenah Foundry Co.....	TX
Neenah Foundry Co.....	WI
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Oldcastle Infrastructure.....	KY
Oldcastle Infrastructure.....	WA
PreTech Corporation.....	KJ
Raritan Group Inc.....	NJ
Rinker Materials.....	CO
Rinker Materials.....	FL
Rinker Materials.....	IA
Rinker Materials.....	KY
Rinker Materials.....	NE
Rinker Materials.....	TX
Scituate Concrete Pipe Corp.....	MA
Star Pipe Products.....	PA
Star Pipe Products.....	SC
Williams Drilling Co. Inc.....	NE

Surety Bonding

Alliance Insurance Agency LLC.....	CO
Associates Insurance Agency.....	FL
Assurance Ltd.....	NV
Assured Partners.....	AZ
Assured Partners.....	PA
Assured Partners of Northeast Pennsylvania.....	PA
Catto & Catto a division of HUB International.....	TX
CBI Constructors Bonding Inc.....	AZ
Collinsworth, Alter, Lambert Inc.....	FL
Construction Risk Partners LLC.....	NJ
DH Lloyd.....	DC
FNIC.....	NE
Frank E. Neal & Co., a Division of Brown & Brown of Tennessee Inc.....	TN
Gene Lilly Surety Bonds Inc.....	NE

Holmes Murphy & Associates Inc.	CO
Holmes Murphy & Associates Inc.	IA
Holmes Murphy & Associates Inc.	MO
Holmes Murphy & Associates Inc.	TX
HUB International	WA
HUB International Mid-South	TN
HUB International Northwest	WA
HUB International of Florida	FL
Insurance Group of America	TN
J. Smith Lanier & Co., Marsh & McLennan Agency LLC	TN
K&S Insurance and Bonds	TX
M.E. Wilson Co.	FL
Marsh McLennan Agency - Bouchard Division	FL
McCauley Bond Agency	TX
Metayer Bonding Associates	CT
Mountain West Insurance & Financial Services LLC - (Forsberg Engerman Company)	CO
Mullis Newby Hurst LP	TX
Nielson, Hoover & Company	FL
PayneWest Insurance	WA
PCL Contract Bonding Agency	TX
Robert C McCarthy Agency Inc.	PA
SJ Construction Consulting LLC	HI
SouthPoint Risk - Maryville	TN
Thomas McGee LC	MO
TIS Insurance Services Inc.	TN
Travelers Bond	WA
Triangle Risk Advisors	NC
True & Associates	NC
A division of World Insurance	NJ
VTC Insurance Group - Fort Myers	FL
Westfield	TN
Zervos Group	FL

Survey Equipment

Anderson Engineering Inc.	MO
Boyd CAT	KY
Power Equipment Company	TN
SITECH Mid-Plains	NE
Wilson Equipment Co. LLC	KY

Tampers

Ferguson Waterworks	CO
Ferguson Waterworks	CT
Ferguson Waterworks	FL
Ferguson Waterworks	KY
Ferguson Waterworks	MD
Ferguson Waterworks	NC
Ferguson Waterworks	NJ
Ferguson Waterworks	NV
Ferguson Waterworks	PA
Ferguson Waterworks	TN
Ferguson Waterworks	TX
Ferguson Waterworks	VA

Technology Consulting

Assignar	CO
Assignar	FL
Christensen USA	WA
COINS	NY
Corpay	TN
CrewTracks	UT
Datum Tech Solutions	ID
Dig Contrax	NV
Earthwave Technologies	IN
Excavation Marketing Pros	FL
HCSS	TX
HDR Engineering Inc	MO
Lutz & Company	NE
Olsson	KS
Prophix Software Inc.	ON
SITECH Mid-Plains	NE
Tenna	CO
Tenna	CT
Tenna	NJ
Tenna	TX
Vibra-Tech Inc.	SC

Teeth

Power Equipment Company	TN
TracksNTeeth, Inc	WA
Wilson Equipment Co. LLC	KY
Wylaco Supply Co.	CO

Testing Services/Equipment

Alpha Omega Geotech Inc.	KS
Cable Tech Sling & Supply Co.	CO
CIT Sewer Solutions	IA
ECS Florida LLC	FL
Everglades Laboratories Inc.	FL

Flygt a Xylem Brand	FL
Olsson	KS
SITECH Mid-Plains	NE
Trench Shoring Co.	CA
Trench Shoring Co.	NV
Universal Engineering Sciences Inc.	FL
Universal Engineering Sciences Inc.	NV

Towing

Professional Towing	FL
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Traffic Control Equipment

95 Traffic Safety Supply	MD
Acme Barricades	FL
Acme Barricades LC	FL
Buyers Barricades Inc.	TX
Dallas Lite and Barricade	TX
Diamond Discs International	WI
Ferguson Waterworks	CO
Ferguson Waterworks	CT
Ferguson Waterworks	FL
Ferguson Waterworks	KY
Ferguson Waterworks	MD
Ferguson Waterworks	NC
Ferguson Waterworks	NJ
Ferguson Waterworks	NV
Ferguson Waterworks	PA
Ferguson Waterworks	TN
Ferguson Waterworks	TX
Ferguson Waterworks	VA
IBC Traffic Inc.	MO
Interstate Barricades and Markings	TX
Iowa Plains Signing Inc.	IA
Ledwell	NC
National Trench Safety	AL
National Trench Safety	CA
National Trench Safety	FL
National Trench Safety	IL
National Trench Safety	LA
National Trench Safety	MA
National Trench Safety	NC
National Trench Safety	NV
National Trench Safety	SC
National Trench Safety	TN
National Trench Safety	TX
National Trench Safety	UT
Northwest Barricade & Signs	WA
Oxford Plastic Systems LLC	DE
Rising Construction Services Inc.	MO
RoadSafe Traffic Systems	FL
Site Barricades	TX
Stay Alert Safety Services Inc.	NC
Superior Traffic Services Corp.	NV
Traffic Control Solutions	SC
Traffic Management Inc.	CO
Traffic Safety Warehouse	IL
Trench Shoring Co.	CA
Trench Shoring Co.	NV
Zip U There Inc.	HI

Trailers

City Rent A Truck	MO
Consolidated Pipe & Supply Co. Inc.	FL
Consolidated Pipe & Supply Co. Inc.	KY
Consolidated Pipe & Supply Co. Inc.	NC
Consolidated Pipe & Supply Co. Inc.	TN
GPS of Texas	TX
Heavy Machines Inc.	TN
Housby Heavy Equipment LLC	IA
Ledwell	NC
Meade Tractor	KY
Meade Tractor	TN
Nextran	FL
Nextran Truck Centers Fort Myers	FL
Power Equipment Company	TN
Vermeer Heartland	TN
Vermeer High Plains	NE
Vermeer Mid Atlantic Inc.	NC
Wilson Equipment Co. LLC	KY

Training Services

ACTS Now Inc.	AR
Arcosa Shoring Products	MI
Benjamin Media Inc.	OH
Christopher O'Connell	CA
CJT & Associates	NC
Consolidated Pipe & Supply Co. Inc.	FL
Consolidated Pipe & Supply Co. Inc.	KY
Consolidated Pipe & Supply Co. Inc.	NC
Consolidated Pipe & Supply Co. Inc.	TN
EGW Utilities Inc.	TX
Elevate Construction IST LLC	AZ

Employer Solutions Law	WA
Enova	NE
Esch Consulting LLC	MN
Ferguson Waterworks	CO
Ferguson Waterworks	CT
Ferguson Waterworks	FL
Ferguson Waterworks	KY
Ferguson Waterworks	MD
Ferguson Waterworks	NC
Ferguson Waterworks	NJ
Ferguson Waterworks	NV
Ferguson Waterworks	PA
Ferguson Waterworks	TN
Ferguson Waterworks	TX
Ferguson Waterworks	VA
Gajeske Inc.	TX
HUB International	WA
HUB International Mid-South	TN
HUB International Northwest	WA
HUB International of Florida	FL
IBEW LOCAL UNION 1186	HI
Infrastructure Solutions Group	NC
MJS Legacy Safety	NC
Consulting Services LLC	CO
MMJ Services	MI
Mueller Water Products	FL
Next Gen Equipment Training LLC	CO
Northwest Barricade & Signs	WA
Safety Training & Consulting	FL
SEC LLC	AL
Security Shoring & Steel Plates Inc.	CA
Sunbelt Rentals	DC
Sunbelt Rentals	FL
Sunbelt Rentals	NC
Sunbelt Rentals	PA
Sunbelt Rentals Shoring Solutions	CO
Sunbelt Rentals Shoring Solutions	NC
Sunbelt Rentals Shoring Solutions	MO
Sunbelt Rentals Shoring Solutions	TN
Sunbelt Rentals Shoring Solutions	TX
Sunbelt Rentals Shoring Solutions	VA
Sunstate Equipment Co.	AZ
Sunstate Equipment Co.	FL
Sunstate Equipment Co.	NC
Sunstate Equipment Co.	OR
Sunstate Equipment Co.	TX
Sunstate Equipment Co.	TX
Trench Safety Division	TX
Team Safety	TX
Trench Plate Rental (National Trench Safety)	FL
Trench Shore Rentals	AZ
Trenchtech Inc.	PA
United Rentals	AZ
United Rentals	MO
United Rentals Fluid Solutions	FL
United Rentals Trench Safety	CA
United Rentals Trench Safety	CO
United Rentals Trench Safety	CT
United Rentals Trench Safety	FL
United Rentals Trench Safety	GA
United Rentals Trench Safety	KY
United Rentals Trench Safety	MD
United Rentals Trench Safety	MI
United Rentals Trench Safety	MN
United Rentals Trench Safety	MO
United Rentals Trench Safety	NC
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United Rentals Trench Safety	NJ
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United Rentals Trench Safety	OH
United Rentals Trench Safety	OR
United Rentals Trench Safety	PA
United Rentals Trench Safety	SC
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United Rentals Trench Safety	UT
United Rentals Trench Safety	VA
Utility Staffing Group	TN
VISTA Training Inc.	VI
Watt, Tieder, Hoffer & Fitzgerald LLP	VA

Transportation Services

Hrastic Brothers Inc.	FL
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Travel

CLC Lodging	KS
Wyndham Hotels & Resort	NJ

Treatment Plant Construction

Sunstate Equipment Co.	AZ
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Sunstate Equipment Co.	FL
Sunstate Equipment Co.	NC
Sunstate Equipment Co.	OR
Sunstate Equipment Co.	TX
Sunstate Equipment Co.	TX
Trench Safety Division	TX

Trench Shields/Shoring

Actek Manufacturing & Engineering	CA
American Shoring Inc	MA
Arcosa Shoring Products	MI
Blue Tank & Pump Rental	KY
Contractor Solutions LLC	IA
Contractor Solutions LLC	NE
Covin Equipment Co.	FL
D.P. Nicoli Inc.	WA
ESC Trench Shoring	NC
Foley Equipment Co. CAT	MO
Gary Carlson Equipment	MN
Kentuckiana Trench Shoring LLC	KY
National Trench Safety	AL
National Trench Safety	CA
National Trench Safety	FL
National Trench Safety	IL
National Trench Safety	LA
National Trench Safety	MA
National Trench Safety	NC
National Trench Safety	NV
National Trench Safety	SC
National Trench Safety	TN
National Trench Safety	TX
National Trench Safety	UT
NMC - The CAT Rental Store	NE
Ohio Cat	OH
Oxford Plastic Systems LLC	DE
Pacific Shoring Products LLC	CA
PSI Pipeline Supply	FL
SEC LLC	AL
Security Shoring & Steel Plates Inc.	CA
Shore-Tek Inc	CA
Star Equipment Ltd.	IA
Sunbelt Rentals	DC
Sunbelt Rentals	FL
Sunbelt Rentals	NC
Sunbelt Rentals	PA
Sunbelt Rentals Shoring Solutions	CO
Sunbelt Rentals Shoring Solutions	MO
Sunbelt Rentals Shoring Solutions	NC
Sunbelt Rentals Shoring Solutions	TN
Sunbelt Rentals Shoring Solutions	TX
Sunbelt Rentals Shoring Solutions	WA
Sunstate Equipment Co.	AZ
Sunstate Equipment Co.	FL
Sunstate Equipment Co.	NC
Sunstate Equipment Co.	OR
Sunstate Equipment Co.	TX
Sunstate Equipment Co.	TX
Trench Safety Division	TX
Superior Products Distributors Inc.	CT
Trench Shore Rentals	AZ
Trench Shoring Co.	CA
Trench Shoring Co.	NV
Trenchman Shoring Services Inc.	WA
Trenchman Trench Safety	WA
Trenchtech Inc.	PA
U.S. Shoring & Equipment Co.	TX
United Rentals	AZ
United Rentals	MO
United Rentals Fluid Solutions	FL
United Rentals Trench Safety	CA
United Rentals Trench Safety	CO
United Rentals Trench Safety	CT
United Rentals Trench Safety	FL
United Rentals Trench Safety	GA
United Rentals Trench Safety	KY
United Rentals Trench Safety	MD
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United Rentals Trench Safety	NC
United Rentals Trench Safety	NE
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United Rentals Trench Safety	NV
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United Rentals Trench Safety	OR
United Rentals Trench Safety	PA
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United Rentals Trench Safety	TN
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United Rentals Trench Safety	WA
Wylaco Supply Co.	CO
Ziegler Cat	MN

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Clearsite Vacuum Excavation	NJ
Clearsite Vacuum Excavation	NJ
Ditch Witch	OK
Ditch Witch Mid-States	KY
Ditch Witch Mid-States	OH
Ditch Witch of Arizona	AZ
Ditch Witch of Houston	TX
Ditch Witch of the Carolinas	NC
Mersino Dewatering Inc.	MD
Mersino Dewatering Inc.	MI
Mersino Dewatering Inc.	NE
Mersino Dewatering Inc.	TX
Vactor Manufacturing Inc.	IL
Vermeer	IA
Vermeer Heartland	TN
Vermeer High Plains	NE
Vermeer Mid Atlantic Inc.	NC
Vermeer Rocky Mountain Inc.	WA
Vermeer Sales Southwest Inc.	NV
Vermeer Texas-Louisiana	TX
Witch Equipment Co. Inc.	TX

Trenchless Installation

Boyd CAT	KY
Clearsite Vacuum Excavation	NJ
Michael Byrne Manufacturing Inc.	OH
Midwest Mole Inc.	IN
Road Widener LLC	WI
Vermeer Heartland	TN

Trenchless Installation Equipment

Akkerman Inc.	MN
Barbco Inc.	OH
Ditch Witch	OK
Ditch Witch Mid-States	KY
Ditch Witch Mid-States	OH
Ditch Witch of Arizona	AZ
Ditch Witch of Houston	TX
Ditch Witch of the Carolinas	NC
Geonex	NY
HammerHead Trenchless Equipment	WI
TT Technologies Inc.	IL
Tulsa Rig Iron Inc.	OK
Vermeer	IA
Vermeer Heartland	TN
Vermeer Texas-Louisiana	TX

Trenchless Rehabilitation

Beneco	PA
CJGeo	VA
LANSAS Products	CA
Neenah Foundry Co.	AZ
Neenah Foundry Co.	TX
Neenah Foundry Co.	WI
Ohio Cat	OH

Trenchless Rehabilitation Equipment

Chris Haggard Plumbing LLC	TN
CIT Sewer Solutions	IA
DLVEWS Inc.	ME
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HammerHead Trenchless Equipment	WI
Kobus Inc.	TX
TT Technologies Inc.	IL

Trucks/Trucking

Allied Trucking of Florida	FL
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City Rent A Truck	MO
Core Trucking	NV
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GPS of Texas	TX
Heavy Machines Inc.	TN
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Joe Johnson Equipment	NC
Joe Johnson Equipment	NY
John Deere Construction Equipment Co.	IL
Komatsu America Corp.	IL
Komatsu Equipment Co.	NV
Ledwell	NC
Lone Star Body Systems LLC	TX
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Martin Marietta Materials	GA
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Nimnicht Chevrolet	FL
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Werdco BC Inc.	NV
Whitney Transport LLC	FL
Wise Heavy Equipment	NE

Tunnel/Shaft Liner Plate

Contech Engineered Solutions	CO
DLVEWS Inc.	ME
Rinker Materials	CO
Rinker Materials	FL
Rinker Materials	IA
Rinker Materials	KY
Rinker Materials	NE
Rinker Materials	TX

Tunneling Equipment

Alpha Pipe Co. Inc.	MO
Area Wide Protective (AWP) LLC	FL
B & B Supply Inc.	AZ
Barbco Inc.	OH
Geonex	NY
Michael Byrne Manufacturing Inc.	OH
Rudd Equipment Co.	KY

Underground Supports

Arcosa Shoring Products	MI
ETM Surveying & Mapping, Inc.	FL
Hawaii Geophysical Services	HI
NMC - The CAT Rental Store	NE
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Trench Shoring Co.	CA
Trench Shoring Co.	NV

Underground Utility Locating

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Casco Companies	FL
Chen Moore and Associates Inc.	FL
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Colliers Engineering & Design	NJ
Colliers Engineering & Design	TN
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Owen Equipment	WA
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Ditch Witch Mid-States	OH
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Ditch Witch of Houston	TX
Ditch Witch of the Carolinas	NC
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Environmental Products Group	FL
Great Southern	FL
Equipment LLC (GS Equipment)	FL
Hi-Vac Corporation	OH
Joe Johnson Equipment	NC
Joe Johnson Equipment	NY
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Ledwell	NC
Lone Star Body Systems LLC	TX
McLaughlin, a Vermeer Brand	SC
Midwest Vac Professionals	IA
NG Hydrovac	MO
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Owen Equipment	WA
Sewer Equipment	IL
Super Products	WI
SurvTech Solutions Inc.	FL
TRUVAC by Vactor Manufacturing Inc.	IL
TRUVAC by Vactor Manufacturing Inc.	TX
US Utility Potholing & Air Excavation	FL
Vac-Con Inc.	FL
Vactor Manufacturing Inc.	IL
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Vermeer Heartland	TN
Vermeer of Iowa & Northern Missouri	IA
Vermeer Rocky Mountain Inc.	WA
Vermeer Southeast	FL
Vermeer Texas-Louisiana	TX
Witch Equipment Co. Inc.	TX

Valves/Hydrants

ACT Pipe	TX
American Cast Iron Pipe Company	AL
American Cast Iron Pipe Company	FL
Blue Springs Winwater	MO
Brent Material Co.	NJ
Central Clay Products Inc.	PA
Clow Valve	FL
Clow Valve Company	IA
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Core & Main LP	VA
Core & Main LP	WA
Dana Kepner Company LLC	CO
Dana Kepner Company LLC	NV
Denver Winwater	CO
Diamond Plastics	NE
EJ	CO
EJ	DE
EJ	MD
EJ	MI
EJ	NY
EJ	PA
ESI	KS
Fortiline Waterworks	AL
Fortiline Waterworks	AZ
Fortiline Waterworks	FL
Fortiline Waterworks	MO
Fortiline Waterworks	NC
Fortiline Waterworks	TX
FW Webb Waterworks	CT
HARCO Fittings	AL
Hayes Pipe Supply Inc.	FL
Hayes Pipe Supply, Inc.	TN
HD Fowler Company	WA
LB Water Service Inc.	PA
Mueller Water Products	GA
Municipal Supply Inc.	IA
Municipal Supply Inc.	NE
National Road Utility Supply Inc.	PA
Neenah Foundry Co.	AZ
Neenah Foundry Co.	TX
Neenah Foundry Co.	WI
Thompson Pipe Group	TX
Utility Equipment Company	IA
Victaulic	PA
Winwater Works	WA
Winwater Works Colorado Springs	CO

Wastewater/Storm Drain

BMG Conveyor Services of FL Inc.	FL
E.J. Prescott Inc.	CT
E.J. Prescott Inc./Red Hed Supply	RI
Park USA	TX

Water Supply Services

BAR Environmental	TN
Blue Springs Winwater	MO
Dana Kepner Company LLC	NV
Ferguson Waterworks	CO
Ferguson Waterworks	CT
Ferguson Waterworks	FL
Ferguson Waterworks	KY
Ferguson Waterworks	MD
Ferguson Waterworks	NC
Ferguson Waterworks	NJ
Ferguson Waterworks	NV
Ferguson Waterworks	PA
Ferguson Waterworks	TN
Ferguson Waterworks	TX
Ferguson Waterworks	VA
Flygt a Xylem Brand	FL
Fortiline Waterworks	AL
Fortiline Waterworks	AZ
Fortiline Waterworks	FL
Fortiline Waterworks	MO
Fortiline Waterworks	NC
Fortiline Waterworks	TX
Mueller Water Products	GA
Rain for Rent Inc.	AL
Raritan Group Inc.	NJ
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Wellpointing Services

Aquatech Dewatering and Pumping Technologies LLC	FL
Florida Dewatering	FL
Florida Pumping Solutions	FL
Griffin Dewatering LLC	NE
Holland Pump Company	FL
Northern Dewatering Inc.	MN

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4 Horn Trench

Shaun Fortune
8003 Red Bluff Rd
Pasadena, TX 77505
(281) 687-5264
sfortune@4horntrench.com

4Rivers Equipment

Ryan Nielsen
3763 Monarch Street
Frederick, CO 80516
(303) 833-5900
rnielsen@4riversequipment.com

95 Traffic Safety Supply

Mike Risher
9011 East Hampton Drive
Capitol Heights, MD 20743
(301) 395-5161
95trafficsafety.com
mrisher@95trafficsafety.com

A&D Equipment Inc.

Donna LaFata
522 S Hoop Pole Rd
Guilford, CT 6437
(203) 689-2323
aanddequipment.com/
donna@aanddequipment.com

A&H Equipment

Andrew Bakken
1405 Hagy Way
Harrisburg, PA 17110
(717) 724-0310
ahequipment.com
andrewb@ahequipment.com

A&H Equipment

Jason Kelley
241 E Garrett St
Somerset, PA 15501
(814) 444-6403
ahequipment.com
jkelly@ahequipment.com

A&H Equipment Co (HQ)

Melissa Weber
620 W Beaver St
Zellienople, PA 16063
(412) 257-1160
ahequipment.com
melissaw@ahequipment.com

Able Tool & Equipment

Derek Bauer
410 Bunham St
South Windsor, CT 6074
(860) 250-2420
abletool.net
derek@abletool.net

ABS Benefits

Anastasia Baranov
2141 Industrial Pkwy. Suite 204
Silver Spring, MD 20904
(240) 447-4716
anastasia_baranov@us.afiac.com

AC Miller Concrete Products

Dan Matejevich
9558 Rt 22, PO Box 93
Blairsville, PA 15717
(724) 459-5950
acmiller.com
danm@acmiller.com

AC Miller Concrete Products (Fab-Crete)

Kelly Patton
31 E Bridge St, PO Box 199
Spring City, PA 19475
(610) 308-1201
fab-crete.com
kpatton@fab-crete.com

AC Miller Concrete Products, Inc.

John Rutkowski
P.O. Box 199, 31 E Bridge St
Spring City, PA 19475
(610) 948-4600
acmiller.com/
jrutkowski@acmiller.com

Acentria Insurance

Jonathan Brooke
28 Barkley Circle
Fort Myers, FL 33907
(239) 278-3939
acentria.com
jonathan.brooke@acentria.com

ACIPCO

Scott Turnquist
13900 CR 455, Suite 107
Clermont, FL 34711
(407) 399-5664
american-usa.com
sturnquist@american-usa.com

Acme Barricades

Russell Abell
2611 S 82nd St
Tampa, FL 33619
(813) 623-2263
acmebarricades.com/
rabell@acmebarricades.com

Acme Barricades

Tom Brady
3400 Burris Rd
Davie, FL 33314
(954) 321-8205
acmebarricades.com
tbrady@acmebarricades.com

Acme Barricades

Christian Cummings
9800 Normandy Blvd.
Jacksonville, FL 32221
(904) 781-1950
acmebarricades.com/
ccummings@acmebarricades.com

ACT Pipe

Colton Mendenhall
4719 Dodge St.
San Antonio, TX 78217
(210) 946-6969
actpipe.com/
cmendenhall@actpipe.com

Actek Manufacturing & Engineering

Scott Schellhase
1110 Fullerton Rd.
City Of Industry, CA 91748
(626) 581-3424
actekmfg.com
scott@actekmfg.com

ACTS Now, Inc

Roger Cox
PO Box 644
Conway, AR 72033
(501) 548-6363
aligningchange.com
roger@aligningchange.com

Advanced Drainage Systems, Inc.

Rick Pfaffendorf
115 W Crown Point Rd
Winter Garden, FL 34787
(813) 727-2545
adspipe.com/
rick.pfaffendorf@ads-pipe.com

Advanced Drainage Systems, Inc.

Logan Bunch
331 Cotters Hill Ct
Lexington, KY 40509
adspipe.com/
logan.bunch@adspipe.com

Advanced Drainage Systems, Inc.

Peter Cuda
320 Dallas St
Ligonier, PA 15658
(724) 433-9604
adspipe.com/
pcuda@cudasales.com

Advanced Drainage Systems, Inc.

Tom DePrince
955 Princess Dr
Yardley, PA 19067
(267) 559-7353
adspipe.com/
tom.deprince@ads-pipe.com

Advanced Drainage Systems, Inc.

Paul Erger
1811 E. 267th Street
Harrisonville, MO 64701
(816) 380-1095
adspipe.com/
Paul.Erger@ads-pipe.com

Advanced Drainage Systems, Inc.

Allan Hash
115 W Crown Point Rd
Winter Garden, FL 34787
(239) 229-8365
adspipe.com/
Allan.Hash@ads-pipe.com

Advanced Drainage Systems, Inc.

John Hunter
1800 Taper Dr
Pittsburgh, PA 15241
(412) 266-8764
adspipe.com/
jhunter@hancor.com

Advanced Drainage Systems, Inc.

Thomas Janes
(202) 430-9381
adspipe.com/
thomas.janes@ads-pipe.com

Advanced Drainage Systems, Inc.

Drew Lane
14411 Stacey Rd
Jacksonville Beach, FL 32250
(407) 697-9796
adspipe.com/
drew.lane@ads-pipe.com

Advanced Drainage Systems, Inc.

Mike LeMaster
6001 Belmore St SW
Olympia, WA 98512
(360) 507-2354
adspipe.com/
mike.lemaster@ads-pipe.com

Advanced Drainage Systems, Inc.

Jason Mathes
960 East Southside Drive
Polk City, IA 50226
(515) 257-0092
adspipe.com/
jason.mathes@ads-pipe.com

Advanced Drainage Systems, Inc.

Richard Oros
12409 Panama City Beach Parkway
Panama City Beach, FL 32407
(850) 572-1838
adspipe.com/
richard.oros@ads-pipe.com

Advanced Drainage Systems, Inc.

Buck Rasmussen
7719 N. 158th St.
Bennington, NE 68007
(402) 995-1095
adspipe.com/
buck.rasmussen@ads-pipe.com

Advanced Drainage Systems, Inc.

Judy Renaud
58 Wyoming St
Ludlow, MA 01056
(866) 691-2715
adspipe.com/
judy.renaud@ads-pipe.com

Advanced Drainage Systems, Inc.

Mike Roberts
713 Lebanon Pike
Nashville, TN 37210
(859) 533-2157
adspipe.com/
mike.roberts@adspipe.com

Advanced Drainage Systems, Inc.

Mason Sanders
3826 Wren Hollow Cove
Hernando, MS 38632
(901) 233-0137
adspipe.com/
thomas.sanders@adspipe.com

Advanced Drainage Systems, Inc.

Tim Teahan
113 Ebbtide Drive
North Palm Beach, FL 33408
adspipe.com/
tim.teahan@ads-pipe.com

Advanced Drainage Systems, Inc.

John Trivento
4275 67th Ave Circle E
Sarasota, FL 34243
(888) 292-7080
adspipe.com/
john.trivento@ads-pipe.com

Advanced Drainage Systems, Inc.

Blake White
96 Lewis St Bld 5
San Antonio, TX 78212
(830) 331-0640
adspipe.com/
blake.white@adspipe.com

Ahern Rentals

Don Herring
1403 S Black Canyon Hwy
Phoenix, AZ 85009
(602) 357-7670
ahern.com
don.herring@ahern.com

Ahern Rentals

Whitney Page
6931 Business Park Blvd N
Jacksonville, FL 32256
(904) 914-9500
ahern.com
whitney.page@ahern.com

Ahern Rentals

Brandon Campbell
1611 W Bonanza Rd
Las Vegas, NV 86106
(800) 400-1610
ahern.com/
brandon.campbell@ahern.com

Ahlers, Cressman & Sleight, PLLC

John Ahlers
1325 4th Ave, Ste 1850
Seattle, WA 98101
(206) 287-9900
acslawyers.com
jahlers@ac-lawyers.com

AIM Engineering & Surveying, Inc.

Grant Fichter
PO Box 1235
Lehigh Acres, FL 33971
(239) 332-4569
aimengineering.com
gfichter@aimengr.com



Akerman Inc.
58256 266th St.
Brownsdale, MN 55918-9737
(507) 567-2261
akerman.com
akk@akerman.com

Alera Group Texas - Dallas

Callie Dillard Banowsky
3100 Olympus Blvd., Suite 550
Dallas, TX 77019
(512) 297-6803
aleraagroup.com/
callie.banowsky@aleraagroup.com

All American Precast

Luis Jimenez
1300 NW 4th St.
Homestead, FL 33030
admin@allamericanprecast.com

Alliance Insurance Agency, LLC

Tony A. Palmer
7910 Ralston Rd #7
Arvada, CO 80002
(303) 279-9700
allinsgrp.com
tony.p@allinsgrp.com

Alliant Insurance Services, Inc.

CJ Hessel
101 Park Avenue
New York, NY 10178
(516) 319-2335
alliant.com
cj.hessel@alliant.com

Alliant Insurance Services, Inc.

CJ Hessel
101 Park Avenue
New York, NY 10178
(516) 319-2335

Allied Trucking of Florida

Alejandro Cusco
10761 NW 89th Ave
Hialeah Gardens, FL 33018
(305) 885-6404
alliedtk.com
acusco@alliedtk.com

Alpha Omega Geotech, Inc.

Allan Bush
1701 State Avenue
Kansas City, KS 66102
(913) 371-0000
aogeotech.com
jabush@aogeotech.com

Alpha Pipe Co., Inc.

Leslie Moffitt
12360 Old Tesson Rd
St. Louis, MO 63128
(636) 861-2900
alphapipco.com
leslie@alphapipco.com

Alta Equipment

Brian Murray
1897 Berlin Turnpike
Berlin, CT 6037
(860) 500-8648
altaequipment.com
brian.murray@altg.com

Alta Equipment

Tommy Ball
8418 Palm River Rd
Tampa, FL 33619
(813) 630-0077
altaequipment.com
TBall@altaequipfl.com

Alta Equipment

Steve Porteus
9601 Boggy Creek Rd.
Orlando, FL 32824
(407) 850-9614
altaequipment.com
sporteus@altaequip.com

Alta Equipment

Scott Sebastian
5151 Dr. Martin Luther King Jr. Blvd
Ft Myers, FL 33905
(248) 467-2179
altagequipment.com/
scott.sebastian@altg.com

Alta Equipment Company (Flagler Construction Equipment)

Jeff Ohlrich
8750 Philips Hwy
Jacksonville, FL 32256
(904) 737-6000
altaequipment.com
jeff.ohlrich@altg.com

Altorfer, Inc.

Trevor Shanahan
2600 6th St., SW
Cedar Rapids, IA 52404
(319) 365-0551
altorfer.com/
tshanahan@altorfer.com

American Cast Iron Pipe Company

Jeff Blakely
1501 31st Ave N
Birmingham, AL 35207
(218) 686-7434
american-usa.com
jblakely@american-usa.com

American Cast Iron Pipe Company

Scott Turnquist
13900 CR455 Ste 107
Clermont, FL 34711
(407) 399-5664
american-usa.com/
sturnquist@american-usa.com

American Concrete Products

Brett Gallinger
8707 N 300th Street
PO Box 318
Valley, NE 68064
(402) 331-5775
amconco.com
bgallinger@amconco.com

American Concrete Products Co KC

Matt Gallinger
6945 Inland Drive
Kansas City, KS 66106
(913) 353-9850
amconco.com
mgallinger@amconco.com

American Global LLC

Will Griffin
900 S Pine Island Rd, Suite 210
Plantation, FL 33324
(305) 351-9153
americanglobal.com
will.griffin@americanglobal.com

American Global, LLC

Thomas MacDonal
100 South Jefferson Rd, Suite 101
Whippany, NJ 07981
(862) 777-8197
americanglobal.com/
thomas.macdonald@americanglobal.com

American Precast Structures, LLC

Robert Neill
10483 General Avenue
Jacksonville, FL 32220
(904) 467-7700
american-precast-structures-busi-
ness.site
robert@america-ps.com

American Shoring Inc

Bill Edgerly
238 E Cherry St.
Shrewsbury, MA 01545
(800) 407-4674
americanshoring.com
sales@americanshoring.com

American Shoring, Inc.

Lori Pritchard
207 Lake St Rt 32
Newburgh, NY 12550-5242
(800) 407-4674
americanshoring.com
lori@americanshoring.com

American Underground Supply

Drew Kneeland
7856 F St
Omaha, NE 68127
(402) 502-0437
ausupply.com/
drew@ausupply.com

Ameritex Pipe

Mark North
1750 Wall St
Gunter, TX 75058
mnorth@acsntx.com

Ameritex Pipe & Products

Tyler Price
8489 Waukegan Rd
Conroe, TX 77306
(936) 231-5660
ameritexpipe.com/
tyler@ameritexpipe.com

Anderson Engineering, Inc.

Gary Strack
941 W 141st Terrace, Suite A
Kansas City, MO 64145
(816) 777-0400
zmyers@andersonengineeringinc.com

Anderson Equipment Co

Bob Stein
1000 Washington Pike, PO Box 339
Bridgeville, PA 15017
(412) 343-2300
andersonequip.com
bstein@andersonequip.com

Anderson Equipment Co

Todd Mortimer
7550 Clearfield Curwensville Hwy
RR 4 BOX 89B
Clearfield, PA 16830
andersonequip.com/
tmortimer@andersonequip.com

Anderson Equipment Co

Chris Schill
20561 Paint Blvd
Shippensburg, PA 16524
(814) 226-4100
andersonequip.com/
cschill@andersonequip.com

Anderson Equipment Co

Jon Winwood
436 Riggs Rd
Somerset, PA 15501
(814) 443-2867
andersonequip.com/
jwinwood@andersonequip.com

APCO Equipment

Jim Dobbs
3432 N. 5th Street
North Las Vegas, NV 89032
(702) 871-7474
apcoequipment.com/
jim@apcoequipment.com

Aquatech Dewatering and Pumping Technologies, LLC

Howard Blair
12120 Americus Lane
Fort Myers, FL 33907
(813) 752-3137
aquatechpumping.com
howard@atechpumps.com

**Arcosa Shoring Products**

James McRay
685 Hull Rd
Mason, MI 48854
(800) 552-8800
www.arcosa.com
James.McRay@Arcosa.com

Area Wide Protective (AWP), LLC

Deanna Meadows
1445 Columbia Ln
Melbourne, FL 32904
(407) 739-7413
awptrafficsafety.com
dmeadows@awptraff.com

Area Wide Protective (AWP), LLC

Wade Sato
13900 US Hwy 19 N
Clearwater, FL 33764
(321) 634-5108
wsato@awptraff.com

Arizona Metro Mix

Doug Dopson
18477 S 186th Way Ste 103
Queen Creek, AZ 85142
(480) 889-5424
azmetromix.com/
doug@azmetromix.com

Armorock

Jared Johnston
1708 Turkey Creek Rd
Plant City, FL 33566
(407) 755-7416
armorock.com/
jjohnston@armorock.com

Arntzen Corporation

Scott Grandrath
14600 Washington St
Woodstock, IL 60098
(800) 957-7655
arntzenrolling.com/
Scott@ArntzenCorp.com

Aronson LLC

Timothy Cummins CPA
111 Rockville Pike, Suite 600
Rockville, MD 20850
(301) 231-6213
aronsonllc.com
tcummins@aronsonllc.com

Arrow Concrete Products, Inc.

Jen Burkhart
560 Salmon Brook St
Granby, CT 06035
(860) 653-5063
arrow-concrete.com
jen@arrow-concrete.com

Arrow Construction Supply

Chad Mettler
9915 E Trent Ave
Spokane Valley, WA 99206
(509) 934-1608
arrowconstructionsupply.com/
chad@arrowconstructionsupply.com

Arthur J Gallagher

William A. Kantlehner III
1601 Alliant Ave
Louisville, KY 40299-6338
(502) 415-7000
ajg.com
bkantlehner@garrett-stotz.com

Ashbaugh Beal

Bob Marconi
701 Fifth Ave, Ste 4400
Seattle, WA 98104
(206) 386-5900
ashbaughbeal.com
bmarconi@ashbaughbeal.com

Asmar, Schor & McKenna, PLLC

Chuck Asmar
5355 Wisconsin Ave, NW, Ste 400
Washington, DC 20015
(202) 244-4264
asm-law.com
casmar@asm-law.com

ASP Enterprises

Lynn Ewoldt
15263 Cooper St
Omaha, NE 68138
(402) 861-8579
aspcnt.com
lewoldt@aspcnt.com

**Assignar**

Elvia Loya Enriquez
1644 Platte St
Denver, CO 80202
(510) 423-0636
www.assignar.com
elvia@assignar.com

Assignar

Brandon Wright
641 Boca Ciega Isle Drive
St. Pete Beach, FL 33706
(727) 744-5590
assignar.com
brandon@assignar.com

Associated Construction Products

Tim Carmichael
25352 Wesley Chapel Blvd
Lutz, FL 33559
(813) 973-4425
acpfl.com
tcarmichael@acpfl.com

Associated Construction Products

Tim Carmichael
4780 Pasco Street
Orlando, FL 32822
acpfl.com
tcarmichael@acpfl.com

Associates Insurance Agency

Mike Rogers
11470 N 53rd St
Tempe Terrace, FL 33617
(813) 988-1234
associatesins.com/
mike@associatesins.com

Assurance, Ltd.

Larry Holden
5740 S. Arville
Suite 204
Las Vegas, NV 89118-3071
(702) 798-3700
assuranceltld.com
infor@assuranceltld.com

Assured Partners

Dave Dvorchak
39 N Duke St
P.O. Box 1728
Lancaster, PA 17608
(717) 735-3059
murrayins.com
dadvorchak@murrayins.com

Assured Partners

Andrew Uster
7500 N. Dreamy Draw Dr., Suite 100
Phoenix, AZ 85020
(602) 992-9750
assuredpartners.com/PhoenixAZ
andrew.uster@assuredpartners.com

Assured Partners of Northeast PA

Eugene Bartoli
1130 Highway 315
Wilkes-Barre, PA 18702
(570) 822-1684
ajlupasinsurance.com
gino@ajlupasinsurance.com

Atlantic Concrete Products, Inc.

Joe J. Westhoff Sr.
PO Box 129
Tullytown, PA 19007
(215) 945-5600
atlanticconcrete.com
jjwesthoff@atlanticconcrete.com

Atlantic TNG, LLC

Kevin Curtis
P.O. Box 729
Sarasota, FL 34232
(941) 893-7692
atlantictng.com
kcurtis@atlantictng.com

Austin Powder Co.

Chip Davis
1080 Garland Hollow Rd
Pegram, TN 37143
(270) 300-1370
austinpowder.com/
chip.davis@austinpowder.com

B & B Hydraulics, Inc.

Jared Gilstrap
5751 NE 22nd St
Suite 305
Des Moines, IA 50313
(515) 809-5454
bbhydraulics.com
j.gilstrap@bbhydraulics.com

B & B Supply Inc.

Brian Bohne
5446 W. Roosevelt Street, Suite A109
Phoenix, AZ 85043
(801) 556-2072
bbsupplyinc.com
brian@bbsupplyinc.com

**B2W Software Inc.**

Victoria Garofalo
99 Bow Street, Suite 500
Portsmouth, NH 03801
(603) 570-2500/(800) 336-3808
b2wsoftware.com
vgarofalo@b2wsoftware.com

Badger Daylighting Corp

Craig Lyons, Evan Bradley
8930 Motorsports Way
Brownsburg, IN 46112
(203) 585-4303/(860) 227-3771
badgerinc.com
clyons@badgerinc.com
eb Bradley@badgerinc.com

Badger Daylighting Corp.

Mark Gunderson
11509 West 21st Street, Suite 500
Airway Heights, WA 99001
(509) 666-2191
badgerinc.com
mgunderson@badgerinc.com

Bane Machinery

Scott Bane
PO Box 541355
Dallas, TX 75354
(214) 352-2468
equipmentsales@banemachinery.com

Bank of Texas

Jill McKean-Bilby
801 Cherry Street 33rd Floor
Fort Worth, TX 76102
bankoftexas.com/
jill.mckean@bokf.com

BAR Environmental

Andy LeJeune
529 Ogile Cove
Collierville, TN 38017
(615) 373-0788
bar-enviro.com/
andy@bar-enviro.com

**Barbco Inc.**

Jessica Barbera
315 Pekin Dr. S.E.
PO Box 30189
East Canton, OH 44730-0189
(330) 488-9400
barbco.com
jessie@barbco.com

Barney's Pumps, Inc.

Herschel Blackmon
PO Box 56170
Jacksonville, FL 32241-6170
(904) 292-1600
barneypumps.com
blackmonh@barneypumps.com

Buyer's Guide

Bateman, Gordon & Sands Inc

Mark Grimaldi
3050 N Federal Hwy
Lighthouse Point, FL 33060
(954) 941-0900
bgsagency.com
mgrimaldi@bgsagency.com

Bay Crane Northeast LLC

Josh Wilbur
275 George Washington Hwy
115 Lydia Ann Rd
Smithfield, RI 2917
(401) 349-2755
baycrane.com
josh@baycrane.com

Bear Equipment Co.

Jamie Salfield
6870 Philips Hwy
Jacksonville, FL 32216
(904) 296-5000
beardequipment.com
jsalfield@beardequipment.com

Beltsville Construction Supply

Dick Brumme
11525 Edmonston Rd
Beltsville, MD 20705-1737
(301) 937-8087
beltsvillesupply.com
dick@beltsvillesupply.com

Benchmark

Dee Terry
2100 N Hamilton St
Richmond, VA 23230
(904) 609-6379
benchmarkllc.us/
DTerry@benchmarkllc.us



Beneco

Jason Sperflage
200 Dryden Dr
Dresher, PA 19025
(800) 965-2702
beneco.com
jsperflage@beneco.com

Benjamin Media, Inc.

Rob Krzyz
10050 Brecksville Rd
Brecksville, OH 44141
(330) 467-7588
benjaminmedia.com
robk@benjaminmedia.com

Bermont Excavating

Dave Boff
37390 Bermont Excavating
Punta Gorda, FL 33982
(866) 367-9557
bermontexcavating.com
dave@bermontexcavating.com

Best Equipment Co Inc.

Lauren Dahlmann
2500 Ampere Drive
Louisville, KY 40299
(317) 823-3055
bestequipmentco.com
laurendahlmann@bestequipmentco.com

Bidadoo, Inc.

Doug Thayer
1001 3rd Ave. South
Kent, WA 98032
(206) 442-9000
bidadoo.com
doug@bidadoo.com



BigIron Auctions

Tim Kipper
213 Beaver St., P.O. Box 266
Saint Edward, NE 68660
(402) 678-2411
bigiron.com
tim.kipper@bigiron.com

BigIron Auctions

Drew Bowlin
5 Gandy Lane
Mayflower, AR 72106
(800) 937-3558
bigiron.com/
andrew.bowlin@bigiron.com

BigIron Auctions

Kurt Campbell
210 Beaver Street
St. Edward, NE 68660
(970) 324-9990
bigiron.com
kurt.campbell@bigiron.com

BITCO Insurance Companies

Craig Carstens
3700 Market Square Circle
Davenport, IA 52807
(309) 732-0249
bitco.com
Craig.Carstens@bitco.com

BITCO Insurance Companies

John Jeschke
680 Anderson Drive, #615
Pittsburgh, PA 15220
(800) 253-1232
bitco.com
jon.jeschke@bitco.com



BITCO Insurance Co.

Doug Rothfus
2600 Westown Parkway, Ste 280
West Des Moines, IA 50266
(515) 223-1122
bitco.com
doug.rothfus@bitco.com

BITCO Insurance Companies

Mark Williamson
222 West Las Colinas Blvd, Ste 650
Irving, TX 75039
(972) 432-2729
bitco.com
mark.williamson@bitco.com

Blood Hound Underground

Keith Ehmen
401 E Trinity Ln
Nashville, TN 37207
(865) 304-9947
bhug.com/
ehmenkeith@gmail.com

Blue Springs Winwater

Wayne Gauger
605 SW US Hwy 40
Blue Springs, MO 64014
(816) 224-5700
bluespringswinwater.com
wgaufer@winwaterworks.com



Blue Tank & Pump Rental

Emily Talbott Perdue
220 Stephens Dr
Nicholasville, KY 40356
(859) 421-3576
bluetankandpump.com
etalbott@bluetankandpump.com

Blue Water Industries LLC

Scott Nix
9509 Diggs Gap Rd
Heiskell, TN 37954
(865) 712-8200
bluewaterindustries.com
snix@bluewaterindustries.com

Blue Water Industries LLC

Miguel Fernandez
36301 SW 167th Ave
Florida City, FL 33034
(786) 295-6131
bluewaterindustries.com/
mfernandez@bluewaterindustries.com

BMG Conveyor Services of FL, Inc.

Tom Atkins
4411 Jim Branch Rd.
Kissimmee, FL 34744
(813) 247-3620
conveyors247.com
tatkins@conveyors247.com

Bobcat of Jacksonville LLC

Timothy Stokes
1182 Suemac Rd.
Jacksonville, FL 32254
(904) 288-9181
bobcatjax.com
tim@bobcatjax.com

Bobcat of Omaha

Alan Makovicka
8701 S 145th Ave
Omaha, NE 68138
(402) 895-6660
bobcat-omaha-tractor.com
amakovicka@bobcat-omaha.com

Bob's Barricades, Inc.

John Baldwin
921 Shotgun Rd
Sunrise, FL 33326-1910
(954) 423-2627
bobsbarricades.com
jbaldwin@bobsbarricades.com

Borex, Inc.

Jeff Boring
128 Ingham Drive
Altoona, PA 16601
(814) 942-7764
borexinc@gmail.com

Box Insurance

Adam Syswerda
1200 S. Main St., Suite 1600
Grapevine, TX 76051
(817) 865-1510
boxinsurance.com
adam@boxinsurance.com

Boyd CAT

David Cummings Sr
10001 Linn Station
Louisville, KY 40232
(502) 774-4441
boydcacat.com
davidcummings@boydcacat.com

Brandeis Machinery & Supply Co.

Robert Krutsinger
1801 Watterson Trail
Louisville, KY 40232
(502) 493-4235
brandeismachinery.com
robert_krutsinger@bramco.com

Brent Material Company

Linda Gardner
325 Columbia Turnpike, Suite 308
Florham Park, NJ 07932
(973) 325-3030
linda@brentmaterial.com

Briggs JCB

Darius Prentice
6907 Broadway Ave
Jacksonville, FL 32254
(904) 693-9200
mackinnonequipment.com
dprentice@mackinnonequipment.com

Brown & Brown of Florida, Inc.

Mat Glas
10151 Deerwood Park Blvd
Jacksonville, FL 32256
(904) 565-8259
mglas@bjjax.com

Burns & McDonnell

Kevin Waddell
9400 Ward Parkway
Kansas City, MO 64114
(816) 728-6289
kdwaddell@burnsmcd.com

Butler Machinery Company

Mandy Boyle
3401 33rd St SW
Fargo, ND 58104
(701) 298-1700
butlermachinery.com
MandyBoyle@butlermachinery.com

Buyers Barricades, Inc.

Marie Rhom
7409 Baker Blvd
Richland Hills, TX 76118
(817) 535-3939
buyersbarricades.com/
marie@buyersbarricades.com

Buyers Barricades, Inc.

Matt Sauer
4941 Emil St
San Antonio, TX 78219
(210) 245-9380
buyersbarricades.com/
matt@buyersbarricades.com

Buyers Barricades, Inc.

Jill Smith
25416 Aldine Westfield Rd
Spring, TX 77373
(682) 227-4946
buyersbarricades.com/
jill@buyersbarricades.com

C.N. Wood Co., Inc.

Gerry Carney
200 Merrimac Street
Woburn, MA 01801
(781) 935-1919
cn-wood.com
gcjr@cn-wood.com

Cable Tech Sling & Supply Co.

Brett Ganyard
5085 Oakland St
Denver, CO 80239
(303) 371-7648
brett@ctsling.com

CACI Communications, LLC

Tom Denzel
14300 W. 97th Terr.
Lenexa, KS 66215
(816) 254-9200
cacicomm.com
tomd@cacicomm.com

CalPortland

Mike Skrivan
PO Box 1730
Seattle, WA 98111
(253) 380-3720
calportland.com
mskrivan@calportland.com

Campbell Foundry Company

Chris Campbell
800 Bergen St
Harrison, NJ 07029
(973) 483-5480
campbellfoundry.com
chris@campbellfoundry.com

Cannon & Cannon Inc.

Houston Daugherty
8550 Kingston Pike
Knoxville, TN 37919
(865) 670-8555
cannon-cannon.com/
hdaugherty@cannon-cannon.com

Carolina Tractor & Equipment

Mark Kincer
9000 Statesville Rd, PO Box 1095
Charlotte, NC 28269
(704) 731-7630
carolinacat.com
mkincer@carolinacat.com

Casco Companies

Casey Cass
4786 SE Railway Ave
Stuart, FL 34997
(772) 220-9900
cascoools.com/
hwhite@cascoools.com



Case Construction Equipment (CNH) Industrial America LLC

Jessica Klein
621 State St
Racine, WI 53402
(262) 636-6441
casece.com
jessica.klein@casece.com

Case Power & Equipment

Matthew Datz
9235 Busch Drive North
Jacksonville, FL 32218
(904) 518-5380
cpequipment.com/
Matthew.Datz@treknergroupp.com

Case Power & Equipment Florida

Brian Pannell
9481 Boggy Creek Rd
Orlando, FL 32824
(407) 205-4090
casepowered.com
brian.pannell@casepowered.com

Case Power & Equipment of Florida

Matthew Datz
1504 Tampa East Blvd
Tampa, FL 33619
(813) 341-4646
casepowered.com/
matthew.datz@treknergroupp.com

Caterpillar Inc

Scott E. Knoblauch
706 West Progress St
Metamora, IL 61548
(309) 494-1947
cat.com
knoblauch_scott_e@cat.com

**Caterpillar**

Brennan Gruhn
1203 N Heron Dr
Ridgefield, WA 98642
www.caterpillar.com
gruhn_brennan@cat.com

Caterpillar Inc

Scott J Hagemann
8214 S Hidden Pt Dr
Glasford, IL 61533
(309) 494-1857
cat.com
Hagemann_Scott_J@cat.com

Caterpillar Inc

Sam Meeker
17115 W Kelstadt Rd
Brimfield, IL 61517
(309) 675-5084
cat.com
meeker_sam_r@cat.com

Caterpillar Inc.

Jason Bowers
100 NE Adams St
AB1345
Peoria, IL 61548
(309) 273-9438
cat.com/
bowers_jason_e@cat.com

Catto & Catto (Div. of HUB Int'l)

Drew Smith
106 S. Saint Mary's Street Suite 800
San Antonio, TX 78205
catto.com
asmith@catto.com

Caulfield & Wheeler Inc.

David Lindley
7900 Glades Rd, #100
Boca Raton, FL 33434
(561) 392-1991
dave@cwiasoc.com

CBI Constructors Bonding, Inc.

Joseph A Clarken III
7220 N 16th St, Bldg K
Phoenix, AZ 85020
(480) 878-4226
joe@cbialliance.com

CBIZ Berntson Porter

Rhett Ennis
11100 NE 8th St, Ste 400
Bellevue, WA 98004
(425) 454-7990
cbiz.com
Rhett.Ennis@CBIZ.com

Cecil W. Powell Company

Fitz Powell Jr.
219 Newnan St
Jacksonville, FL 32202
(904) 353-3181
cwpowellins.com/
fpowell@cwpowellins.com

**CementTech**

Kris Moorman
1700 N 14th St
Indianola, IA 50125
(515) 961-7407
CementTech.com
kmoorman@cementech.com

Cemex

John Stelljes
3365 Industry Rd.
Cocoa, FL 32926
(352) 559-8626
cemex.com
johnp.stelljes@cemex.com

CEMEX Aggregate Division

Frank Prieto
13292 NW 118th Ave.
Miami, FL 33178
(305) 821-5661
cemex.com
franka.Prieto@cemex.com

CEMEX Aggregates NE FL

Joe Geiger
300 Corporate Way, Suite 100
Orange Park, FL 32073
(904) 219-8763
cemex.com/
josephe.geiger@cemex.com

Central Clay Products, Inc.

John E. Cavanaugh Jr.
101 Scott St
Wilkes Barre, PA 18702-4446
(570) 823-2164
centralclayproducts.com
johnnc@centralclayproducts.com

Century Link

Robert Hill
4150 E Bell Rd
Phoenix, AZ 85032
(602) 474-2405
Robert.Hill2@CenturyLink.com

Ceres

Dave Watson
2505 N 20th Street East
Omaha, NE 68110
(888) 598-0034
ceresgroup.com/
davewatson@ceresgroup.com

Chen Moore and Associates, Inc.

Peter Moore
500 W Cypress Creek Rd Ste 630
Fort Lauderdale, FL 33309
(954) 730-0707
chenmoore.com/
pmoore@chenmoore.com

Chris Haggard Plumbing, LLC

Chris Haggard
4749 Solomon Drive
Strawberry Plains, TN 37871
(865) 933-6057
chrishaggardplumbing.com/
chaggard@comcast.net

Christensen USA

Samara Venters
1060 Jadwin Ave.
Richland, WA 99352
(206) 291-3234
christensenusa.com
samara.venters@christensenusa.com

Christopher O'Connell

Christopher O'Connell
1308 Redwood Way
Pacifica, CA 94044
(415) 680-4007
christyocConnell@comcast.net

CIT Sewer Solutions

Shane Jacobson
530 Dubois Ave
McCallsburg, IA 50154
(515) 434-2248
citsewer.com
shane@citsewer.com

City Rent A Truck

James McKinley
10931 N McKinley
Kansas City, MO 64153
(816) 708-4300
cityrentatruck.com/
james@cityrentatruck.com

CJGeo

Martha Moore
3402 Acorn St., Suite 200
Williamsburg, VA 23188
(800) 428-5690
cjgeo.com/
martha.moore@cjgeo.com

CJT & Associates

Conrad B Thomas Jr
718 W Trade St, #205
Charlotte, NC 28202
(704) 999-1719
CBThomas@carolina.rr.com

**CLC LODGING****CLC Lodging**

Aparna Sharan
8111 E 32nd St, Ste 300
Wichita, KS 67226
(214) 300-9054
www.clclodging.com
Aparna.Sharan@clclodging.com

Clean Water ATS

Nathan Hardebeck
21731 SE 259th St
Maple Valley, WA 98038
(206) 226-8820
info@cwts.org

Clearsite Vacuum Excavation

Steve D'Angelo
PO Box 215
Plainsboro, NJ 08536
(609) 900-5363
clearsiteind.com
sdangelo@clearsiteind.com

Clearsite Vacuum Excavation

Steve D'Angelo
PO Box 215
Plainsboro, NJ 08536
(609) 900-5363
clearsiteind.com/
sdangelo@clearsiteind.com

Cleveland Brothers Equipment Co

Tom Schachner
4565 William Penn Hwy
Murrysville, PA 15668-2003
(724) 327-1300
clevelandbrothers.com
tschachner@clevelandbrothers.com

Cleveland Brothers Equipment Co

Mike Connolly
441 Route 315 Highway
Pittston, PA 18640
(570) 822-8141
clevelandbrothers.com
mconnolly@clevelandbrothers.com

Cleveland Brothers Equipment Co

Darrin Foulk
11 Progress Ave
Cranberry Twp, PA 16066
(724) 776-7660
clevelandbrothers.com
dfoulk@clevelandbrothers.com

Cleveland Brothers Equipment Co

Carl Tinkham
5300 Paxton St
Harrisburg, PA 17111-25250
(717) 564-2121
clevelandbrothers.com
ctinkham@clevelandbrothers.com

Clifton Larson Allen

Kirk Merrill
15375 SE 30th Place, Suite 310
Bellevue, WA 98007
(425) 255-5945
kmerrill@gallina.com

**CLOW Valve**

Seth Daniel
989 NW Demedici Rd
Port St. Lucie, FL 34986
(561) 601-7876
www.clowvalve.com
seth.daniel@clowvalve.com

CLOW Valve Company

Andy Kohler
902 South Second St.
Oskaloosa, IA 52577
(641) 673-8611
clowvalve.com
andy.kohler@clowvalve.com

CMC Supply, Inc.

Mark Overstreet
2510 Johnson Ave.
Roanoke, VA 24017
(540) 982-1095
cmcsupply.com
moverstreet@cmcsupply.com

CNA

Eli Gilbert
1945 Greenspring Dr, Suite 450
Timonium, MD 21093
eli.gilbert@cna.com

CNA

Brian Siska
500 Colonial Center Pkwy, 4th Floor
Lake Mary, FL 32746
(412) 562-4119
cna.com
brian.siska@cna.com

**CNA Insurance**

Gary Clevenger
333 S. Wabash Ave, 37th Fl
Chicago, IL 60604
(913) 461-6933
cna.com
gary.clevenger@cna.com

CNA Insurance

Vincent Baudo
386 Reserve Rd
West Seneca, NY 14224
(716) 997-0129
cna.com/
vincent.baudo@cna.com

CNA Insurance

Bob Cauthen
9170 Highpoint Rd.
Villa Rica, GA 30180
(770) 685-3933
cna.com
bob.cauthen@cna.com

CNA Insurance

Rick Childs
100 Newport Ave. Extension #4
Quincy, MA 02171
(617) 984-6852
cna.com
rick.childs@cna.com

CNA Insurance

Grayson Gilbert
2435 Commerce Ave., Bldg. 2200
Duluth, GA 30096
(678) 473-3706
cna.com
grayson.gilbert@cna.com

CNA Insurance

Ryan Hygom
395 North Service Rd, Ste 400
Melville, NY 11747
(631) 388-9533
cna.com
ryan.hygom@cna.com

CNA Insurance

Daniel Panek
801 Warrenville Rd, Suite 700
Lisle, IL 60532
(630) 719-3095
daniel.panek@cnaSurety.com

CNA Insurance

Dennis Powell
4995 N. River Drive
Cumming, GA 30041
(678) 392-7800
cna.com
dennis.powell@cna.com

CNA Insurance

Steve Sampson
12909 SW 68th Parkway
Portland, OR 97223
(503) 431-3117
cna.com
steve.sampson@cna.com

CNA Insurance

Peter Stavros
36 Badger Rd.
Medford, MA 02155
(617) 984-4751
cna.com
peter.stavros@cna.com

CNA Insurance

Jana Story
2601 NW Expressway
Oklahoma, OK 73112
(405) 917-6504
cna.com
jana.story@cna.com

CNA Insurance

Luke Whitmore
3957 Westerre Pkwy Ste 310
Richmond, VA 23233
(860) 207-3530
cna.com
luke.whitmore@cna.com

Coastal Machinery Company

Chris Dixon
P.O. Box 37220
Pensacola, FL 32526
(850) 944-2002
coastalmachinery.com
cdixon@coastalmachinery.com

Coastal Precast of Florida, Inc.

Buddy Hume
PO Box 370
Estero, FL 33929
(239) 482-7468
coastalprecast.com
bhume@coastalprecast.com

Coastline Equipment

Joe Gilmer
3540 N 5th Street
North Las Vegas, NV 89033
(702) 399-2700
coastlineequipment.com
joe.gilmer@coastlineequipment.com

Coburn Supply Company

Jody Gresham
21371 US Highway 59
New Caney, TX 77357
(281) 354-9621
coburns.com/
JGRESHAM@COBURNS.COM

Buyer's Guide

Cody's Professional Surveying & Mapping, Inc.

Cody Flowers
PO Box 7540
Jacksonville, FL 32238-7540
(904) 696-8840
codyspsm.com
roy@codypsm.com

Cohen, Seglias, Pallas, Greenhall & Furman PC

Claire Flaxman
1600 Market Street, 32nd Floor
Philadelphia, PA 19103
(215) 564-1700
cohenseglia.com
cflaxman@cohenseglia.com

Cohen, Seglias, Pallas, Greenhall & Furman PC

Shawn Farrell
One Newark Center 1085 Raymond
Boulevard, 21st Floor
Newark, NJ 07102
(215) 564-1700
cohenseglia.com
sfarrell@cohenseglia.com

CohnReznick - Holmdel Office

Jack Callahan
101 Crawford Corner Rd, Suite 2316
Holmdel, NJ 07733
(732) 380-8685
cohnreznick.com
jack.callahan@cohnreznick.com



COINS

Michelle Orelup
6 Airport Park Blvd.
Latham, NY 12110
coins-global.com
michelle.orelup@coins-global.com

Coleman Moore Company

Mike Coleman
220 New York Ave
Des Moines, IA 50313
(515) 309-5577
colemannoorecompany.com
mrmoores@colemannoorecompany.com

Colliers Engineering & Design

Ron Nowak
331 Newman Springs Rd
Red Bank, NJ 07701
colliersengineering.com/
ron.nowak@colliersengineering.com

Colliers Engineering & Design

Jeremy Garcia-Glasscock
7110 W Jefferson Ave #100
Lakewood, CO 80235
(303) 731-6216
colliersengineering.com/
jeremy.garciaglasscock@collierseng.com

Colliers Engineering & Design

Jason Smith
5141 Virginia Way, Ste 420
Brentwood, TN 37027
(615) 686-2575
colliersengineering.com/
jason.smith@colliersengineering.com

Collinsworth, Alter, Fowler, & French, LLC

Eric Sheesley
8000 Governors Square Blvd, Ste 301
Miami Lakes, FL 33016
(305) 822-7800
caffllc.com
esheesley@caffllc.com

Collinsworth, Alter, Lambert, Inc.

Don Lambert III
23 Eganfuskee St, Ste 102
Jupiter, FL 33477
(561) 776-9001
raisingyourexpectations.com/
dlambert3@callc.com

Colonial Electric Supply

Michael Lynch
70 Ethel Rd W #3
Piscataway, NJ 08854
(484) 679-2065
colonialelectricsupply.com/
michael.lynch@colonialelectric.com

Company Wrench, LTD

Brian Baum
4600 Philips Hwy, Suite 2
Jacksonville, FL 32207
(904) 522-3722
companywrench.com/
s.dowdy@companywrench.com

Company Wrench, LTD

Matt Bullinger
4805 Scooby Lane
Carroll, OH 43112
(740) 654-5304
companywrench.com/
m.bullinger@companywrench.com

Company Wrench, LTD

Drew Varner
3729 Frontage Rd North
Lakeland, FL 33810
(813) 833-8838
companywrench.com/
d.varner@companywrench.com

Compliance Safety Consulting

Melissa LeDay
PO Box 40755
Houston, TX 77240
(281) 979-2712
mleday@csc-safety.com

Concrete Industries

Doug Mohrman
P.O. Box 29529
Lincoln, NE 68529
(402) 434-1885
concreteindustries.com/
doug.m@concreteindustries.com

Concrete Pipe & Precast (CP&P)

PJ Heflin
11352 Virginia Precast Rd
Ashland, VA 23005
(410) 320-7843
concretepandp.com
pjheflin@concretepandp.com

Concrete Pipe & Precast (CP&P)

Joe Williams
452 Webb Rd
Dunn, NC 28334
(910) 892-6411
concretepandp.com/
jwilliams@concretepandp.com

Concrete Products of the Palm Beaches

Kacey L Rodriguez-Beehler
460 Ave S
Riviera Beach, FL 33069
(561) 842-2743
cppb.us
krodriguez@cppb.us

Conner Gwyn Schenck, PLLC

Jay Wilkerson
PO Box 30933
Raleigh, NC 27622
(919) 789-9242
cgspc.com
jwilkerson@cgspc.com

Conover Asay CPAs PLLC

Jared Andrew Asay
7819 42nd Way
Phoenix, AZ 85042
(480) 500-6333
conoverasay.com
jasay@conoverasay.com

Consolidated Pipe & Supply Co., Inc.

Crayton Brogdon
3100 McCormick Street
Pensacola, FL 32514
(850) 476-1122
consolidatedpipe.com
crayton.brogdon@cpspipe.com

Consolidated Pipe & Supply Co., Inc.

Hank Adams
1500 County Hospital Rd
Nashville, TN 37218
(615) 242-4236
consolidatedpipe.com
hadams@consolidatedpipe.com

Consolidated Pipe & Supply Co., Inc.

Craig Brown
768 Interstate Dr
Bowling Green, KY 42101
(270) 393-8311
consolidatedpipe.com
craig.brown@cpspipe.com

Consolidated Pipe & Supply Co., Inc.

Danny Brown
201 E. 16th St.
Charlotte, NC 28206-3214
(704) 373-1880
consolidatedpipe.com
dbrown@consolidatedpipe.com

Consolidated Pipe & Supply Co., Inc.

Joe Cobb
3010 Eunice Ave
Orlando, FL 32808
(407) 293-2001
consolidatedpipe.com
joe.cobb@cpspipe.com

Consolidated Pipe & Supply Co., Inc.

Byron Goble
7224 Ball Camp Pike
Knoxville, TN 37931
(865) 690-6907
consolidatedpipe.com
bryan.goble@cpspipe.com

Construction Risk Partners LLC

Jay Sciortino
1250 Route 28, Suite 201
Branchburg, NJ 08876
(908) 566-1003
constructionriskpartners.com/
jsciortino@constructionriskpartners.com

Construction Underwriters Inc.

Tom Lobrano
4168 Southpoint Pkwy, Suite 305
Jacksonville, FL 32216
(904) 296-3331
constructionunderwriters.com/
tlobrano@cui-usa.com

Contech Engineered Solutions

Brent Baskerville
1112 SE Lorenz Dr
Ankeny, IA 50021
(563) 927-1586
conteches.com/
bbakersville@conteches.com

Contech Engineered Solutions, LLC

Jaime O'Dea
5670 Greenwood Plaza Blvd, Ste 530
Greenwood Village, CO 80111
(720) 587-2701
conteches.com
jodea@conteches.com

Continental Consulting Engineers

Philip Gibbs
9000 State Line Rd
Leawood, KS 66206
(913) 642-6642
ccengineers.com
pg@ccengineers.com

Contractor Solutions LLC

Dave Hehr
5325 NW 2nd Ave
Des Moines, IA 50313
(402) 880-0712
cs-shoring.com
dave@cs-shoring.com

Contractor Solutions LLC

Dave Hehr
21644 Williams Circle, Suite B
Gretna, NE 68028
cs-shoring.com
dave@cs-shoring.com

Contractor's Machinery

Doug Deford
3310 Wrights Ferry Rd
Louisville, TN 37777
(865) 982-6452
cmi-case.com
doug@cmicase.com

Cook, Flatt & Strobel Engineers, P.A.

Sabin Yanez
1421 E 104th St., Suite 100
Kansas City, MO 64131
(816) 806-9608
cfse.com/
syanez@cfse.com

Cooper, Travis & Company PLC

Tim Cooper
3008 Poston Ave
Nashville, TN 37203
(615) 554-2003
coopertravis.com/
timcooper@coopertravis.com

Core & Main LP

Glenn Hayes
3622 South 30th St
Phoenix, AZ 85040
(602) 510-6837
coreandmain.com
Glenn.Hayes@coreandmain.com

Core & Main LP

Albert Agatep
6854 Distribution Ave. S
Jacksonville, FL 32256-2741
(904) 268-7007
coreandmain.com
albert.agatep@coreandmain.com



Core & Main LP

Yvonne D Bland
1830 Craig Park Court
St. Louis, MO 63146
(760) 485-9877
coreandmain.com
yvonne.bland@coreandmain.com

Core & Main LP

Bob Bollin
2500 NW South Outer Rd
Blue Springs, MO 64015
(816) 229-9604
coreandmain.com
Bob.Bollin@coreandmain.com

Core & Main LP

Michael Bradley
655 Pleasant Street
Norwood, MA 02062
(781) 407-9133
coreandmain.com
michael.bradley@coreandmain.com

Core & Main LP

Randy Bradley
11665 Lackland Rd.
St. Louis, MO 63146
(314) 432-4750
coreandmain.com
Randy.Bradley@coreandmain.com

Core & Main LP

Larry Brock
4333 Irving Blvd
Dallas, TX 75247
(214) 631-9410
coreandmain.com
larry.brock@coreandmain.com

Core & Main LP

David Bryant
6525 US Hwy 301 N
Tampa, FL 33610
(813) 623-3343
coreandmain.com
david.bryant@coreandmain.com

Core & Main LP

David Burns
2820 Mary Linda Ave NE
Roanoke, VA 24012-5612
(540) 342-8000
coreandmain.com
david.burns@coreandmain.com

Core & Main LP

Shane Carson
8782 Paul Starr Drive
Pensacola, FL 32514
(850) 478-6372
coreandmain.com
Shane.Carson@coreandmain.com

Core & Main LP

Mike Clingenpeel
2353 South Church St
Murfreesboro, TN 37128-6754
(865) 524-4638
coreandmain.com
Mike.Clingenpeel@coreandmain.com

Core & Main LP

Mike Clingenpeel
5905 Old Rutledge Pike
Knoxville, TN 37924-2242
(865) 524-4638
coreandmain.com
Mike.Clingenpeel@coreandmain.com

Core & Main LP

Mike Clingenpeel
3352 Industrial Dr.
Bowling Green, KY 42101
(270) 783-8721
coreandmain.com
mike.clingenpeel@coreandmain.com

Core & Main LP

Justin Dean
615 Grammes Ln
Allentown, PA 18104
(610) 481-9979
coreandmain.com
justin.dean2@coreandmain.com

Core & Main LP

Chris Dearborn
1480 Expo Lane
Indianapolis, IN 46214
(317) 779-6765
coreandmain.com
chris.dearborn@coreandmain.com

Core & Main LP

Tom Fisher
4901 Dewitt Rd.
Canton, MI 49188-407
(734) 398-5950
coreandmain.com
tom.fisher@coreandmain.com

Core & Main LP

Robin Ford
One Hartford Square
New Britain, CT 06052
(860) 367-2908
coreandmain.com
Robin.Ford@coreandmain.com

Core & Main LP

Tim Fuller
597 Salem Rd
Etters, PA 17319
(717) 938-8693
coreandmain.com
tim.fuller@coreandmain.com

Core & Main LP

Bob Garvey
400 South Graves Rd
Plymouth Meeting, PA 19462
(610) 275-7400
coreandmain.com
bob.garvey@coreandmain.com

Core & Main LP

Dan Gatzke
4900 19th Ave N
Fargo, ND 58102
(701) 219-7480
coreandmain.com
dan.gatzke@coreandmain.com

Core & Main LP

Mark Hannon
220 S Westgate Dr
Carol Stream, IL 60188-2243
(630) 665-1800
coreandmain.com
Mark.Hannon@coreandmain.com

Core & Main LP

Justin Hochhalter
407 72nd Street SE
Minot, ND 58701
(701) 852-6878
coreandmain.com
justin.hochhalter@coreandmain.com

Core & Main LP

David Hovater
9451 Yosemite St.
Henderson, CO 80640
(303) 394-0004
coreandmain.com
david.hovater@coreandmain.com

Core & Main LP

Glen Howe
3209 Highway 161
North Little Rock, AR 72117
(501) 945-8177
coreandmain.com
glen.howe@coreandmain.com

Core & Main LP

Kathryn Irvin
161 Gwenedd Lane
Bellefonte, PA 16823
(814) 357-3130
coreandmain.com
kathryn.irvin@coreandmain.com

Core & Main LP

Chris Johnson
2930 Industrial Park Dr, PO Box 390
Finksburg, MD 21048-2312
(202) 380-7091
coreandmain.com
christopher.johnson3@coreandmain.com

Core & Main LP

Chris Jones
224 Industrial Blvd
Toano, VA 23168
(757) 870-0837
coreandmain.com
chris.jones@coreandmain.com

Core & Main LP

Jessica Joyce
4053 Homestead Rd
Houston, TX 77028
(979) 219-0435
coreandmain.com
jessica.joyce@coreandmain.com

Core & Main LP

Lori Kelly
4750 Laredo Ave
Fort Myers, FL 33905
(239) 334-1997
coreandmain.com
lori.kelly3@coreandmain.com

Core & Main LP

Sam Lampasone
362 Sand Hill Rd
Greensburg, PA 15601
(724) 539-2900
coreandmain.com
samual.lampasone@coreandmain.com

Core & Main LP

Tom Lein
2829 Losee Rd
North Las Vegas, NV 89030
(702) 494-1000
coreandmain.com
lasvegas@coreandmain.com

Core & Main LP

Dick Madden
125 Stergis Way
Dedham, MA 02026
(781) 686-7103
coreandmain.com
Richard.Madden@coreandmain.com

Core & Main LP

Chas McLaughlin
10707 S 149th St
Omaha, NE 68138
(402) 896-6173
coreandmain.com
Charles.McLaughlin@coreandmain.com

Core & Main LP

Sam H. Miller
2001 Parade Street
Erie, PA 16503
(330) 555-2726
coreandmain.com
shmillier@trumbull.com

Core & Main LP

Russell Nelson
1820 Metcalf Ave
Thomasville, GA 31792
(254) 379-0823
coreandmain.com
Russell.Nelson@coreandmain.com

Core & Main LP

Ed Ortlieb
61 Gross Avenue
Edison, NJ 08837
(732) 225-1039
coreandmain.com
ed.ortlieb@coreandmain.com

Core & Main LP

Randy Reynolds
PO Box 12323
Albuquerque, NM 87195
(505) 831-0700
coreandmain.com
Randy.Reynolds@coreandmain.com

Core & Main LP

Mo Rezakhani
1101 W. 17th Street
Riviera Beach, FL 33404
(561) 848-4396
coreandmain.com
morezakhani@coreandmain.com

Core & Main LP

Sean Richey
2 Chestnut Creek Dr
Evington, VA 24550
(434) 525-2657
coreandmain.com
sean.richey@coreandmain.com

Core & Main LP

Randy Roberdeau
1215 N Bradley Rd
Spokane, WA 99212
(907) 351-4796
coreandmain.com
randy.roberdeau@coreandmain.com

Core & Main LP

Lynn Roncska
4310 NW 10th Ave.
Oakland Park, FL 33309
(954) 772-7343
coreandmain.com
lynn.roncska@coreandmain.com

Core & Main LP

Bill Saali
13106 Middletown Industrial Blvd
Louisville, KY 40223
(502) 253-0002
coreandmain.com
william.saali@coreandmain.com

Core & Main LP

Bob Snyder
107 Barnhill Rd
Elizabeth City, NC 27909
(252) 331-7702
coreandmain.com
Robert.snyder@coreandmain.com

Core & Main LP

Don Teter
1118 W. Interstate Blvd.
Florence, SC 29501
(843) 662-7068
coreandmain.com
Don.Teter@coreandmain.com

Core & Main LP

Don Teter
4935 Banco Rd
Charleston, SC 29418
(843) 747-3599
coreandmain.com
Don.Teter@coreandmain.com

Core & Main LP

Don Teter
914 Chris Drive
West Columbia, SC 29169
(803) 794-0902
coreandmain.com
don.teter@coreandmain.com

Core & Main LP

Don Teter
30005 Fred Nash Blvd.
Myrtle Beach, SC 29577
(843) 293-2021
coreandmain.com
Don.Teter@coreandmain.com

Core & Main LP

Don Teter
6501 Amsterdam Wy
Wilmington, NC 28405
(910) 791-4148
coreandmain.com
don.teter@coreandmain.com

Core & Main LP

John Treacy
16335 Conneaut Lake Rd
Meadville, PA 16335
(814) 337-6161
coreandmain.com
jtreacy@trumbull.com

Core & Main LP

Dean Warren
901 Crafters Ln.
Pineville, NC 28134
(704) 394-5305
coreandmain.com
dean.warren@coreandmain.com

Core & Main LP

Glenn Watkins
602 Valley Ave NE
Puyallup, WA 98372-2518
(253) 840-8558
coreandmain.com
glenn.watkins@coreandmain.com

Core & Main LP

Doug Wegner
2500 SE Enterprise Drive
Grimes, IA 50111-6527
(515) 986-4000
coreandmain.com
doug.wegner@coreandmain.com

Core & Main LP

Barry Weiss
I-70 at Route 917, PO Box 192
Bentleyville, PA 15314
(724) 239-2063
coreandmain.com
bweiss@trumbull.com

Core & Main LP

Pat Weyant
25414 Prime Hook Rd, Ste 100
Milton, DE 19968
(302) 684-3054
coreandmain.com
Patrick.Weyant@coreandmain.com

Core & Main LP

Jon White
120 Fernco Dr.
Nashville, TN 37207
(615) 342-9464
coreandmain.com
jon.white@coreandmain.com

Core & Main LP

Pat Zaccaro
590 Ferguson Dr.
Orlando, FL 32805
(407) 291-1545
coreandmain.com
pat.zaccaro@coreandmain.com

Core Trucking

Clay Hadorn
140 E Horizon Dr, Unit F
Henderson, NV 89015
(702) 604-7352
chadorn@coretrucking.com

Corpay[^]

Corpay

Karen Garner
5301 Maryland Way, Suite 100
Brentwood, TN 37027
(615) 370-5000
corpay.com
karen.garner@corpay.com

County Materials Corporation

Rick Bolinger
25750 Cty Rd 561, Ste 105B-358
Astatula, FL 34705
(352) 343-8488
countymaterials.com
rick.bolinger@countymaterials.com

County Materials Corporation

Bryan Rempt
270 Izaak Walton Rd
Iowa City, IA 52246
(319) 358-6960
countymaterials.com
bryan.rempt@countymaterials.com

County Materials Corporation

Larry Wetzell
P.O. Box 435
Astatula, FL 34705
(352) 343-8488
countymaterials.com
larry.wetzell@countymaterials.com

Cowin Equipment Co.

Ben Cannington
7950 Pittman Ave
Pensacola, FL 32534
(850) 479-3004
cowin.com
bcannington@cowin.com

CREWTRACKS

CrewTracks

Brett Fairbourn
1645 East Highway 193 # 103
Layton, UT 84040
(801) 742-5555
www.crewtracks.com
brett@crewtracks.com

Cross Country Infrastructure Services

Tim Walker
110 Melton Lake Drive
Oak Ridge, TN 37830
(865) 681-0019
crosscountryis.com
twalker@crosscountryis.com

Cross Country Infrastructure Services

Mike Harty
4740 Industry Park Ct.
Las Vegas, NV 89115
(702) 395-8849
crosscountryis.com
Mharty@crosscountryis.com

Crumpler Plastic Pipe, Inc.

Houston Crumpler
PO Box 2068
Roseboro, NC 28382
(910) 525-4046
cpp-pipe.com/
cppsales@cpp-pipe.com

Curry Supply Co.

Anne Sutton
1113 Howard Avenue
Deer Park, TX 77536
(800) 345-2829
asutton@currysupply.com

D.C. Materials, Inc.

3334 Kenilworth Ave
Hyattsville, MD 20785
(301) 403-0200
dcmaterials.com
cmaterials@dcmaterials.com

D.P. Nicolli, Inc.

John Winters
3700 6th Ave S
Seattle, WA 98134
(866) 695-5008
dpnicoli.com
jwinters@dpnicoli.com

D.P. Nicolli, Inc.

Kai Zimmerman
13210 East Indiana Ave
Spokane Valley, WA 99216
(509) 927-8884
dpnicoli.com/
kzimmerman@dpnicoli.com

Dallas Lite and Barricade

Tom Reese
PO Box 223786
Dallas, TX 75222
(432) 967-0327
dlbinc.net/
tom@dlbinc.net

Buyer's Guide

Dana Kepner Company, LLC

J.B. McKenna
700 Alcott Street
Denver, CO 80204
(303) 623-6161
danakepner.com
jcmckenna@danakepner.com

Dana Kepner Company, LLC

Russ Soderquist
180 Cassia Way, #500
Henderson, NV 89014
(702) 566-4101
danakepner.com/
rsoderquist@danakepner.com

Daniel Te Young, P.A.

Daniel Young
1600 South Federal Hwy, Suite 570
Pompano Beach, FL 33062
(954) 866-3570
daniel@danielteyoung.com

Daniels Commercial Insurance, LLC

Shelby Daniels
120 E Main St, Suite D
Pensacola, FL 32502-5729
(850) 308-7710
dcinsllc.com
shelby@dcinsllc.com

Datum Tech Solutions

Laura Metcalf
2816 S. Orchard Street
Boise, ID 83705
(888) 232-8664
datumtechsolutions.com
laura@datumtechsolutions.com

Dejana Truck and Utility Equipment

Greg Markert
490 Pulaski Rd
Kings Park, NY 11754
(631) 485-7993
gmarkert@dejana.com

Dellinger Precast

Bryant Clark
4531 N. Hwy. 16
Denver, NC 28037
(704) 483-2868
dellingerprecast.com/
bryant@dellingerprecast.com

Deneweth, Dugan & Parfitt, P.C.

Anthony Vittiglio
1175 W. Long Lake, Suite 202
Troy, MI 48067
(248) 290-0400
michiganconstructionlaw.net
avittiglio@ddp-law.com

Denver Winwater

Steve Worthing
8331 Pontiac St
Commerce City, CO 80022
(303) 214-3346
denverwinwater.com
sdworthing@winwaterworks.com

DH Charles Engineering, Inc.

John Meissner
901 Brutscher Street, Suite 200
Newberg, OR 95405
(971) 323-0044
charlesengineering.com/
johnm@dhcharles.com

DH Lloyd

Denise Lloyd
1625 K St NW, Suite 330
Washington, DC 20006
(202) 223-1506
lloyd@dhllloyd.com

Diamond Discs International

Ugo Nwagbaraocha
9300 W. Heather Ave
Milwaukee, WI 53224
(414) 543-4545
DiamondDiscs.com
ugo@diamonddiscs.com

Diamond Equipment, Inc

Craig Feldner
1530 Heil Quaker Blvd.
La Vergne, TN 37086
(615) 641-1100
diamondequipment.com
cfeldner@diamondequipment.com

Diamond Plastics

Brett Wurga
1212 Johnstown Rd
Grand Island, NE 68803
dpcpipe.com/
brett@mmgonline.net

Diamondback Materials

Jim Latto
11435 W Buckeye Rd, Ste 104-276
Avondale, AZ 85323
(602) 696-4139
diamondbackmaterials.com/
jim@azdbm.com

Dig Contrax

Brian Gordon
6385 S Rainbow Blvd, Ste 105
Las Vegas, NV 89118
(702) 851-3333
digcontrax.com/
bgordon@digcontrax.com

District Concrete LLC

Thomas Carter
11431 Frederick Avenue
Beltsville, MD 20705
(301) 541-6531
districtconcrete@gmail.com



Ditch Witch

Gary Lawson
1959 W Fir St
Perry, OK 73077
(580) 572-2279
ditchwitch.com
glawson@ditchwitch.com

Ditch Witch Mid-States

Tania Di Iorio
400 Sparrow Drive
Shepherdsville, KY 40165
(614) 446-9751
ditchwitchmidstates.com
tdiurio@ditchwitchmidstates.com

Ditch Witch Mid-States

Tania Di Iorio
3660 Interchange Rd.
Columbus, OH 43204
(614) 443-9751
ditchwitchoh.com
tdiurio@ditchwitchmidstates.com

Ditch Witch of Arizona

Ricky Garcia
1550 W Deer Valley Rd
Phoenix, AZ 85027
(520) 579-0261
ditchwitchwest.com
ricky@ditchwitchaz.com

Ditch Witch of Arizona

Dustin Nabors
4028 S 36th Street
Phoenix, AZ 85040
(602) 437-0351
ditchwitchwest.com
dustin@ditchwitchaz.com

Ditch Witch of Houston

Mike Yarbrough
14565 North Freeway
Houston, TX 77090
(713) 462-8866
dwhouston.com
myarbrough@dwhouston.com

Ditch Witch of the Carolinas

Travis Wilkey
329 US Hwy 70 East
Garner, NC 27529
(919) 772-1214
dwotc.com/
twilkey@dwnc.com

DLVEWS, Inc.

Don LeBlanc
2841 Turner Rd
Auburn, ME 04210
(207) 992-3080
dlvews.com/
don@dlvews.com

DNP Americas

Mike Pate
860 FM 517
Alvin, TX 77512
(281) 299-0523
dnpericas.com/
mpate@dnpericas.com

Dobbs Equipment, LLC

Toby Crews
4618 Scarborough Dr.
Lutz, FL 33559
(813) 995-0841
dobbssequiment.com/
toby.crews@dobbssequiment.com

Dobbs Equipment, LLC

Matthew Essig
4333 John Young Pkwy
Orlando, FL 32804
dobbssequiment.com/
matthew.essig@dobbssequiment.com

Dobbs Equipment, LLC

Augusto Salles
3933 Martin Luther King Jr. Blvd.
West Palm Beach, FL 33404
(305) 592-5740
dobbssequiment.com/
augusto.salles@dobbssequiment.com

Dobbs Equipment, LLC

Dave Walsh
3005 Hanson St
Fort Myers, FL 33916
(239) 334-3627
dobbssequiment.com/
dave.walsh@dobbssequiment.com

Dominion Risk Advisors

Duke Baldrige
PO Box 833, 28A Kirk Avenue, S.W.
Roanoke, VA 24004
(540) 366-7475
domrisk.com
baldrige@domrisk.com



Doosan Infracore N.A.

George Aste, Deree Bivens
2905 Shawnee Industrial Way
Suwanee, GA 30024
(470) 583-0038/(704) 883-3590
doosan.com/en
george.aste@hhi-di.com
dereee.bivens@doosan.com

Doosan Portable Power

Dereee Bivens
1293 Glenway Dr
Stateville, NC 28625
(704) 883-3590
doosanportablepower.com
dereee.bivens@doosan.com

DTG Recycle

Jenna Suzanne Burchell
22745 29th DR SE
Bothell, WA 98021
(425) 549-3000
dtgreecycle.com/
jburchell@dtgreecycle.com

Duval Asphalt Products, Inc.

Jennifer Garrett
7544 Philips Highway
Jacksonville, FL 32256
(904) 296-2020
jgarrett@duvalasphalt.com

E.J. Prescott, Inc.

David Hirsch
36 Clark Rd
Vernon, CT 06066
(860) 875-9711
ejprescott.com
david.hirsch@ejprescott.com

E.J. Prescott, Inc./Red Hed Supply

Paul Heslam
38 Albion Rd.
Lincoln, RI 02865
(401) 333-1317
ejprescott.com
paul.heslam@ejprescott.com

Eagle Concrete Products, Inc.

Bruce G. Hottle
38 P.O. Box 585
Somerset, PA 15501-0585
(800) 228-5794
paprecast.org/members/producers/
eagle-concrete-products/
conpipe@msn.com



Earthwave Technologies

Janie Benge
8727 Commerce Park Place #E
Indianapolis, IN 46268
(317) 218-6101
earthwavetech.com
janie.benge@earthwavetech.com

Ecotech Hydro Excavation

Lori Mendez
349 Buck Rd Suite 3
Quarryville, PA 17566
ecotech.com
lori@goecotech.com

ECS Florida LLC

Mike Gruber
11554 Davis Creek Court
Jacksonville, FL 32256
(904) 886-5126
ecslimited.com
mgruber@ecslimited.com

EGW Utilities, Inc.

Mike Magee
1406 Hutton Drive
Carrollton, TX 75006
(972) 446-1655
egwutilitysolutions.com
mmagee@egwusa.com

EJ

Kylie Humble
301 C Spring St, PO Box 439
East Jordan, MI 49727-0439
(800) 626-4653
ejco.com
kylie.humble@ejco.com



EJ

Jason Hughes
2577 E. 79th Ave
Denver, CO 80229-6108
(303) 286-8014
www.ejco.com
jhughes@ejco.com

EJ

John McCarthy
2932 Industrial Park Dr #245
Finksburg, MD 21048-0245
(800) 418-3549
ejco.com
john.mccarthy@ejco.com

EJ

MOLLY BROWN
132 County Route 59
Phoenix, NY 13135
(315) 317-3091
syracast.com
Molly.Brown@ejco.com

EJ

Mike McGuane
401 Industrial Rd, PO Box 510
Middletown, DE 19709-0510
(302) 378-1100
ejw.com
mmcguane@ejco.com

EJ

Renee Nowka
301 Spring St
East Jordan, MI 49727
ejco.com/global
renee.nowka@ejco.com

EJ

Kevin Pushay
141 Dexter Dr
Monroeville, PA 15146-1034
(412) 795-6000
ejw.com
kevin.pushay@ejco.com



Electrosteel

Danny Swalley
270 Doug Baker Blvd
Birmingham, AL 35242
(205) 516-8154
electrosteel.com
dswalley@electrosteel.com

Elevate Construction IST LLC

Jason William Schroeder
8911 N 18th
Phoenix, AZ 85021
(602) 571-8987
elevateconstructionist.com/
jasons@elevateconstructionist.com

Ellerbrock-Norris

Andy Bassett
PO Box 816
Hastings, NE 68902
(402) 463-2461
ellerbrock-norris.com/
abassett@ellerbrock-norris.com

Employer Solutions Law

Karen Galipeau Forner
2700 Richards Rd, Suite 201
Bellevue, WA 98005
(425) 246-4210
employersolutionslaw.com
karen@employersolutionslaw.com

Enova

Melyssa Bierman
14648 Shepard St., Suite 100
Omaha, NE 68138
(402) 290-6018
enovaadvantage.com
melyssabierman@enovaadvantage.com

Ensley Benitez Law

Brian Benitez
8140 Walnut Hill Ln, Ste 835
Dallas, TX 75231
(469) 983-6500
eblawtexas.com
brian@eblawtexas.com

Enterprise Fleet Management

Olga Ney
2273 Research Blvd
Clarksburg, MD 20850
(301) 212-8288
olga.l.ney@fleets.com

Enterprise Truck Rental

Jon Karpman
11034 Atlantic Blvd
Jacksonville, FL 32225
(904) 790-3812
enterprisetrucks.com
jon.karpman@ehi.com

Environmental Products Group

Austen Everett
2525 Clarcona Rd
Apopka, FL 32703
(407) 798-0004
myepg.com
aeverett@myEPG.com

Environmental Products Group

Paul Hart
2525 Clarcona Rd
Apopka, FL 32703
(561) 719-1395
myepg.com
phart@myepg.com

EquipmentShare

Robert Frye
11250 Business Park BLVD
Jacksonville, FL 32256
(904) 451-1733
equipmentshare.com/
robert.frye@equipmentshare.com

EquipmentShare

Mandy Cardenas
1504 Tampa East Blvd
Tampa, FL 33619
(813) 538-4204
equipmentshare.com/
mandy.cardenas@equipmentshare.com

EquipmentShare

Zac Patrick
5433 Randolph Blvd
San Antonio, TX 78233
(210) 441-0567
equipmentshare.com/
zac.patrick@equipmentshare.com

EquipmentShare

John Slick
1150 Barnett Dr
Laker Worth Beach, FL 33461
(561) 296-9710
equipmentshare.com/
john.slick@equipmentshare.com

Erosion Solutions, LLC

Mandy Robertson
1593 Highway 30 E
Athens, TN 37303
(423) 745-0028
erosion.solutions/
mandyrobertson@hotmail.com

Erosion Supply, LLC

Dylan Gibbs
7248 Asheville Hwy
Knoxville, TN 37924
(865) 673-3427
erosionsupplytn.com/
service@vecn.com

ESC Safety Consultants

Greg Barrera
12758 Cimarron Path, #127
San Antonio, TX 78249
escsafety.com/
gbarrera@escsafety.com

ESC Trench Shoring

Tyler Wilson
18805 W Catawba Ave, Suite #207
Cornelius, NC 28031
(704) 302-4337
escstrenchshoring.com
tyler@escstrenchshoring.com

Esch Construction Supply

Jake Mackey
5300 Colorado Blvd
Commerce City, CO 80022
(303) 945-1899
eschsupply.com
jmackey@eschsupply.com

Esch Consulting, LLC

Tom Esch
2380 Wycliff St, Suite 200
St. Paul, MN 55114
(651) 600-0096
http://eschconsulting.com
tom@eschconsulting.com

ESI

Robb White
15410 S Mahaffie St
Olathe, KS 66062
(816) 468-9199
esiwater.com
rwhite@esiwater.com

E-Tank, Ltd. E-Pump

David Poteat
220 Stephens Dr
Nicholasville, KY 40356
(615) 946-1014
bluetankandpump.com/
dpoteat@etank.net

ETM Surveying & Mapping, Inc

Barry Scott
14785 Old St. Augustine Rd, Ste 400
Jacksonville, FL 32258
(904) 265-3110
etminc.com
scottb@etmsurvey.com

Everglades Dewatering LLC

Jay Smith
PO Box 57
Laballe, FL 33975
(863) 412-2504
evergladesdewatering@gmail.com

Everglades Equipment Group

Ricky Reitz
1365 Neptune Drive
Boynton Beach, FL 33426
(561) 692-9662
evergladesfarmequipment.com
rreitz@evergladesfarmequipment.com

Everglades Equipment Group

Jared DeLancey
2805 State Rd 60 West
Plant City, FL 33567
(561) 396-7856
evergladesfarmequipment.com
jdelancey@efe1963.com

Everglades Laboratories, Inc.

Ben Martin III
1602 Clare Ave
West Palm Beach, FL 33401
(561) 833-4200
evergladeslabs.com/
info@evergladeslabs.com

Excavation Marketing Pros

Scott Andreasen
19046 Bruce B. Downs Blvd Ste 1045
Tampa, FL 33647
(855) 217-0194
excavationmarketingpros.com/
support@excavationmarketingpros.com

Faris Machinery Company

Bill Smith
5770 E. 77th Ave
Colorado Springs, CO 80022
(720) 271-5809
farismachinery.com
bill.smith@farismachinery.com

Favor Steel & Fabricating, Inc.

Trae Hawkins
4301 Coalburg Rd
Birmingham, AL 35207
(205) 941-6801
favorsteel.com
trae@favorsteel.com

Felco Industries

Shawn Pabst
3660 Grant Creek Rd.
Missoula, MT 59808
(800) 221-5427
felco-ind.com
shawn@felco-ind.com

**Ferguson Waterworks**

Gretchen Suydan
12500 Jefferson Ave
Newport News, VA 23602
(757) 874-7795
ferguson.com/industry-solutions/
waterworks
gretchen.suydan@ferguson.com

Ferguson Waterworks

Robby Adkins
209 International Dr
Morrisville, NC 27560-8411
(919) 848-2900
ferguson.com/industry-solutions/
waterworks
robby.adkins@ferguson.com

Ferguson Waterworks

Bruce Akers
8008 E. Sligh Ave.
Tampa, FL 33610-9513
(813) 627-1240
ferguson.com
bruce.akers@ferguson.com

Ferguson Waterworks

Robert Benditt
8471 Hegerman St.
Philadelphia, PA 19136-1506
(215) 333-1144
ferguson.com
robert.benditt@ferguson.com

Ferguson Waterworks

Kirby Bombard
124 Costello Rd
Newington, CT 06111
(860) 712-3635
ferguson.com
kirby.bombard@ferguson.com

Ferguson Waterworks

Rod Briggs
740 Capehorn Drive
Henderson, NV 89011
(702) 564-2087
ferguson.com
Rod.briggs@ferguson.com

Ferguson Waterworks

Andy Crowe
1950 NW 18th St
Pompano Beach, FL 33069
(954) 973-8100
ferguson.com
andy.crowe@ferguson.com

Ferguson Waterworks

Kurt Hahn
507 Oak Glen Rd
Howell, NJ 07731
(610) 585-4304
ferguson.com
kurt.hahn@ferguson.com

Ferguson Waterworks

Jake Lane
801 Thorpe Rd
Orlando, FL 32824-8016
(407) 859-7473
ferguson.com
jake.lane@ferguson.com

Ferguson Waterworks

Gregory Leonard
8520 Pennsylvania Ave Service Rd
Upper Marlboro, MD 20772
(301) 870-7901
ferguson.com
gregory.leonard@ferguson.com

Ferguson Waterworks

Chris McAllister
25 Whissell Dr
Coatesville, PA 19320
(610) 384-2600
ferguson.com
chris.mcallister@ferguson.com

Ferguson Waterworks

BJ McChesney
1555 Oakdale Rd
Oakdale, PA 15071
(724) 693-9400
ferguson.com
robert.mcchesney@ferguson.com

Ferguson Waterworks

John McDaniel
1788 Helena St
Aurora, CO 80011
(720) 859-3060
ferguson.com
john.mcdaniel@ferguson.com

Ferguson Waterworks

Mark McFalls
17323 Jean St
Fort Myers, FL 33912
(239) 433-0555
ferguson.com
mark.mcfalls@ferguson.com

Ferguson Waterworks

Greg Murphy
660-A Massman Drive
Nashville, TN 37210
ferguson.com
greg.murphy@ferguson.com

Ferguson Waterworks

Jamie Nettles
3726 Bishop Lane
Louisville, KY 40218
(502) 459-9974
ferguson.com
jamie.nettles@ferguson.com

Ferguson Waterworks

Rob Pinkston
9692 Florida Mining Blvd, Ste 100
Jacksonville, FL 32257
(904) 268-2551
ferguson.com
rob.pinkston@ferguson.com

Ferguson Waterworks

Frank Schubert
Capital City Airport
New Cumberland, PA 17070
(717) 774-2651
ferguson.com
frank.schubert@ferguson.com

Ferguson Waterworks

George Wainwright
8813 Grow Dr.
Pensacola, FL 32514
(850) 622-9166
ferguson.com
george.wainwright@ferguson.com

Ferguson Waterworks

Taylor Welch
15711 Eastex Freeway
Humble, TX 77396
ferguson.com
taylor.welch@ferguson.com

Ferguson Waterworks

Stephen Willever
849 Front St
Whitehall, PA 18052
(610) 384-2600
ferguson.com
stephen.willever@ferguson.com

Ferguson Waterworks - San Antonio

Tanner Ross
4427 Factory Hill St
San Antonio, TX 78219
(210) 333-2410
ferguson.com
tr@ferguson.com

Fifth Third Bank

Michael Colon
225 Water Street
Jacksonville, FL 32002
(904) 486-1942
53.com
michael.colon@53.com

Flashfill Services, LLC

Bob Bowen
P.O. Box 16091
Denver, CO 80216
(303) 292-7343
flashfillservices.com
bobbowen@flashfillservices.com

Fleet Fuels LLC

Tara Edwards
1405 Woodswether Rd
Kansas City, MO 64105
(816) 845-0705
fleetfuels.com
tara.edwards@fleetfuelsllc.com

Flood and Peterson

Matt Mansfield
2000 S Colorado Blvd 1-4000
Denver, CO 80222
(720) 977-6009
floodpeterson.com
mmansfield@floodpeterson.com

Florida Coast Equipment

Todd Bachman
357 Pike Rd
West Palm Beach, FL 33411
(561) 209-2705
floridacoasteg.com
tbachman@floridacoasteg.com

Florida Coast Equipment

Todd Bachman
3030 Cuyler St.
Mims, FL 32754
(321) 267-2023
floridacoasteg.com
tbachman@floridacoasteg.com

Buyer's Guide

Florida Dewatering

Bob Davis
3602 S 78th Street
Tampa, FL 33619
(813) 477-1470
bdavis@purepolymersolution

Florida Insurance Center, Inc.

Dennis Brownlee
414 N. Alexander Street
Plant City, FL 33563
(813) 299-2230
floridainsurancecenter.com
dennis@floridainsurancecenter.com

Florida Pumping Solutions

Jay Friemark
50 Ellis Street, Suite 209
St. Augustine, FL 32095
(904) 814-8450
floridapumpingsolutions.net
jay@floridapumpingsolutions.net

Flight a Xylem Brand

Christopher Stewart
5771 Country Lakes Dr
Fort Myers, FL 33905
(239) 693-5228
xylem.com
chris.stewart@xylem.com

FNIC

Clyde Wilberger
14010 FNB Pkwy, Ste 300
Omaha, NE 68154
(402) 861-7174
hakco.com/
clyde.wilberger@fnicgroup.com

Foley Equipment Co. CAT

Bill Jackson
5701 E. 87th St.
Kansas City, MO 64132
(816) 274-2845
foleyeq.com
bdjackson@foleyeq.com

Foley Products

Ryan Van Nuck
879 Seven Oaks Blvd, Suite 670
Smyrna, TN 37167
(615) 982-3841
foleyproducts.com/
rvannuck@foleyproducts.com

Foley Products

Ryan Van Nuck
1112 Nichol Creek Dr.
Jamestown, TN 38556
(615) 210-7769
foleyproducts.com/
spope@foleyproducts.com

Foley Products

Albert Wamack
2900 Hwy 95A N
Cantonment, FL 32533
(850) 777-9424
foleyproducts.com/
awamack@foleyproducts.com

Foley, Inc.

Cindy Snow
855 Centennial Ave
Piscataway, NJ 08854
(732) 885-3154
foleyinc.com/
csnow@foleyinc.com

Fortiline Waterworks

Tommy Hufft
330 South 59th Lane
Kansas City, MO 66111
(816) 673-4388
fortiline.com/
tommy.hufft@fortiline.com

Fortiline Waterworks

Chris Metherall
8504 E. Admo Dr. #135
Tampa, FL 33619
(813) 895-1183
fortiline.com/
chris.metherall@fortiline.com

Fortiline Waterworks

Brad Miller
6759 White Dr
Riviera Beach, FL 33407
(561) 402-0881
fortiline.com/
brad.miller@fortiline.com

Fortiline Waterworks

Matt Norris
14500 Beamer Rd
Friendswood, TX 77038
(713) 947-2500
fortiline.com/
matt.norris@fortiline.com

Fortiline Waterworks

James O'Briant
4863 East Ingram Street
Mesa, AZ 88027
(480) 284-3588
fortiline.com/
james.obriant@fortiline.com

Fortiline Waterworks

Dennis Rencoukos
822 Mary's Park Place
Winter Garden, FL 33478
(407) 287-7777
fortiline.com/
dennis.rencoukos@fortiline.com

Fortiline Waterworks

Bruce Roberts
1705 Cypress St
Haltom City, TX 76117
(682) 747-0884
fortiline.com/
bruce.roberts@fortiline.com

Fortiline Waterworks

Robert Rowley
6982 Highway Avenue
Jacksonville, FL 32254
(904) 652-0962
fortiline.com/
robert.rowley@fortiline.com

Fortiline Waterworks - Concord NC

Jeff Clower
7025 Northwinds Dr, NW
Concord, NC 28027
(336) 209-5066
fortiline.com/
jeff.clower@fortiline.com

Fortiline Waterworks - San Antonio

Mike Buttles
1480 Springfield Rd.
San Antonio, TX 78219
(210) 444-1199
fortiline.com/
mike.buttles@fortiline.com

Fortiline Waterworks - Summerdale

Lisa Godwin
104 Investment Ln.
Summerdale, AL 36580
(704) 788-9802
fortiline.com/
lisa.godwin@fortiline.com

Fortiline Waterworks- Raleigh NC

Trey Rhodenizer
31 Rupert Rd
Raleigh, NC 28603
(919) 779-7266
fortiline.com/
trey.rhodenizer@fortiline.com

Foster the Brand (MARKETING)

Andrea Kirby-Foster
1238 S 200th Ave
Omaha, NE 68130
(402) 917-6823
fosterthebrand.geiger.com/
andrea@fosterthebrand.net

Four Seasons Equipment

David Keys
8111 Mills Rd
Houston, TX 77064
(832) 274-1668
nedealers.com/
dkeys@fourseasons-equip.com

Frank E. Neal & Co., a Division of Brown & Brown of Tennessee, Inc.

Wink Neal
193 B Polk Ave
Nashville, TN 37210
(615) 383-8874
feneal.com/
wink@neal.com

Fredrikson & Byron, PA

Philip S. Bubb
111 E. Grand Avenue, Suite 301
Des Moines, IA 50309-1977
(515) 242-8900
fredlaw.com
pbubb@fredlaw.com

Frost Bank

Travis Inge
1240 Keller Parkway, #100
Keller, TX 76248
(817) 299-0010
frostbank.com/
rick.ducharme@frostbank.com

Frost Bank

Tessa Ambriz
3304 W Sam Houston Pkwy S
Houston, TX 77042
(713) 388-1188
frostbank.com/
tessa.ambriz@frostbank.com

Frost Bank

Matt Jones
111 W Houston St
San Antonio, TX 78205
(210) 220-4011
frostbank.com/
mjones@frostbank.com

FW Webb Waterworks

John D'Onofrio
150 Locust Street
Hartford, CT 06114
(860) 522-9322
fwwebb.com
john.donofrio@fwwebb.com

Gajeske, Inc.

Christel Frantz
1314 W Oakdale Rd
Grand Prairie, TX 75050
(346) 310-9172
gajeske.com
cfrantz@gajeske.com

Gajeske, Inc.

Michael Williams
5400 W US Hwy 90
San Antonio, TX 78227
(713) 688-2728
gajeske.com/
mwilliams@gajeske.com

Garden State Precast

Dan Morris
P.O. Box 702
Farmingdale, NJ 07727
(732) 259-9610
gardenstateprecast.com
dmorris@gardenstateprecast.com

Gary Carlson Equipment

Gary Carlson
1380 West County Rd C
Roseville, MN 55113-3165
(763) 792-9123
garycarlsonequip.com
garycarlson@garycarlsonequip.com

Gate Fuel Service, Inc.

Lisa Semak
9540 San Jose Blvd
Jacksonville, FL 32257
(904) 448-2952
gatepetro.com
LSemak@gatepetro.com

Gene Lilly Surety Bonds, Inc.

Tom King
735 S 56th
Lincoln, NE 68510
(402) 475-7700
glsbinc.com
Tom.King@Glsbinc.com



Geonex

Richard Revolinsky
375 Park Ave, Suite 2608
New York, NY 10152
(184) 443-6639
GeonexGroup.com
Richard.revolinsky@geonexgroup.com

Godwin Pumps of America, Inc.

Brent Jackson
6975 12th St W
Jacksonville, FL 32220
(904) 695-2131
godwinpumps.com
brent.jackson@xylem.com

GPS of Texas

Blake R Stephens
21439 Pearl Spring
San Antonio, TX 78258
(210) 587-7634
gpsoftx.com
blake@gpsoftx.com

Graham Company

Carl Bloomfield
24 Farnsworth Ave
Bordentown, NJ 08505
(646) 744-0788
grahamco.com
cbloomfield@grahamco.com

Great Southern Equipment LLC (GS Equipment)

Bruce Bowers
1023 S 50th St.
Tampa, FL 33619-3629
(813) 376-5303
gsequipment.net
bruceb@gsequipment.net

Great Southern Equipment LLC (GS Equipment)

David Parker
14790 Old St Augustine Rd
Jacksonville, FL 32258
(904) 268-4400
gsequipment.net
davep@gsequipment.net

Great Western Bank

Ron Degan
10101 University Ave
Clive, IA 50325
(515) 440-8440
greatwesternbank.com
Ron.Degan@GreatWesternBank.com

Gregory Poole Equipment Co.

Glenn Foley
4807 Beryl Rd
Raleigh, NC 27606
(919) 890-4375
gregorypoole.com
foley@gregpoole.com

Griffin Dewatering, LLC

Dave Gamerl
6414 South 84th
Omaha, NE 68127
(800) 999-3038
griffindewatering.com/
Dave.Gamerl@GriffinDewatering.com

Groundtronics, Inc.

Edward G Stokely
PO Box 8
Green Cove Springs, FL 32043
(904) 859-9433
groundtronics@gmail.com

Guardair/Airspade

Jerry Bruening
47 Veterans Drive
Chicopee, MA 01022
(413) 594-4400
airspade.com/
jbruening@guardaircorp.com

Guignard Company

Bryce Guignard
1904 Boothe Cir
Longwood, FL 32750
(407) 834-0022
guignardcompany.com/
bryce@guignardcompany.com

Gunster, Yonkley, & Stewart, P.A.

Rebecca Ross
1 Independent Dr. Ste 2300
Jacksonville, FL 32201
(904) 350-7199
gunster.com/
rross@gunster.com

H&E Equipment Services

Ron Berini
240 Hammond Blvd
Jacksonville, FL 32254
(904) 479-7100
he-equipment.com/
rberini@he-equipment.com

HammerHead Trenchless Equipment

Chelsea Denissen
500 South C.P. Avenue
Lake Mills, WI 53551
(608) 443-9262
hammerheadtrenchless.com/
cdenissen@hhtrenchless.com

Hanes Geo Components

Melissa DeLeon
5135 FM 482
New Braunfels, TX 78132
(830) 625-2494
hanesgeo.com/
melissa.deleon@hanescompanies.com

HARCO Fittings

Marcus Timothy Sizemore
1107 Hill Rd
Jasper, AL 35501
(205) 597-8380
harcofittings.com/
rileycozmo@yahoo.com

HARCO Fittings

Marcus Sizemore
1107 Hill Rd
Jasper, AL 35501
(205) 597-8380
harcofittings.com/
rileycozmo@yahoo.com

Hawaii Geophysical Services

949 Akepo Lane
Honolulu, HI 96817
(808) 845-3900
hawaiigeophysicalservices.com
halida@hawaiigs.com

Hayes Pipe Supply, Inc.

David Rader
3000 E Industrial Pkwy
Knoxville, TN 37921
(865) 525-1717
hayespipe.com/
drader@hayespipe.com

Hayes Pipe Supply, Inc.

Greg Thurman
950 Fiber Glass Rd
Nashville, TN 37210
(615) 255-4040
hayespipe.com
gthurman@hayespipe.com

Hayes Pipe Supply, Inc.

Matt Cogsdale
680 W Main St
Lake Helen, FL 32744
(386) 288-9819
hayespipe.com/
mcogsdale@hayespipe.com

Hayes Pipe Supply, Inc.

Justin Scott
9416 E Dr. MLK Jr. Blvd
Tampa, FL 33610
(386) 228-9819
hayespipe.com/
justins@hayespipe.com

**HCSS**

Chris Henry
13151 West Airport Blvd
Sugar Land, TX 77478
(713) 270-4000
www.hcss.com
chris.henry@hcss.com

HD Fowler Company

Brian Nelson
P.O. Box 160
Bellevue, WA 98009
(425) 766-2256
hdfowler.com/
briann@hdfowler.com

HD Fowler Company

Steve Wolf
6625 E Sharp Ave
Spokane Valley, WA 99212
(509) 545-0255
hdfowler.com/
steve@hdfowler.com

HDR Engineering Inc

Charlie Sievert
10450 Holmes Rd Suite 600
Kansas City, MO 64131
(816) 360-2790
hdrinc.com
charlie.sievert@hdrinc.com

Heavy Machines, Inc.

Kimberly Williams
3926 E. Raines Rd
Memphis, TN 38118
(901) 260-2221
heavymachinesinc.com
kwilliams@heavymachinesinc.com

Henry Dunn Insurance

Michele Vandernoth
656 Harleysville Pike, Building 2
Harleysville, PA 19438
(215) 256-6170
henrydunn.com
michele.vandernoth@henrydunn.com

**Hi-Vac Corporation**

Lorna Pepper
117 Industry Road
Marietta, OH 45750
(740) 374-2306
www.hi-vac.com

HO Penn Machinery

Dwight Burnham
225 Richard St
Newington, CT 06111-5046
(860) 666-8401
hopennmachinery.com
dburnham@hopennmachinery.com

Hobas Pipe (CT)

Keith Merl
15 Rose Ann Lane
West Grove, PA 19390
(862) 754-0438
hobaspipe.com/
kmerl@hobaspipe.com

**HOBAS Pipe USA**

Kimberly Paggioli
1413 E Richey Rd
Houston, TX 77073-3508
(281) 821-2200
hobaspipe.com/
kpaggioli@hobaspipe.com

HOBAS Pipe USA

Tom Furie
15027 N 48th Place
Scottsdale, AZ 85234
(480) 797-6464
hobaspipe.com/
tfurie@hobaspipe.com

HOBAS Pipe USA

Jim Mahoney
12701 W 129th St
Overland Park, KS 66213
(515) 306-6000
hobaspipe.com/
jmahony@hobaspipe.com

HOBAS Pipe USA

John Mele
5221 Talbot Way
Hamilton, NJ 08691
(908) 313-1935
hobaspipe.com/
jmele@hobaspipe.com

HOBAS Pipe USA

Joe Tipton
1238 Overton Circle
Gallatin, TN 37066
(615) 922-0665
hobaspipe.com/
jtipton@hobaspipe.com

HOBAS Pipe USA

Bryant Welch
109 Wild Blossom Dr
Apex, NC 27539
hobaspipe.com/
bwelch@hobaspipe.com

Holland Pump Company

Win Blodgett
7312 Westport Place
West Palm Beach, FL 33413
(561) 697-3333
hollandpump.com/
win@hollandpump.com

Holland Pump Company

Win Blodgett
2725 Prince St, Unit 100
Fort Myers, FL 33916
(239) 267-4100
hollandpump.com/
win@hollandpump.com

Holland Pump Company

Greg Chevalier
9388 Sydney Hayes Rd
Orlando, FL 32824
(407) 297-6372
hollandpump.com/
greg@hollandpump.com

Holland Pump Company

Amy Fletcher
7312 Westport Pl
West Palm Beach, FL 33413
(561) 697-3333
hollandpump.com/
amyf@hollandpump.com

Holland Pump Company

Chris Tipton
2720 North Lane Ave
Jacksonville, FL 32254
(904) 524-0113
hollandpump.com/
christ@hollandpump.com

Holland Pump Company

Jarrod Williamson
7312 Westport Place
West Palm Beach, FL 33413
(561) 697-3333
hollandpump.com/
jarrod@hollandpump.com

Holmes Murphy & Associates, Inc.

Jay Freiermuth
2727 Grand Prairie Parkway
Waukegan, IA 50263
(515) 223-6800
holmesmurphy.com/
jfreiermuth@holmesmurphy.com

Holmes Murphy & Associates, Inc.

Ben Canning
12712 Park Central Drive, Suite 100
Dallas, TX 75251
(214) 265-2290
holmesmurphy.com/
bcanning@holmesmurphy.com

Holmes Murphy & Associates, Inc.

Maggie Hare
7600 E. Orchard Rd. Suite 330 south
Greenwood Village, CO 80111
(214) 405-4540
holmesmurphy.com/
mhare@holmesmurphy.com

Holmes Murphy & Associates, Inc.

Ben Williams
1828 Walnut Street, Suite 700
Kansas City, MO 64108
(816) 857-7805
holmesmurphy.com/
ben.williams@holmesmurphy.com

Hot Shot Supply

Erin Hartman
5351 Lincoln St.
Denver, CO 80216
(720) 319-1150
hotshotsupplyco.com
erin@hotshotsupplyco.com

Housby Heavy Equipment LLC

Aaron Coleman
3145 16th Ave. S.W.
Cedar Rapids, IA 52404
(319) 784-7424
housby.com
acoleman@housby.com

Hrustic Brothers Inc

Emir Hrustic
6498 Fayal Dr S
Jacksonville, FL 32258
(904) 448-5530
hrusticbrothers.com
emir@hrusticbrothers.com

Hub International

Ryan Stintzi
835 N Post St, Suite 203
Spokane, WA 99201
(509) 863-0315
hubinternational.com
ryan.stintzi@hubinternational.com

HUB International Mid-South

Rand Thomas
3011 Armory Drive Suite 250
Nashville, TN 37204
(615) 687-2979
hubinternational.com
rand.thomas@hubinternational.com

Hub International Northwest

Chad Epple
PO Box 3018
Bothell, WA 98041
(425) 489-4500
hubnw.com
info@hubinternational.com

HUB International of Florida

Andy Sobo
1560 Orange Avenue, Ste 750
Winter Park, FL 32751
(407) 687-1860
hubinternational.com
andrew.sobo@hubinternational.com

Hunyady Auction Co.

Mike Hunyady
1440 Cowpath Rd
Hatfield, PA 19440
(215) 361-9099
hunyady.com
mhunyady@hunyady.com

Hyundai Construction Equipment Americas

Susan Philpott
6100 Atlantic Blvd
Norcross, GA 30071
(678) 823-7777
hceamericas.com
susan.philpott@hyundaiamericas.com

IBC Traffic, Inc.

Angie Gavin
P.O. Box 411405
Kansas City, MO 64141
(816) 220-0812
IBCTraffic.com
accountspayable@ibcinc.biz

IBEW LOCAL UNION 1186

Damien Kim
1935 Hau St., 5th Floor
Honolulu, HI 96819
(808) 846-2343
hetf1186.org
dkim@ibew1186.org

Iconix Waterworks

Tim Pullar
P.O. Box 1516
Snohomish, WA 98291
(360) 568-5958
iconixwww.com/
timp@hbjaeger.com

Impact Sand & Gravel

Marvin Gatdula
1045 Palms Airport Drive, Suite 110
Las Vegas, NV 89119
(702) 597-1010
impactsandandgravel.com/
mgatdula@impactcompanies.com

Incado Partners

Steven Whitehouse
4633 Trousdale Dr Ste A
Nashville, TN 37204
incadopartners.com/
steven@incadopartners.com

Indaco Risk Advisors

Chase Boyer
9009 Pleasant Meadow Drive
Raleigh, NC 27615
(813) 601-1240
indacoriskadvisors.com
ceb@indacoriskadvisors.com

Indeco North America

Nick Davidson
135 Research Dr
Milford, CT 06460
(203) 535-9824
indecobreakers.com
ndavidson@indecobreakers.com

Infrastructure Precast, Inc.

Jonathon Ross
PO Box 27
Hartford, KY 42347
(270) 363-2238
ap@icastinc.com

Infrastructure Solutions Group

Sean Lemcke
505 E Plaza Dr
Mooresville, NC 28115
(804) 730-4040
infrasolutionsgroup.com/
sean@wearisg.com

Inland Empire Utility Coor. Council

Kathy Boykin
P.O. Box 11797
Spokane Valley, WA 99211-1797
(509) 926-3156
ieucc811.org/
kboykin@ieucc811.org

INSPRO Insurance, A Marsh McLennan Agency

Dan Chvatal
PO Box 336
Wahoo, NE 68066
(402) 919-9207
insproins.com/
dan.chvatal@marshmma.com

Insurance Associates, Inc.

Steve Spencer
One Church St., Suite 500
Rockville, MD 20850-4146
(301) 838-8831
marshmma.com
steve.spencer@marshmma.com

Insurance Group of America

Mark Stauffer
6640 Carothers Pkwy #160
Franklin, TN 37067
(615) 905-1684
iga.biz/
mark.stauffer@iga.biz

Interstate Barricades and Markings

David Brown
2614 Martinville Dr
San Antonio, TX 77017
interstatebarricadesandmarkings.com/
david@ibmarkings.com

Iowa Plains Signing, Inc.

Jeff Koudelka
1110 W 6th Ave, PO Box 654
Slater, IA 50244
(515) 685-3536
iowaplains.com
jeff@iowaplains.com

Iowa Plains Signing, Inc.

Andrew Muffly
2509 8th Ave
Council Bluffs, IA 51501
(515) 685-3536
iowaplains.com
andrew@iowaplains.com

ISCO Industries

Matthew Hendrix
328 Richmond Ave
Knoxville, TN 37921
(423) 260-4666
isco-pipe.com
matt.hendrix@isco-pipe.com

Buyer's Guide

Island Ready-Mix Concrete

Shorty Kuhn
91-047 Hanua St.
Kapolei, HI 96707
(808) 682-1305
islandreadymix.com
skuhn@islandrm.com



IVO Systems

Eric Christensen, P.E.
7 N Pinckney St., #300
Madison, WI 53703
(608) 856-4202
ivosystems.com
eric@ivosystems.com

J. Smith Lanier & Co., Marsh & McLennan Agency LLC

Tom McCarley
413 Northshore Dr., Suite E
Knoxville, TN 37919
(865) 558-1770
jsmithlanier.com
tmccarley@jsmithlanier.com

James River Equipment

Jeremy Keiffer
4161 Auburn Church Rd
Garner, NC 27529
(919) 772-2121
jeremy.keiffer@jamesriverequipment.com

Jensen Precast

Greg Taylor
3853 Losee Rd.
North Las Vegas, NV 89030-3326
(702) 649-0045
jensenprecast.com
gtaylor@jensenprecast.com

JEO Consulting Group, Inc.

Tyler Hevlin
1937 North Chestnut Street
Wahoo, NE 68066
(402) 392-9901
jeo.com
thevlin@jeo.com

JESCO, Inc.

Dave Riley
8411 Pulaski Hwy
Baltimore, MD 21237
(410) 687-2380
jesco.us/
david.riley@jesco.us

JESCO, Inc.

Luanne Rao-Bannon
1260 Centennial Ave
Piscataway, NJ 08854
(732) 379-1041
jesco.us/
luanne.bannon@jesco.us

Joe Johnson Equipment

Randy Dickens
4519 Old Charlotte Highway
Monroe, NC 28110
(704) 575-0544
pweasi.com
rdickens@jjeusa.com

Joe Johnson Equipment

Randy Dickens
62 La Grange Ave
Rochester, NY 14613
(585) 254-7700
jjei.com/
rdickens@jjeusa.com



JOHN DEERE

John Deere Construction Equipment Co.

Andy Williams
1300 River Drive
Moline, IL 61265-1367
(815) 928-1048
johndeere.com
williamsandrews@johndeere.com

Johnson Pope Boker Ruppel & Burns LLP

William McFetridge
401 E Jackson Street Ste 3100
Tampa, FL 33602
(813) 579-4177
jpfirm.com/
wmcfetridge@jpfirm.com

K&S Insurance and Bonds

Jarrett Willson
2255 Ridge Rd., #333
Rockwell, TX 75087
(903) 456-9287
kandsins.com/
jarrett.willson@kandsins.com

Kansas City Winwater

Scott Wilson
3939 NE 33rd Terrace Suite A
Kansas City, MO 64117
(816) 459-8600
swilson@winwaterworks.com

Kat's Trucking LLC

Kyle Gaerke
477 Hansard Rd
Maynardville, TN 37807
(865) 556-9123
kyle@katstrucking.com

Kehm Oil Co

Al Conoscuito
P.O. Box 130
Oakdale, PA 15071
(412) 921-5200
kehmil.com
conoscuito@aol.com

Keller Engineers Inc.

Joseph Keller
420 Allegheny St
Hollidaysburg, PA 16649
(814)696-7430
keller.nb.net
jkeller@keller-engineers.com

Kelly Tractor Co.

Todd Albanese
8255 NE 58th St
Miami, FL 33166
(305) 592-5374
kellytractor.com
todd_albanese@kellytractor.com

Kelly Tractor Co.

David Erkelens
9651 Kelly Tractor Dr
Fort Myers, FL 33905-5514
(239) 693-9233
kellytractor.com
David_Erkelens@kellytractor.com

Kentuckiana Trench Shoring LLC

Steve Hoagland
PO Box 34543
Louisville, KY 40232
(502) 657-1235
kentuckianatrenchshore.com
steve.hoagland.kts@gmail.com

Kentucky 811

Tim Vaughn
P.O. Box 392
Frankfort, KY 40602
(502) 442-3160
kentucky811.org
tvaughn@ky811.com

Kibble & Prentice, a USI Company

Steve Palmer
601 Union St, Ste 1000
Seattle, WA 98101
(206) 441-6300
kpc.com
steve.palmer@usi.biz

Kilduff Underground Engineering

Andrew Bock
535 16th Street, Ste 620
Denver, CO 80202
(908) 838-8552
kilduffunderground.com
abock@kilduffunderground.com

Kirby-Smith Machinery Inc.

Chad Cox
8505 S. Central Expressway
Dallas, TX 76140
(214) 371-7777
kirby-smith.com
ccox@kirby-smith.com

Kirby-Smith Machinery, Inc - OKC

Tim Yauilla
8320 Ruby Ave
Kanasa City, KS 66111
(432) 333-7000
kirby-smith.com
tyauilla@kirby-smith.com

Knight Insurance

Phil Bowles
22 North Erie St
Toledo, OH 43604
(419) 345-2738
knightinsurance.com/
bowles@knightinsurance.com

Knox HydroVac LLC

Wade Sexton
2920-B Byington Solway Rd
Knoxville, TN 37931
(865) 770-8626
knoxhydrovac.com
wade.knoxhydrovac@gmail.com



Kobus Inc.

Tom Atienza
2911 Pasadena Blvd, B200
Pasadena, TX 77503
(269) 216-3916
kobus-inc.com
info@kobus-inc.com



Komatsu America Corp.

Andrew Earing
8770 W. Bryn Mawr Ave., Suite 100
Chicago, IL 60631
(847) 437-5800
komatsuamerica.com
andrew.earing@global.komatsu.com

Komatsu Equipment Co.

Damon Gubler
3825 Losee Rd
North Las Vegas, NV 89030
(702) 399-1004
komatsustores.com/las-vegas.htm
damong@komatsueq.com

Lamson Dugan & Murray LLP

Craig Martin
10306 Regency Parkway Dr.
Omaha, NE 68114
(402) 397-7300
ldmlaw.com
cmartin@ldmlaw.com

Landmark Precast

Johnny Sanchez
438 NW 10th Ave
Homestead, FL 33030
(305) 242-8888
landmarkprecast.com
johnny@landmarkprecast.com

Lang & Klain, PC

Dan Drake
6730 N Scottsdale Rd, Ste 101
Scottsdale, AZ 85253
(480) 947-1911
dandrake@lang-klain.com



LANSAS Products

Eric Vanderlans
1320 S Sacramento St
Lodi, CA 95240
(209) 334-4115
lansas.com
evanderlans@lansas.com

Lawless, Edwards & Warren

Russell Montgomerie
1877 S. Federal Hwy., Ste. 210
Boca Raton, FL 33432
(561) 361-8140
lawlessedwardswarren.com
rem@lawlessedwardswarren.com

LB Water Service Inc.

Ben Reichley
P.O. Box 60
Selinsgrove, PA 17870
(570) 238-4669
lbh2o.com
ben.reichley@lbh2o.com

LBW Turner LLP dba The Turner Co

Brian Turner
11049 US-287
Rhame, TX 76078
(817) 638-9053
theturnerco.com/
bturner@theturnerco.com



LBX Co. LLC

Lisa Bemis
2004 Buck Lane
Lexington, KY 40511
(859) 245-3900
lbxco.com
lbemis@lbxco.com

Ledwell

Lewis Long
229 Airport Rd. 7-250
Arden, NC 28704
(828) 606-6193
ledwell.com/
llong@ledwell.com

Lee Supply Company Inc.

Michael Lee
305 1st St, P.O. BOX 35
Charleroi, PA 15022-0035
(800) 353-3747
leesupply.com
mlee@leesupply.com

Legacy Engineering, Inc.

John Ellis II
6415 Greenland Rd
Jacksonville, FL 32258
(904) 721-1100
legacyengineeringinc.com
jellisii@legacyengineeringinc.com

Legacy Insurance Services LLC

Chad Vacek
405 N 115th Street
Omaha, NE 68154
(531) 710-1650
lisomaha.com/
chad@lisomaha.com

Lehigh Hanson

David Nolte
300 E John Carpenter Freeway
Irving, TX 75062
(972) 653-5500
lehighhanson.com/
david.nolte@lehighhanson.com



Leica Geosystems Inc.

Steven Hobson
5051 Peachtree Corners Circle #250
Norcross, GA 30092
(770) 326-9541
leica-geosystems.com
steven.hobson@leica-geosystems.com

Lenox Metals

Alan Hornstein
91-185 Kalaeloa Blvd.
Kapolei, HI 96707
(808) 682-5539
lenoxmetals.com
recycle@lenoxmetals.com

Liberty Insurance Agency

David E Rawlings
Manor Oak Two, Suite 800
1910 Cochran Rd
Pittsburgh, PA 15220
(412) 216-0742
libertyins.com
daverawlings@libertyins.com

Lincoln Winwater

Nate Kollars
515 NW 27th Street, Suite 2
Lincoln, NE 68528
(402) 438-2988
lincolnwinwater.com
nmkollars@winwaterworks.com

Lindell & Farson P.A.

J. Michael Lindell Esq.
12276 San Jose Blvd, Suite 126
Jacksonville, FL 32223
(904) 880-4000
lindellfarson.com/
mlindell@lindellfarson.com

Linder Industrial Machinery Co.

Vince Aguayo
1601 S Frontage Rd
Plant City, FL 33563
(813) 754-2727
linderco.com/
vincent.aguayo@linderco.com

Linder Industrial Machinery Co.

Brian Brenneman
23 Taft Vineland Rd
Orlando, FL 32804
(407) 849-6560
linderco.com/
brian.brenneman@linderco.com

Linder Industrial Machinery Co.

John Covington
525 Old Jones Rd
Greer, SC 29651
(864) 877-8962
linderco.com/
covington@linderco.com

Linder Industrial Machinery Co.

John Covington
285 Treeland Drive
Ladson, SC 29456
(843) 486-8080
linderco.com/
john.c@linderco.com

Linder Industrial Machinery Co.

John Covington
3109 Charleston Hwy West
Columbia, SC 29172
(803) 794-6150
linderco.com/
john.covington@linder.com

Linder Industrial Machinery Co.

Jason Heim
20900 Taft St.
Pembroke Pines, FL 33029-2102
(954) 433-2800
linderco.com/
jason.heim@linderco.com

Linder Industrial Machinery Co.

Rob Leavel
6515 Chapel Hill Rd Hwy 54
Raleigh, NC 27607
(919) 661-8710
linderco.com/
rob.leavel@linder.com

Linder Industrial Machinery Co.

James Nucci
110 Halsema Rd. S
Jacksonville, FL 32220-1658
(904) 786-6710
linderco.com/
james.nucci@linderco.com

Linder Industrial Machinery Co.

Jim Trowbridge
5733 Davidson Hwy
Concord, NC 28027
(980) 777-8345
linderco.com/
jim.trowbridge@linder.com

Linder Industrial Machinery Co.

Heath Draper
16878 Domestic Avenue
Fort Myers, FL 33912
(239) 337-1313
linderco.com/
heath.draper@linderco.com

Line Design Solutions

Bobby DiMattina
2436 W. Federal Hwy. #426
Lighthouse Point, FL 33064
(954) 448-1768
linedesignsolutions.com/
bobby@linedesignsolutions.com

Linkhorst & Hockin, P.A.

Adam Linkhorst
4495 Military Trail, Ste 106
Jupiter, FL 33458
(561) 626-8880
floridahardhatlaw.com/
acl@floridahardhatlaw.com

Lippes & Bryan

Mark Bryan
700 Ponte Vedra Lakes Blvd
Ponte Vedra, FL 32082
(904) 633-8781
lippesbryan.com/
mbryan01@bellsouth.net

Lockton Companies

Teresa Martin
444 W. 47th Street
Kansas City, MO 64112
(913) 226-7039
lockton.com
tmartin@lockton.com

Lockton Companies

Jack Struyk
13710 FNB Parkway, Ste 400
Omaha, NE 68154
(402) 970-6100
lockton.com/
jstruyk@lockton.com

Logan Clay Products

David Gill
9554 County Rd. 36
Blair, NE 68008
(402) 305-9566
loganclaypipe.com
dgill@abnbnbraska.com

Lone Star Body Systems LLC

Terry Bailey
1618 W Highway 84
Mexia, TX 76667
(254) 472-0852
lsbody.com/
terry@lsbody.com

Lovitt & Touche Inc.

Lisa LaVoie
1050 W Washington, Ste 233
Tempe, AZ 85281
(602) 778-7044
lovitt-touche.com/
llavoie@lovitt-touche.com

Loyston Quarry LLC

Kyle Gaerli
569 Loyston Rd
Maynardville, TN 37807
(865) 992-2442
kyle@loystonquarry.com

Lutz & Company

Ryan Cook
13616 California St, Ste 300
Omaha, NE 68154
(402) 496-8800
lutz.us
rcook@lutz.us

M.C. Dirt Movers

Mike Ciarlo
645 Live Oak Lane
Weston, FL 33327
(954) 445-3426
mcdirtmovers.com
luzaciario@gmail.com

M.E. Wilson Co.

Dwight Wilson
PO Box 373
Tampa, FL 33601
(888) 229-8021
mewilson.com
dwilson@mewilson.com

Mack Concrete Industries

Brett Clafflin
PO Box 157
Astatula, FL 34705-0157
(352) 742-2333
mackconcrete.com
bclafflin@mackconcrete.com

Mack Concrete Industries

Scott Edwards
PO Box 157
Astatula, FL 34705
(352) 742-2333
mackconcrete.com
sedwards@mackconcrete.com

Mack Industries of North Carolina

Betsy Mack
PO Box 579
Sharpsburg, NC 27878
(252) 977-3733
mackconcrete.com/
bmack@mackconcrete.com

MacQueen Equipment

Greg Oliverius
5360 Alvo Rd
Lincoln, NE 68514
(651) 645-5726
macqueeneq.com
greg.oliverius@macqueengroup.com

MacQueen Equipment

Katelyn D' Andrea
1125 7th St E
St. Paul, MN 55106
(651) 645-5726
transiowaeg.com
info@macqueengroup.com

Mader Electric Motors

Chuck Watson
7401 Adamo Dr
Tampa, FL 33619
(813) 626-2000
maderelectricmotors.com
chuck@maderelectricmotors.com

Mahe Oil Co.

Brian Suter
401 N Prospect Ave
Kansas City, MO 64120
(816) 810-9606
maheroilco.com
bsuter@maheroilco.com

Marcum LLP

Joe Natarrelli
555 Long Wharf Drive
New Haven, CT 06511
(203) 781-9600
marcumllp.com
joseph.natarrelli@marcumllp.com

Marcus Communications

Jeff Greenwood
33 Mitchell Dr
Manchester, CT 06042
(860) 614-3253
marcuscommunications.com/
jeff@marcusradio.com

Marsh & McLennan Agency

Chris Barnett
360 East Vine Street
Suite 300
Lexington, KY 40507
(859) 244-7627
marshmma.com
chris.barnett@marshmma.com

Marsh & McLennan Agency

Brett Baker
2500 City West Blvd Ste 2400
Houston, TX 75039
(713) 748-9471
marshmma.com
brett.baker@marshmma.com

**Marsh McLennan Agency â€”
Bouchard Division**

Mark Pichowski
101 N Starcrest Dr
Clearwater, FL 33765-5072
(727) 373-2710
bouchardinsurance.com
mark.pichowski@marshmma.com

Marsocci, Appleby and Company

Danielle Lucas
3815 W. Humphrey St. Suite 101
Tampa, FL 33614
(813) 932-2116
maccpaweb.com
dlucas@maccpaweb.com

**Marthinsen & Salvitti Insurance
Group**

John Salvitti
140 Park Ave, Ste 1
Washington, PA 15301
msipa.com
jsalvitti@msipa.com

Martin Equipment

Grant Leslie
2900 6th St SW
Cedar Rapids, IA 52341
(319) 365-0515
meoi.com
gleslie@meoi.com

Martin Marietta Materials

Jay Waddell
3019 Riverwatch Pkwy
Augusta, GA 30907
(706) 854-6340
martinmarietta.com
jay.waddell@martinmarietta.com

Martin Marietta Materials

Eric Ashbrook
1627 Cole Blvd. Suite 200
Lakewood, CO 80401
(719) 426-7328
martinmarietta.com
eric.ashbrook@martinmarietta.com

Martin Marietta Materials

Robert Estes
4101 Maritime Blvd
Tampa, FL 33605
(706) 860-1762
martinmarietta.com
robert.estes@martinmarietta.com

Martin Marietta Materials

Keegan Nelson
10665 Bedford Ave Ste 200
Omaha, NE 68134
(402) 430-4003
martinmarietta.com
keegan.nelson@martinmarietta.com

Martinez Safety Services, LLC

Cesar Martinez
6422 W Adobe Dr
Glendale, AZ 85308
(623) 217-6739
martinezsafetyservices.com/
cmartinez@martinezsafetyservices.com

Maschmeyer Concrete

Bryan Fulcher
1142 Watertower Rd
Lake Park, FL 33403
(561) 844-9994
maschmeyer.com
bfulcher@maschmeyer.com

McCauley Bond Agency

Sean McCauley Jr.
5710 LBJ Fwy. Suite 235
Dallas, TX 75240
(214) 989-7047
mccauleybonds.com/
sean@mccauleybonds.com

McClure

Coby Crowl
1700 Swift St
North Kansas City, MO 64116
(816) 756-0444
mcclurevision.com/
ccrowl@mcclurevision.com

McGrath North Mullin & Kratz

Joan Cannon
1601 Dodge Street, Suite 3700
Omaha, NE 68102
(402) 341-3070
mcgrathnorth.com/
jcannon@mcgrathnorth.com

McGriff Insurance Services

Kenneth Peebles
4309 Emporer Blvd, Ste 300
Durham, NC 27703
(919) 281-4510
mcgriff.com/
kpeebles@bbandt.com

McGriff Insurance Services

Michael Larsen
200 E Forsyth St
Jacksonville, FL 32202
(352) 318-7629
mcgriff.com/
michael.larsen@mcgriff.com

McGriff Insurance Services

Todd Thompson
3322 West End Ave Ste 300
Nashville, TN 37203
(615) 279-8463
mcgriff.com/
tathompson@mcgriffinsurance.com

McKee Rick Management

Richard Bartlewitz
610 Freedom Business Center Dr,
Suite 300
King of Prussia, PA 19406
(484) 674-4070
mckeerisk.com/
RBartlewitz@mckeerisk.com

McLaughlin**McLaughlin, A Vermeer Brand**

Dave J. Gasmovic
7835 Augusta Rd
Piedmont, SC 29673
(864) 915-5104
mclaughlinunderground.com
dgasmo@mightyhole.com

**IRON STRONG****McWane Ductile**

Jeffrey (Jeff) Henderson
2266 South Sixth St
Coshocton, OH 43812
(614) 404-4909
mcwaneductile.com
jeff.henderson@mcwaneductile.com

McWane Ductile

Josh Baker
730 Rock Bridge Rd
Bethpage, TN 37022
(615) 975-0806
mcwaneductile.com/
josh.baker@mcwaneductile.com

McWane Ductile

Jason Harrison
6947 Coal Creek Pkwy SE, #378
Newcastle, WA 98059
(425) 631-1394
mcwaneductile.com/
jason.harrison@mcwaneductile.com

McWane Ductile

Chris Williams
16167 West 255th St
Paola, KS 66071
(913) 302-8899
mcwaneductile.com/
chris.williams@mcwaneductile.com

Meade Tractor

Marty Hlawati
1525 J.P. Hennessy Dr.
La Vergne, TN 37086
(615) 501-8600
meadetractor.com/
marty.hlawati@meadetractor.com

Meade Tractor

Mike Cunningham
2825 John Deere Drive
Knoxville, TN 38078
(423) 349-5001
meadetractor.com/
mcunningham@meadetractor.com

Meade Tractor

Leo New
1797 Lexington Rd
Georgetown, KY 40324
(859) 248-6156
meadetractor.com/
leonard.new@meadetractor.com

Buyer's Guide

Meco Palm Beach

Ken Abner
5825 NW 74th Avenue
Miami, FL 33166
(561) 339-5953
mecomi.com/
kabner@mecopalmbeach.com

Medico Industries Inc.

Philip Medico
1500 Highway 315
Wilkes Barre, PA 18711
(800) 633-0027
medicoind.com
pmedico@medicoind.com

Meever USA, Inc.

Dawn Kieffer
3525 N Causeway Blvd Ste 306
Metairie, LA 70002
(866) 313-8770
meeverusa.com/
dawn@meeverusa.com



Memberfy

Theresa Dixon
9410 Atlee Commerce Blvd, Ste 3
Ashland VA 23005
(844) 636-2739
memberfy.com
tdixon@memberfy.com

Meridian Safety, LLC

Kelsey Unland
6640 Carothers Pkwy Ste 160
Franklin, TN 37067
(615) 397-9207
meridiansafety.biz/
kelsey.unland@meridiansafety.biz

Mersino Dewatering, Inc.

Mikal Krummel
10162 E Coldwater Rd
Davison, MI 48423-8598
(810) 247-1802
mersino.com/
mikal.krummel@mersino.com

Mersino Dewatering, Inc.

Marion Hester
5817 Allender Rd
White Marsh, MD 21162
(866) 637-7466
mersino.com/
marketing@mersino.com

Mersino Dewatering, Inc.

Dave Krenkel
6950 Q St
Omaha, NE 68117
(402) 932-0801
mersino.com/
dave.krenkel@mersino.com

Mersino Dewatering, Inc.

Dave Tersigni
1960 N Starpoint Dr.
Houston, TX 77032
(281) 860-0808
mersino.com/
dave@mersino.com

Metayer Bonding Associates

Michael F. Metayer
200 Fisher Drive
Avon, CT 06001
(860) 676-9402
mbasurety.com
mmetayer@mbasurety.com



Michael Byrne Mfg. Inc.

Jim Weist
1855 Earth Boring Rd
Mansfield, OH 44901
(419) 525-1214
bynegroup.com
jweist@bynegroup.com

Michelson, Kane, Royster & Barger PC

Paul Fitzgerald
10 Columbus Blvd
Hartford, CT 06106
(860) 522-1243
mkrb.com
pfitzgerald@mkrb.com

Mid Atlantic Laborers Employers Cooperation Trust (Maliuna)

Marshall Brown
11951 Freedom Drive, Suite 310
Reston, VA 20191
(703) 776-0064
lectemidatlantic.com/
mbrown@maliuna.org

Midstates Precast Products Inc

Fred Larson
2340 Hubbell Ave SW
Bondurant, IA 50035
(515) 274-9505
midstateprecast.com
flarson@midstatesprecast.com



Midwest Mole

David Howell
6814 W 350 N
Greenfield, IN 46140
(317) 545-1335
midwestmole.com
info@midwestmole.com

Midwest Vac Professionals

Bud Durnan
222 SE 12th Street
Panora, IA 50216
(641) 755-6987
midwestvacpros.com/
midwestvacpros@gmail.com

Midwestern Manufacturing

Joe Beffer
2119 S Union Ave
Tulsa, OK 74107
(918) 858-4210
sidebooms.com
jbeffer@sidebooms.com

MILFORD

Jordan Samora
1731 S San Marcos, BLDG 826
San Antonio, TX 78207
jordan.samora@mifordonline.com

Milton CAT

Erik Sveden
100 Quarry Dr.
Milford, MA 01757-1729
(508) 634-5521
miltoncat.com/
erik_sveden@miltoncat.com



Milwaukee Tool

Jeremy Gutridge
13135 West Lisbon Rd
Brookfield, WI 53305
(262) 957-6911
milwaukeeetool.com
jeremy.gutridge@milwaukeeetool.com

Miss Utility/District One Call

Susan Sullivan
7223 Parkway Dr, # 100
Hanover, MD 21076
(410) 782-2030
missutility.net
ssullivan@missutility.net

MJS Legacy Safety Consulting Services, LLC

Carrie Jordan
1760 South Broad Street, Unit H
PO Box 10 Johnstown, CO 80534
Milliken, CO 80543
(303) 881-2409
mjssafety.com
carriejordan@mjssafety.com

MMJ Services

Wendell Wood
PO Box 1127
Battle Creek, MI 49015
(269) 580-9940
trenchsafetytraining.com
mmjservices@yahoo.com

Mobile Materials Nashville, LLC.

Scott Eller
1650 54th Ave N.
Nashville, TN 37209
(615) 414-2591
mobilematerials-nashville.com/
scotteller@mobilematerials-nashville.com

Modern Machinery Co.

Mike Foote
22431 83rd Ave S
Kent, WA 98032
(253) 872-3500
modernmachinery.com/
mfoote@modernmachinery.com

Modern Machinery Co.

Charlie Kopcinski
30 Bernhard Rd
North Haven, CT 06473
(203) 287-5424
modernmachinery.com/
charliekopcinski@aol.com

Modern Machinery Co.

Ken McGuire
4428 E. Trent Avenue
Spokane, WA 99212
(509) 535-1654
modernmachinery.com/
kmcguire@modernmachinery.com

Modern Machinery Co.

Jim Sandercock
1257 West Amity Rd
Boise, ID 83705
(208) 433-5542
modernmachinery.com/
jsandercock@modernmachinery.com

Monarch Precast Concrete Corp

Jill Kratzer
425 N Dauphin St
Allentown, PA 18103
(610) 435-6746
monarchprecast.com
jkratzer@monarchprecast.com

Monroe Tractor Inc

Chris Reseska
6 Sandra Drive
South Windsor, CT 06074
(860) 920-0075
monroetractor.com
creseska@monroetractor.com

Mountain West Insurance & Financial Services, LLC - (Forsberg Engerman Company)

Aaron Frye
3575 S Sherman St.
Englewood, CO 80211
(303) 762-1717
forsberg-engerman.com
aaron@forsberg-engerman.com



Mueller Water Products

Amanda Francis
1200 Abernathy Rd NE #1200
Atlanta, GA 30328
(770) 206-4200
muellerwaterproducts.com/
afrancis@muellerwp.com

Mueller Water Products

Coery Sussman
331 SW 5th Ave
Ocala, FL 34474
(770) 206-4165
muellerwp.com
csussman@muellerwp.com

Mullis Newby Hurst LP

Troy Key
5057 Keller Springs Rd, Ste 400
Addison, TX 75001
(972) 201-0100
mnhins.com
tkey@mnhins.com

Municipal Supply, Inc.

Greg Young
1615 W J St
Hastings, NE 68901
(402) 462-4191
municipalsupplyinc.com/
gyoung@munsup.com

Municipal Supply, Inc.

Steve Whitaker
1550 NE 51st Ave.
Des Moines, IA 50313
(515) 262-1300
municipalsupplyinc.com/
steve@munsup.com

Murphy Tractor & Equipment Co.

Barry Spencer
6100 Arbor Rd
Lincoln, NE 68517
(402) 467-1300
murphytractor.com/
bspencer@murphytractor.com

Murphy Tractor & Equipment Co.

Dan Dean
8600 NE Parvin Rd.
Kansas City, MO 64161-8300
(816) 483-5000
murphytractor.com/
ddean@murphytractor.com

Murphy Tractor & Equipment Co.

Samuel Fratto
1973 Route 66
Greensburg, PA 15601
(724) 837-4500
murphytractor.com/
sfratto@murphytractor.com

Murphy Tractor & Equipment Co.

Ken Geoghegan
5087 NE 46th Ave.
Des Moines, IA 50317
(515) 263-0055
murphytractor.com/
kgeoghegan@murphytractor.com

Murphy Tractor & Equipment Co.

Sean Riley
179 Perry Highway
Harmony, PA 16037
(724) 776-3636
murphytractor.com/
sriley@murphytractor.com

Murray

Tim Hoagland
4999 Louise Dr, Ste 201
Mechanicsburg, PA 17055
(717) 620-2464
murrayins.com
thoagland@murrayins.com

Mustang Rental Services of Texas

Damon Lazarine
5410 Burr Oak Dr
Houston, TX 77092
mustangcat.com
dlazarine@mustangcat.com

MWI Pump

Sean Correia
33 NW 2nd Street
Deerfield Beach, FL 33441-3313
(954) 427-2206
mwicorp.com
seanc@mwicorp.com

MWI Pump Rental - Tampa

Kenneth Wachman
7905 Baseline Ct.
Tampa, FL 33637-6784
(813) 899-2863
mwicorp.com
kenw@mwicorp.com

MWI Pumps

Eric Gregory
7555 Wilson Blvd
Jacksonville, FL 32210
(904) 425-6741
mwipumps.com
ericg@mwicorp.com

MWI Pumps - Fort Myers

Chad Epperly
4945 Kim Ln
Fort Myers, FL 33905
(239) 337-4747
mwicorp.com
chade@mwipumps.com

National Road Utility Supply Inc.

Bruce Carson
197 Alter Rd, PO Box 517
Natrana Heights, PA 15065
(888) 547-0101
nrusi.com
bcarson@nrusi.com



National Trench Safety

Keith Johnson
17502 Carlsway Rd.
Houston, TX 77073
(832) 200-0988
ntsafety.com/
keithjohnson@ntsafety.com

National Trench Safety

Jason Bohannon
249 West Lake Street
Elmhurst, IL 60126
(630) 832-8068
ntsafety.com/
jasonbohannon@ntsafety.com

National Trench Safety

Dale Boudreaux
5965 Rangeline Rd
Theodore, AL 36582
(251) 443-7080
ntsafety.com/
daleboudreaux@ntsafety.com

National Trench Safety

Steve Brinkley
600 Bricksteel Ln
Garner, NC 27529
(919) 977-8440
ntsafety.com/
stevebrinkley@ntsafety.com

National Trench Safety

Dan Dutcher
530 Garcia Avenue
Pittsburg, CA 94565
(510) 490-2140
ntsafety.com/
DanDutcher@ntsafety.com

National Trench Safety

Jason Figueroa
11128 Boggy Creek Rd.
Orlando, FL 32824
(407) 854-9949
ntsafety.com/
jasonfigueroa@ntsafety.com

National Trench Safety

Robert Hackworth
3121 West Directors Row
Salt Lake City, UT 84104
(801) 652-6608
ntsafety.com/
roberthackworth@ntsafety.com

National Trench Safety

Denny Kennard
3136 S Ruby Ave
Gonzales, LA 70737
(225) 644-2763
ntsafety.com/
dennykennard@ntsafety.com

National Trench Safety

Dax Menard
3237 Petro Drive
Sulphur, LA 70665
(337) 882-4905
ntsafety.com/
daxmenard@ntsafety.com

National Trench Safety

William Mercer
2039 Willow Springs Rd
Burlington, NC 27215
(336) 229-1616
ntsafety.com/
william Mercer@ntsafety.com

National Trench Safety

Oscar Molina
9747 Olson Drive
San Diego, CA 92121
(800) 350-7528
ntsafety.com/
oscar Molina@ntsafety.com

National Trench Safety

Mike Powell
3521 Asbury Ave
Charlotte, NC 28206
(704) 936-8838
ntsafety.com/
mikepowell@ntsafety.com

National Trench Safety

Carol Thomas
6792 Central Ave. Newark
Newark, CA 94560
(877) 246-4086
ntsafety.com/
carolthomas@ntsafety.com

National Trench Safety

Carson Thomas
7285 Peppermill Pkwy
N. Charleston, SC 29418
(803) 767-8878
ntsafety.com/
carsonthomas@ntsafety.com

National Trench Safety

Sam Walker
2606 E. LaMadre Way
North Las Vegas, NV 89081
(702) 791-2838
ntsafety.com/
swalker@tpro.com

National Trench Safety

Mac Warmerdam
2924 47th Ave.
Sacramento, CA 95824
(916) 508-6150
ntsafety.com/
macwarmerdam@ntsafety.com

National Trench Safety- Boston

Daniel Lee
49 Silva Lane
Dracut, MA 01826
(775) 399-8049
ntsafety.com/
danlee@ntsafety.com

National Trench Safety of Jacksonville

Jim Hamilton
2515 North Edgewood Ave
Jacksonville, FL 32254
(904) 786-4100
ntsafety.com/
jimhamilton@ntsafety.com

National Trench Safety of Nashville

John Anderson
145 West Trinity Ln
Nashville, TN 37207
ntsafety.com/
johnanderson@ntsafety.com

NC Machinery

Trina Landers
17025 West Valley Hwy
Tukwila, WA 98188-2786
(800) 582-4735
ncmachinery.com
tlanders@ncmachinery.com

NC811

Ann Rushing
2300 W Meadow View Rd, Suite 227
Greensboro, NC 27407
(336) 944-5518
nc811.org
annrushing@nc811.org

**Neenah Foundry Co.**

Greg Hornbuckle
PO Box 729
2121 Brooks Ave
Neenah, WI 54957-0729
(920) 725-7000
www.neenahfoundry.com
greg.hornbuckle@neenahenterprises.com

Neenah Foundry Co.

Dean Estoll
1281 Round Table Dr.
Dallas, TX 75247
(817) 781-0424
neenahfoundry.com
dean.estoll@neenahenterprises.com

Neenah Foundry Co.

Adrienne Gers
836 E. Buckeye Rd
Phoenix, AZ 85034
(307) 399-0823
neenahfoundry.com
adrienne.gers@neenahenterprises.com

Next Gen Equipment Training LLC

Terri Olson
14335 W. 44th Ave. Suite #2
Golden, CO 80403
(303) 301-5440
nextgenequiptrain.com/
Info@NextGenEquipTrain.com

Nextran

Eric Schmidt
1986 W. Beaver St.
Jacksonville, FL 32209-7540
(904) 354-3721
nextrancorp.com
eschmidt@nextrancorp.com

Nextran Truck Centers Fort Myers

John Schwind
2150 Rockfill Rd
Fort Myers, FL 33916
(239) 334-7300
nextrancorp.com
jschwind@nextrancorp.com

**NG Hydrovac**

Travis Taylor
3490 Manchester Trafficway
Kansas City, MO 64129
(816) 610-0232
ngcompanies.com
t.taylor@ngcompanies.com

Nielson, Hoover & Company

Devin Phillips
1000 Central Ave
St. Petersburg, FL 33705-1651
(727) 535-3510
nielsonbonds.com/
dphillips@nielsonbonds.com

Nielson, Hoover & Company

Charles Nielson
8000 Governors Square Blvd., #101
Miami Lakes, FL 33016
(305) 722-2670
nielsonbonds.com/
cjnielson@nielsonbonds.com

Nimmicht Chevrolet

Dennis Sargent
1550 Cassat Ave.
Jacksonville, FL 32210
(904) 387-4041
nimmichtchevy.com
dsargent@nimmicht.com

NMC - The CAT Rental Store

Wayne Banks
11002 Sapp Brothers Drive
Omaha, NE 68138
(402) 616-4261
nmcrental.com
waynebanks@nmcrental.com

NMC Cat Inc.

Dusty Weeter
11002 Sapp Brothers Drive
Omaha, NE 68138
(402) 891-8600
nmccat.com
DustinWeeter@nmccat.com

Northern Dewatering, Inc.

Mike McShane
14405 Northdale Blvd.
Rogers, MN 55374-9610
(763) 428-2616
northerndewatering.com
mjmcsane@northerndewatering.com

Northwest Barricade & Signs

JERA KANE
3011 Broadway
Everett, WA 98201
(425) 659-3773
northwestbarricadeandesigns.com
NWBaricadeOffice@gmail.com

Northwest Linings & Geotextile Products, Inc.

Scott Newton
21000 77th Ave S
Kent, WA 98032-1360
(253) 872-0244
northwestlinings.com
laraw@northwestlinings.com

Northwest Pipe Company

Neal Kelemen
8670 Wolff Court
Westminister, CO 80031
(303) 478-8342
nwpipe.com
nkeleman@nwpipe.com

**Oatey-Cherne**

Tim Nichols
20600 Emerald Pkwy
Cleveland, OH 44135
(216) 267-7100
oatey.com
tnichols@oatey.com

Ohio Cat

Joe Wagner
3993 E. Royalton Rd
Broadview Heights, OH 44147
(800) 837-6200
ohiocatrentalstore.com/
jwagner@ohiocat.com

Ohnward Bancshares, Inc.

Chris Mueller
665 Marion Blvd
Marion, IA 52302
(319) 373-1371
cmueller@ohnwardbank.com

Olathe Winwater Works

Terry Dickens
1165 W. 149th Street
Olathe, KS 66061
(913) 829-3300
olathewinwater.com
tdickens@winwaterworks.com

Oldcastle Infrastructure

Sean Bevington
726 W Taft Vineland Rd
Orlando, FL 32824-8007
(407) 855-7580
oldcastleinfrastructure.com
sean.bevington@oldcastle.com

Oldcastle Infrastructure

Jeff Cates
922 N. Carnahan Rd
Spokane, WA 99212
(509) 998-1469
oldcastleinfrastructure.com
Jeff.Cates@oldcastle.com

Oldcastle Infrastructure

John Curay
5995 Soutel Drive
Jacksonville, FL 32219-3739
(904) 768-7081
oldcastleinfrastructure.com
john.curay@oldcastle.com

Oldcastle Infrastructure

Curt Gillaspie
747 Allenridge Point
Lexington, KY 40510
(859) 321-8790
oldcastleinfrastructure.com
curt.gillaspie@oldcastle.com

Oldcastle Infrastructure

Mike McDonnell
2140 Pondella Rd
Cape Coral, FL 33909
(239) 574-8896
oldcastleinfrastructure.com
michael.mcdonnell@oldcastle.com

Oles Morrison Rinker & Baker, PLLC

Tom Krider
701 Pike St, Ste 1700
Seattle, WA 98101
(206) 623-3427
oles.com
krider@oles.com

Olson Construction Law, P.C.

Thomas Olson
20730 Holyoke Avenue, Suite 202
PO Box 520
Lakeville, MN 55044
(651) 298-9884
olsonconstructionlaw.com
trolson@oc-law.com

Olsson

Joe Johnson
7301 W. 133rd Street Suite 200
Overland Park, KS 66213
(913) 748-2631
olsson.com
jcjohnson@olsson.com

Omaha Winwaterworks

Luther McCoy
14515 Meadows Blvd
Omaha, NE 68138
(402) 504-1101
omahawinwaterworks.com
damerrill@winwaterworks.com

One.7 Inc

Tina McDonough
27034 SE Kent Kangley Rd
Ravensdale, WA 98051
(425) 413-1211
1point7.com/
sales@1point7.com

Orange County Winwater

Joe Bielski
1617 E Ball Rd
Anaheim, CA 92805-5932
(714) 715-2079
ocwinwater.com
ocwinwater@me.com

Owen Equipment

Brett Wise
8721 S. 218th St
Kent, WA 98031
owenequipment.com/
bwise@owenequipment.com

Owen Equipment Co.

Si Norris
13101 NE Whitaker Way
Portland, OR 97230
(503) 255-9055
owenequipment.com
events@owenequipment.com

Buyer's Guide

Oxford Plastic Systems, LLC

David Sardinha
1011 Centre Rd, Suite 312
PO Box 14053
Wilmington, DE 19805
(401) 709-4047
oxfordplasticsusa.com
david.sardinha@oxfordplasticsusa.com

Pacific JCB

Patrick Rooney
700 S Chicago St
Seattle, WA 98108
(206) 913-7243
pacificjcb.com/
prooney@pacificjcb.com

Pacific Shoring Products, LLC

Bruce Russell
265 Shallows Place E
Santa Rosa, CA 95407
(833) 705-1938
pacificshoring.com
brussell@pacificshoring.com

PacWest Machinery LLC

Gary Labelle
8207 S 216th St
Kent, WA 98032
(206) 762-5933
glabelle@pacwestmachinery.com

PacWest Machinery LLC

Davin Peterson
4030 E Trent Ave
Spokane, WA 99202-4427
(509) 534-5933
pacwestmachinery.com
dpeterson@pacwestmachinery.com

Paints & Coatings, Inc.

Carl Laquidara
17660 East Street
North Fort Myers, FL 33917
(239) 633-3456
paintsandcoatings.net/
carl@paintsandcoatings.net

Palmdale Oil

Lachlan Cheatham
911 N 2nd St
Ft. Pierce, FL 34950
(772) 461-2300
palmdaleoil.com
lach@palmdaleoil.com

Pape Machinery

Scott Benham
3607 20th St E
Tacoma, WA 98424
(253) 922-8718
pape.com
sbenham@papemachinery.com

Pape Machinery

Reese Dickinson
6210 W Rowand Rd
Spokane, WA 99224
(509) 995-9858
pape.com
rdickinson@papemachinery.com

Paragon Safety Group

Anthony Dohmann
829 Purser Dr
Raleigh, NC 27603
(888) 865-2516
paragonsafetygroup.com/
adohmann@paragonsafetygroup.com

Park USA

Kelly Eberly
1200 N. Freeway Service Rd.
Ferris, TX 75125
(682) 647-0355
parkusa.com
keberly@park-usa.com

Parker Smith & Feek

Walt Isler
2233 112th Ave NE
Bellevue, WA 98004
(425) 709-3600
psfinc.com
weisler@psfinc.com

Pavement Recyclers

Greg Harla
70 Platt Rd
Shelton, CT 06484
(203) 526-4164
pavementrecyclers.com/
gharla@bagelaula.com

PayneWest Insurance

Jim Majeskey
501 N. Riverport Blvd., Suite 403
Spokane Valley, WA 99202
(509) 789-7430
paynewest.com
jmajeskey@paynewest.com

PCL Contract Bonding Agency

Eric Lesch
8615 N. Freeport Pkwy #1
Irving, TX 75063
(972) 850-2811
pclbonds.com
elesch@pclbonds.com

Peak Machinery

Todd Hickman
10211 W. Westbow Rd
Spokane, WA 99224
(509) 321-0289
peakmachinery.com/
toddhickman@peak-machinery.com

PetroCard

Jennie Hanson
730 Central Avenue South
Kent, WA 98032
(258) 867-3236
petrocard.com
jhanson@petrocard.com

PIRTEK Knoxville

Drew Roschli
207 Center Park Dr Ste 2190
Knoxville, TN 37922
(865) 321-8844
pirtekknoxville.com
drew@pirtekknoxville.com

Piskel Yahne Kovarik, PLLC

Jason T. Piskel
552 W Riverside Ave Ste 700
Spokane, WA 99201
(509) 321-5930
pyklawyers.com
jtp@pyklawyers.com

Pleasant Mount Welding Inc.

Chris Duquette
45 Dundaff St
Carbondale, PA 18407
(570) 282-6164
pmwi.net
cduquette@pmwi.net

Pomona Pipe Products

Rick Leonardi
4611 Dundast Dr
Greensboro, NC 27404
(336) 929-8060
pomonapipelineproducts.com/
rick.leonardi@pomonapipelineproducts.com

Port Consolidated, Inc.

Robert Rush
1510 Talleyrand
Jacksonville, FL 32206
(904) 483-6590
portconsolidated.com
rrush@portconsolidated.com

Port Consolidated, Inc.

Sarah Boe
5007 Denver St
Tampa, FL 33619
(813) 507-0740
portconsolidated.com/
sboe@portconsolidated.com

Power Equipment Company

Matt McQueen
3300 Alcoa Hwy
Knoxville, TN 37920
(865) 577-5563
matt_mcqueen@bramco.com

Power Motive Corp.

Matt Hynes
5000 Vasquez Blvd.
Denver, CO 80216
(303) 355-5900
powermotivecorp.com
mhynes@powermotivecorp.com

Prairie Wealth Advisors, Inc.

Craig Hundt Sr.
8101 O St., Ste 200
Lincoln, NE 68510
(402) 488-4477
prairiewealthadvisors.com
chundt@prairiewealthadvisors.com

Precision Lift Stations

Fred Nugent
PO Box 520811
Longwood, FL 32752
(407) 880-2900
nugentco.com
fred@nugentco.com

PreTech Corporation

Bill J Bundschuh
8934 Woodend Rd
Kansas City, KS 66111
(913) 927-1680
pretech.com/en
bill@pretechcorp.com

PriCor Technologies, Inc.

Jason Pritchard
355 Treck Dr
Tukwila, WA 98188
(206) 258-5270
pape.com
dispatch@pricortech.com



ProAll International Mfg. Inc.

Maxine Whiteside
5810 47 Ave
Olds, AB T4H1V1
(403) 335-9500
proallinc.com
mwwhiteside@proallinc.com

Professional Towing

Amber Bischel
3304 E 7th Ave
Tampa, FL 33583
(813) 242-0610
professional towingtampa.com
abischel@crockettllc.com

Proline Vector Services

Todd Blum
PO Box 541149
Lake Worth, FL 33454
(561) 340-1495
proline-vector.com/
todd@prolinevector.com

Propel Insurance

Justin Price
1201 Pacific Ave, Ste 1000
Tacoma, WA 98402
(253) 759-2200
propelinsurance.com
Justin.Price@propelinsurance.com



Prophix Software Inc

Ashley Pratt
350 Burnhamthorpe Rd
Mississauga, ON L5B 3J1
(800) 387-5915
prophix.com
apratt@prophix.com

PSI Pipeline Supply

Brandon Strout
1201 Magdalen Ave
Tampa, FL 33613
(813) 603-7584
brandon.strout@psipipeline.com

PSM Enterprises LLC

Michael Beaver
4735 Montmorenci Rd
PO Box 242
Ridgway, PA 15853
(814) 594-3486
mike@psmenterprisesllc.com

Pure Polymer Solutions

Bob Davis
3602 S 78th St
Tampa, FL 33619
(813) 374-2457
purepolymersolutions.com
bdavis@purepolymersolutions.com

Purple Wave Auction

John Walton
825 Levee Dr
Manhattan, KS 66502
(866) 608-9283
purplewave.com/
john.walton@purplewave.com

Quick Supply

Steve Krehbiel
6620 NW Toni Dr
Des Moines, IA 50313
(575) 289-1271
quicksupplydm.com
skrehbiel@quicksupplydm.com

R.H. Moore & Associates, Inc.

Larry Larson
7834 Depot Lane
Tampa, FL 33637
(813) 988-0200
rhmooreassociates.com
larry@rhmooreassociates.com

Rain for Rent, Inc.

Gundy Roberts
3135 Dial Street
Mobile, AL 36612
(251) 452-2055
rainforrent.com
groberts@rainforrent.com

Rangeline Tapping Services

Maxx Moore
7256 Westport Place
West Palm Beach, FL 33414
(561) 623-8208
rangeline.com/
maxx@rangeline.com

Raritan Group, Inc.

Michael Weller
301 Meadow Rd
Edison, NJ 08817
(732) 985-5000
raritangroup.com
mtweller@raritangroup.com

RDO Equipment Co.

Mike Toudouze
5301 Mark IV Pkwy
Fort Worth, TX 76131
(817) 232-8094
rdoequipment.com
mtoudouze@rdoequipment.com

RDO Equipment Co.

Matt Turner
19275 N. Interstate 35 Frontage Rd
New Braunfels, TX 78132
(830) 632-3100
rdoequipment.com/
mtturner@rdoequipment.com

ReAgg, LLC

David Cantwell
8700 Ashwood Dr
Capitol Heights, MD 20743
(301) 336-6700
reagg.com
dcantwell@reagg.com



Reed Manufacturing Co.

Marnie Caldwell
1425 W. 8th St
PO Box 1321
Erie, PA 16512
(814) 452-3691
reedmfgco.com
mcaldwell@reedmfgco.com

Rees Broome

Gina Schaecher
1900 Gallows Rd, Suite 700
Tysons Corner, VA 22182
(703) 790-1911
reesbroome.com/
gschaecher@reesbroome.com

RelaDyne

David Barnett
516 Space Park North
Goodlettsville, TN 37072
(615) 851-1989
reladyne.com/
david.barnett@reladyne.com

Renaissance Infrastructure Consulting

Chip Corcoran
5015 NW Canal Street, Suite 100
Riverside, MO 64150
(816) 800-0950
ric-consult.com
ccorcoran@ric-consult.com

Resource Options Inc.

Cullen Roberts
912 Silas Deane Hwy, Ste 102
Wethersfield, CT 06109
(860) 838-5312
resourceoptions.com
croberts@resourceoptions.com

Ricochet Fuel Distributors, Inc.

1201 Royal Parkway
Euless, TX 76040
(817) 268-5910
ricochetfuel.com
sales@ricochetfuel.com

Ring Power Corporation

Sean B. McKillip
500 World Commerce Pkwy
St. Augustine, FL 32092
(904) 737-7730
ringpower.com
sean.mckillip@ringpower.com

Ring Power Corporation

Timothy R. Maguire
10421 Fern Hill Drive
Riverview, FL 33578
(813) 671-3700
ringpower.com
tim.maguire@ringpower.com

Rinker Materials

Brian Boxley
840 West Ave
Deland, FL 32720
(386) 734-6228
rinkerpipe.com
Brian.Boxley@forterrabp.com

Rinker Materials

Brandon Christiansen
525 South 11th Street
West Des Moines, IA 50265
(515) 223-8761
rinkerpipe.com
brandon.christiansen@forterrabp.com

Rinker Materials

Andrew Gard
369 Wiles Rd
Plattsmouth, NE 68048
(402) 297-5647
rinkerpipe.com
Andrew.gard@rinkerpipe.com

Rinker Materials

Patrick Husted
8363 E Sam Lee Ln.
Northlake, TX 76262
(817) 491-4321
rinkerpipe.com
patrickd.husted@rinkerpipe.com

Rinker Materials

55 Ditches Hays Clary Ave
Gretna, FL 32332
(850) 627-3290
rinkerpipe.com
noemail@noemail.com

Rinker Materials

Darren Schmidt
759 Phillips Ln
Lexington, KY 40504
(859) 551-8018
rinkerpipe.com
darren.schmidt@forterrabp.com

Rinker Materials

Brian Schram
8311 West Carder Ct.
Littleton, CO 80125
(303) 791-1600
rinkerpipe.com
briank.schram@rinkerpipe.com

Rinker Materials

Russell Tripp
3069 Birchlin Ln
Fort Myers, FL 33916
(404) 797-1619
rinkerpipe.com
russell.tripp@forterrabp.com

Rinker Materials

Jeff Zawada
1285 Lucerne Loop Rd NE
Winter Haven, FL 33881
(863) 401-6800
rinkerpipe.com
jeffrey.zawada@forterrabp.com

Rinker Materials Concrete Pipe

Rodd Litchfield
2313 Vulcan Rd
Apopka, FL 32703
(407) 293-5126
rinkerpipe.com
jenningsr.litchfield@rinkerpipe.com

Rinker Materials-Concrete Pipe Division

Brian M. Hunsicker
13100 NW 118th Ave
Miami, FL 33178-3105
(305) 822-8191
rinkerpipe.com
brian.hunsicker@rinkerpipe.com

Rising Construction Services, Inc.

Kristen Rising
1206 Nw Baytree Dr.
Grain Valley, MO 64029
(816) 867-5255
risingsinc.com/
kristenr@risingconst.com

Ritchie Bros. Auctioneers

Nick Lindsey , Tom Ferguson
700 Ritchie Rd
Davenport, FL 33897
(863) 420-9919
rbaction.com
nlindsey@ritchiebros.com
tferguson@ritchiebros.com

Ritchie Bros. Auctioneers

Curt Albin
6050 Azle Ave
Lake Worth, TX 76135
(817) 238-5800
rbaction.com
calbin@rbaction.com

Ritchie Bros. Auctioneers

Ryan Funck
3201 Pulaski Hwy
North East, MD 21901
(703) 963-9113
rbaction.com
rfunck@rbaction.com

Ritchie Bros. Auctioneers

Steve Robbins
1294 Fruit Cove Rd S
St. Johns, FL 32259
(904) 237-9264
srobbins@rbaction.com

Ritchie Bros. Auctioneers

Mike Schure
19676 Harney St
Elkhorn, NE 68022-5686
(402) 709-6903
rbaction.com
mschure@rbaction.com

Road Builders Machinery & Supply

Jennifer Gust
1001 S. 7th St. Trafficway
Kansas City, KS 66105
(913) 371-3822
roadbuildersmachinery.com
jgust@rbmsco.com

Road Builders Machinery & Supply

Josh Clymer
4115 S 90th St
Omaha, NE 68127
(402) 331-9200
roadbuildersmachinery.com
jclymer@rbmsco.com

Road Machinery & Supplies Co.

Joey Schmidlein
100 E. Sheridan Ave.
Des Moines, IA 50313
(515) 282-0404
rmsequipment.com
jschmidlein@rmseq.com

Road Runner Plate & Shoring

Erika Garcia
5326 W. Ledbetter Dr
Dallas, TX 75236
(214) 941-8018
roadrunnerplate.com
egarcia@roadrunnerplate.com

Road Widener, LLC

Lynn Marsh
514 Wells St, Suite 1-W
Delafield, WI 53018
(844) 494-3363
roadwidenerllc.com
lynn@roadwidenerllc.com

RoadSafe Traffic Systems

Tami Grube
3570 NW 62nd St.
Miami, FL 33147
(305) 633-3883
roadsafetraffic.com
tgrube@roadsafetraffic.com

RoadSafe Traffic Systems

Daniel Ibison
830 Jimmy Ann Drive
Daytona Beach, FL 32114
(888) 650-7623
roadsafetraffic.com
daniel.ibison@roadsafetraffic.com

Robert C McCarthy Agency Inc

Robert McCarthy
One Oxford Centre, Ste 330
301 Grant St,
Pittsburgh, PA 15219
(412) 261-5177
rcm4bonds@gmail.com

Rockydale Quarries Corp.

John Basham
2343 Highland Farm Rd
Roanoke, VA 24017
(540) 774-1696
rockydalequarries.com
jbasham@rockydalequarries.com

Rodefer Moss & Co, PLLC

Jimmy Rodefer
608 Mabry Hood Rd
Knoxville, TN 37932
(865) 583-0091
rodeferboss.com/
jrodefer@rodeferboss.com

ROMCO Equipment Co

David Fitch
1519 W Belt Line Rd
Carrollton, TX 75006
(817) 535-3939
romco.com/
dfitch@romco.com

ROMCO Equipment Co

Bob Luton
1042 South East Loop 410
San Antonio, TX 78220
(210) 648-4600
romco.com/
bluton@romco.com

RT Environmental Services Inc.

Justin Lauterbach
591 E Maiden St
Washington, PA 15301
(724) 206-0348
rtenv.com
jlauterbach@rtenv.com

RT Environmental Services, Inc.

Gary R. Brown P.E.
215 West Church Rd
King of Prussia, PA 19406
(610) 265-1510
rtenv.com
gbrown@rtenv.com

RTL Equipment

Dave Kutcher
1321 Hwy 965
Swisher, IA 52338
(319) 857-4045
rtlequipment.com
david@rtlequipment.com

Rudd Equipment Company

Tim Murphy
4344 Poplar Level Rd
Louisville, KY 40213
(502) 456-4050
ruddequipment.com
tmurphy@ruddequipment.com

Rueter's Equipment

Alex Rueter
2425 NE 126th Ave.
Elkhart, IA 50021
(515) 367-3054
alex@rueterco.com

S and S Utility Sales LLC

Nancy Barr
11205 Lebanon Pike, #303
Mt Juliet, TN 37122
(615) 948-0009
sandswaterworks@aol.com

Safety and Construction Supply, Inc.

Robert Alison
5590 Joliet St
Denver, CO 80239
(720) 810-4490
toolandsafety.com
robert@scs-denver.com

Safety Consultants of Virginia, Inc.

Buck Accashian
15409 Fox Crest Way
Midlothian, VA 23112
(804) 739-8200
baccashian@comcast.net

Safety Professionals, LLC

Marc McClure
1326 State Street
Osage, IA 50461
marc@safetytsolutions.net

Safety Training & Consulting

Ben Rice
P.O. Box 588
Lithia, FL 33547
(863) 581-7750
stcsafety.com
brice@stcsafety.com

Sage Rental Services

Casey Mitchell
2910 Pasadena Fwy
Pasadena, TX 77506
(432) 226-6372
sagerentalservices.com/
cmitchell@sagerentalservices.com

Saltmarsh, Cleaveland & Gund

Chuck Landers
900 North 12th Ave
Pensacola, FL 32501
(850) 435-8300
saltmarshcpa.com
chuck.landars@saltmarshcpa.com

Sauls Seismic, LLC

Chrissi Douglas
2879 Alton Way
Birmingham, AL 35210
(828) 393-4226
saulsseismic.com
ncarolina@saulsseismic.com

SC811

Lori Slice
810 Dutch Square Blvd. Ste. 320
Columbia, SC 29210
(803) 451-7718
sc811.com
lori.slice@sc811.com

Schimberg Company

Scott McMurrin
1106 Shaver Rd, NE
Cedar Rapids, IA 52402
(319) 365-9421
schimberg.com/
smcmurrin@schimberg.com

Scituate Concrete Pipe Corp.

Chris Bonney
P.O. Box 870
Scituate, MA 02026
(800) 440-0009
scituatecompanies.com
cbonney@scituatecompanies.com

SEC, LLC

Dan Sheffer P.E.
100 Peninsula Blvd., Ste A302
Gulf Shores, AL 36542
(770) 306-5050
shefferengineering.net
shefferengineer@mindspring.com

Security Shoring & Steel Plates, Inc.

Kimberly Liston-Rivera
PO Box 1990
Watsonville, CA 95077
(831) 728-7777
securityshoring.com
kim@securityshoring.com

Seubert & Associates Inc.

Brian Hartman
225 N Shore Dr, Suite 300
Pittsburgh, PA 15212
(412) 734-4900
seubert.com
bhartman@seubert.com

**Sewer Equipment**

Liz Grzybowski
1590 Dutch Rd
Dixon, IL 61021
(800) 323-1604
sewerequipment.com
lizgrzybowski@sewerequipment.com

Shope Concrete Products Co.

1618 E Main Ave
Puyallup, WA 98372-3142
(253) 848-1551
shopeconcrete.com

Shore-Tek Inc

Nick Cook
950 Paso Robles Street
Paso Robles, CA 93446
(805) 226-9600
shoretek.com
nick@shoretekinc.com

SIGMA Coporation

David Brugger
700 Goldman Dr
Cream Ridge, NJ 08514
(231) 920-9500
sigmaco.com
db1@sigmaco.com

SIGMA Corporation

Joe M Webb
700 Goldman Dr.
Cream Ridge, NJ 45014
sigmaco.com
jwebb@sigmaco.com

Signature Financial

Tom Austin
1133 Bridgeway Blvd
Orlando, FL 32828
(407) 739-0391
taustin@signatureny.com

Sinclair Risk & Financial Management

Matt Leonard
350 Thorpe Ave., # 200
Wallingford, CT 06492
(203) 265-0996
srfm.com
mleonard@srfm.com

Site Barricades

Jeff Schuessler
4841 Freeman Dr
Fort Worth, TX 76140
(817) 885-7483
sitebarricades.com
jeff@sitebarricades.com

Buyer's Guide

SITECH Mid-Plains

Derek Drew
14648 Shepard St, Ste 600
Omaha, NE 68138
(844) 748-3241
sitechmidplains.com
derekdrew@sitechmidplains.com

SitePro Rentals

John Hiatt
2025 W Beltline Rd, Suite 130
Carrollton, TX 75006
(469) 925-1252
siteprorentals.com/
john.hiatt@siteprorentals.com

SJ Construction Consulting, LLC

Scott Jennings
1110 Nuuanu Ave
Honolulu, HI 96813
(808) 271-5150
sjcivil.net
sj@sjcivil.com

Smith Currie & Hancock LLP

Eugene J. Heady
2700 Marquis One Tower
245 Peachtree Center Ave., NE
Atlanta, GA 30303-1227
(404) 582-8055
smithcurrie.com
gjheady@smithcurrie.com

Smith Trucking Company, Inc.

Tyler Smith
51 Ellis Street, Suite 101
St. Augustine, FL 32095
(904) 940-1226
smithtrucking.net
tyler@smithtrucking.com

Smith, Kesler & Company, P.A.

Christopher Sellman
PO Box 13867
RTP, NC 27709
(919) 544-5198
skandco.com/
cjsellman@skandco.com

Snell & Wilmer, LLP

Charles P Keller
One Arizona Center
Phoenix, AZ 85004
(602) 382-6265
CKeller@SWLaw.com

Sonsray

Randy Snider
300 E Delhi Ave
North Las Vegas, NV 89032
(702) 649-5012
sonsray.com/
randy.snider@sonsray.com

Sonsray Machinery

Bob Casalegno
1411 N 27th Ave
Phoenix, AZ 85009
(602) 269-3221
sonsraymachinery.com/
robert.casalegno@sonsray.com

South Florida Lift Stations, Inc.

Joshua Dale Berry
3056 South Street
Fort Myers, FL 33916
(239) 332-0041
southfills.com/
sfls@aol.com

SouthPoint Risk - Morgville

David Bowles
9050 Executive Park Dr
Knoxville, TN 37923
(865) 584-1115
southpointrisk.com
dbowles@southpointrisk.com

Southwest Assurance Group, Inc.

Charlie Miller
2350 Airport Fwy
Ste 202
Bedford, TX 76022
(817) 329-7007
southwestassurance.com/
cmiller@swagdfw.com



S-P Products, Inc.

Marcos Garcia
730 Pratt Blvd.
Elk Grove Village, IL 60007
(847) 593-8595
spproducts.com
marcosg@spproducts.com

SpecChem LLC

Keith Fleming
200 SW 12th Ave
Pompano Beach, FL 33069
(816) 968-5600
specchemllc.com/
kfleming@specchemllc.com

Speer Taps, Inc.

Tim Fay
PO Box 1135
Carnation, WA 98014
(425) 485-4764
speertaps.com
tim@speertaps.com

Stag Safety, LLC

Brandon McCurry
401 N Carroll Ave
Suite 153
Southlake, TX 76092
(817) 721-9326
stagsafety.com
bmccurry@stagsafety.com

Stahl & Associates Insurance

Wayne Jensen
110 Carillon Pkwy.
St. Petersburg, FL 33716
(727) 391-9791
stahlinsurance.com/
wayne.jensen@stahlinsurance.com

Star Equipment Ltd.

Brad C. Bowman
2950 - 6th St SW
Cedar Rapids, IA 52404
(319) 365-5139
starequip.com
bradb Bowman@starequip.com

Star Pipe Products

Peter Lisowski
222 Shadow Wood Circle
Archbald, PA 18403
(713) 416-4658
starpipeproducts.com/
petel@starpipeproducts.com

Star Pipe Products

Peter Lisowski
1081 Destiny Dr
Bluffton, SC 29909
starpipeproducts.com/
petel@starpipeproducts.com

State Tractor and Equipment

Joshua Badder
5831 State Ave
Kansas City, KS 66102
(913) 287-3322
ste-equipment.com/
jbadder@statetractor.com

Statewide Safety Systems

Adam Gonzalez
441 Alamaha Street
Maui, HI 96732
(808) 877-7878
statewidess.com/
agonzalez@statewidess.com

Stay Alert Safety Services, Inc.

Jim Babcock
PO Box 467
Kernersville, NC 27284
(336) 933-2828
stayeralertsafety.com
jbabcock@stayeralertsafety.com

Steelwrist Inc

Christian Yanes
576 Christian Ln
Berlin, CT 06037
(860) 999-4202
steelwrist.com
christian.yanes@steelwrist.com

Sterling Seacrest Partners

Hunter Dewitt
3111 W Dr Martin Luther King Jr Blvd
Ste 350
Tampa, FL 33607
(813) 498-1197
sterlingseacrest.com/
hdewitt@sspins.com

Stetson Building Products, LLC

Wesley Neal
2205 Bell Avenue
Des Moines, IA 50321
(515) 243-6286
stetsons.com
Wesley.Neal@Stetsons.com

Stites & Harbison, PLLC

Steven Henderson
401 Commerce Street, Suite 800
Nashville, TN 37219
(615) 782-2221
stites.com
shenderson@stites.com

Stiver Engineering

John Stiver
1305 Pedent Street
Houston, TX 77006
(713) 526-3478
stivereng.com
sei@stivereng.com

Stowers Machinery

Travis Smith
6301 Old Rutledge Pike
Knoxville, TN 37924
(865) 595-1042
stowerscat.com/
tsmith@stowerscat.com

Stratton Contracting, LLC

Luz Suarez
22 S Main Street, PO Box 678
Wharton, NJ 07885
(973) 725-4544
luz@strattoncontracting.com

Streamline Sales & Marketing

Jeremy Schraeder
7599 Windwood Way
Parker, CO 80134
(303) 921-5924
streamline-sales.com
jeremy@streamline-sales.com

Subsite Electronics

Doug Moore
1950 W. Fir Street, PO Box 66
Perry, OK 73077-0066
(580) 572-3086
subsite.com
doug.moore@ditchwitch.com

Sunbelt Rentals

Michael Bontatibus
600 Industry Way
Heidelberg, PA 15106
(412) 852-0559
sunbeltrentals.com/
mike.b@sunbeltrentals.com

Sunbelt Rentals

Joshua Ennis
1209 West Market Street
Smithfield, NC 27277
(919) 661-0590
sunbeltrentals.com/
josh.ennis@sunbeltrentals.com

Sunbelt Rentals

Kitty Rodriguez
7851 Communications Lane
Tampa, FL 33619
(813) 988-1033
sunbeltrentals.com/
kitty.rodriguez@sunbeltrentals.com

Sunbelt Rentals - Shoring Solutions

Mike Pfannenstiel
1190 Rock Creek Court
Lafayette, CO 80026
(303) 219-7733
sunbeltrentals.com/
michael.pfannenstiel@sunbeltrentals.com

Sunbelt Rentals Shoring - Charlotte

Peter Martin
1209 Toddville Rd
Charlotte, NC 28214
(980) 296-7994
sunbeltrentals.com/
pcm1247@sunbeltrentals.com

Sunbelt Rentals Shoring Solutions

Brian Garbee
3801 N. Arlington Ave.
Kansas City, MO 64161
(816) 666-5416
sunbeltrentals.com/
Brian.Garbee@sunbeltrentals.com

Sunbelt Rentals Shoring Solutions

Jeff Nelson
3000 Ferrell Park Cove
Memphis, TN 38116
(901) 581-3202
sunbeltrentals.com/
robert.nelson@sunbeltrentals.com

Sunbelt Rentals Shoring Solutions

Devin Righter
3100 Brandau Rd
Hermitage, TN 37076
(615) 291-9980
sunbeltrentals.com/
pc1135@sunbeltrentals.com

Sunbelt Rentals Shoring Solutions

Devin Righter
1500 2nd Ave N
Nashville, TN 37208
(615) 291-9980
sunbeltrentals.com/
pc1135@sunbeltrentals.com

Sunbelt Rentals Shoring Solutions - San Antonio

Gregory McArthur
5506 N Interstate 35
San Antonio, TX 78218
(210) 661-6363
sunbeltrentals.com/
gregory.mcarthur@sunbeltrentals.com

Sunbelt Rentals, Inc.

Donavan Bardier
5415 Phillips Highway
Jacksonville, FL 32207
(904) 497-2810
sunbeltrentals.com/
donavan.bardier@sunbeltrentals.com

Sunbelt Rentals, Inc.

Chris Hall
3031 8th St Ne
Washington, DC, DC 20017-1639
(202) 529-4667
sunbeltrentals.com/
chris.hall@sunbeltrentals.com

Sunbelt Shoring Solutions

Stanley B Burwell
8411 219th Street SE
Woodinville, WA 98072
(425) 398-2353
sunbeltrentals.com/
stan.burwell@sunbeltrentals.com



Sunstate Equipment Co.

Gene Nowlan
5552 E Washington St
Phoenix, AZ 85034
(602) 683-0219
sunstateequip.com
gene.nowlan@sunstateequip.com

Sunstate Equipment Co.

Jason Bieber
1255 Biscayne Drive
Concord, NC 28027
(704) 490-4706
sunstateequip.com/
jason.bieber@sunstateequip.com

Sunstate Equipment Co.

Tim Heneveld
PO Box 17847
Salem, OR 97305
(253) 260-2011
sunstateequip.com/
quotes@cascadetrenchsafety.com

Sunstate Equipment Co.

Mark Jeffree
506 Wildlife Parkway
Grand Prairie, TX 75050
(469) 460-6389
sunstateequip.com/
mark.jeffree@sunstateequip.com

Sunstate Equipment Co.

Brandon Lemons
1128 US Hwy 70 W
Garner, NC 27529
(919) 418-4186
sunstateequip.com/
brandon.lemons@sunstateequip.com

Sunstate Equipment Co.

Tim Mueting
9075 Sidney Hayes Rd
Orlando, FL 32824
(407) 633-7951
sunstateequip.com
timothy.mueting@sunstateequip.com

Sunstate Equipment Co.

Adarsh Persaud
668 Suemac Rd
Jacksonville, FL 32254
(407) 633-7951
sunstateequip.com
adarsh.persaud@sunstateequip.com

Sunstate Equipment Co. - Trench Safety Division

Bryce Portie
4212 N Graytown Rd
Converse, TX 78109
(210) 750-8529
sunstateequip.com/s/services/
trench-safety
bryce.portie@sunstateequip.com

**Super Products**

Becca Corrao
130 W Boxhorn Drive
Mukwonago, WI 53149
(800) 837-9711
superproducts.com
rcorrao@superproducts.com

Superior Products Distributors, Inc.

Tom Lacourciere
1403 Meriden-Waterbury Rd,
P.O. Box 57
Milldale, CT 06467
(860) 621-3621
superiornetwork.com
tlacourciere@superiornetwork.com

Superior Traffic Services Corp

Jeff Anderson
4337 West Sunset Rd
Las Vegas, NV 89118
(702) 914-9890
JeffA@lvcoxmail.com

SurvTech Solutions, Inc.

Raymond James U Hicks
10220 US Highway 92 East
Tampa, FL 33610
(813) 318-1059
survttechsolutions.com
rhicks@survttechsolutions.com

Synergy Equipment

Shane Miller
2910 Overpass Rd
Tampa, FL 33619
(844) SYNERGY
synergyrents.com
smiller@synergyrents.com

Synergy Rents

Stephen Lamb
5801 Highway Ave.
Jacksonville, FL 32254
(904) 712-5501
slamb@synergyequip.com

Taylor Oil

Mike Leonard
37 Thomas Ave.
Brooklyn Park, MD 21225
(410) 636-9000
tayloroilco.com
leonard@tayloroilco.com

Team Safety

Jacob Ponce
P.O. Box 27
Alvarado, TX 76009
(817) 564-8343
team-safety.com
Jacob@team-safety.com

Tech Products, Inc.

Daniel D. O'Connor
105 Willow Avenue
Staten Island, NY 10305
(800) 221-1311
techproducts.com
doconnor@techproducts.com

Televac South

Dennis Simmons
221 NE 13th St
Pompano Beach, FL 33060
(954) 782-6997
televacsouthinc.com
televacsouth@bellsouth.net

Ten Point Sales & Marketing

Michael Sims
4880 N Robb St # 3
Wheat Ridge, CO 80033
(303) 233-3883
tenpointsales.com/
msims@tenpointsales.com

**Tenna**

Kristen Olson
2045 Lincoln Hwy
Edison, NJ 08817
(732) 520-5016
tenna.com
kolson@tenna.com

Tenna

Bob Dolan
81 Rockwell Rd
Bethel, CT 06801
(203) 313-7380
tenna.com/
rdolan@tenna.com

Tenna

Thomas Hollingsworth
2045 Lincoln Highway
Edison, NJ 08817
(303) 880-2517
tenna.com/
thollingsworth@tenna.com

Tenna

Joe Messing
2127 Partridgeberry Lane
Katy, TX 77494
(832) 493-8795
tenna.com
jmessing@tenna.com

Tenna

Charles Rutland
2045 Lincoln Hwy
Edison, NJ 08817
(941) 539-8833
tenna.com/
crutland@tenna.com

Tenna

Elizabeth Torrez
2045 Lincoln Highway
Edison, NJ 08817
(310) 357-6073
tenna.com
etorrez@tenna.com

Tenna, LLC

Thomas Hollingsworth
1625 S Corona Street
Denver, CO 80210
thollingsworth@tenna.com

Tennessee B11

Craig Ingram
1850 Elm Hill Pike
Nashville, TN 37210
(615) 367-1110
tn811.com
cingram@tennessee811.com

**Terramac**

Monica Coenen
732 Hicks Dr
Elburn, IL 60119
(630) 365-4800
terramac.com
monica@terramac.com

Texas B11

John Sparks
11880 Greenville Ave, Ste 120
Dallas, TX 75243-3568
(972) 786-2602
texas811.org
johnsparks@texas811.org

Texas First Rentals - Trench Safety

Lee Raney
3206 S WW White Rd
San Antonio, TX 78222
(210) 523-1256
TexasFirstRentals.com
lee.raney@texasfirstrentals.com

The Barricade Company

Jeff Falcon
2222 W. Cheyenne Ave., Ste B
Las Vegas, NV 89032
(702) 685-7179
barricadeco.com/
jfalcon@barricadeco.com

The Curchin Group, LLC

Bill McNamara
200 Schulz Drive, Suite 400
Red Bank, NJ 07701
(732) 747-0500
curchin.com/
bmcmamara@curchin.com

The Integrated Group, Inc.

Todd Goldberg
PO Box 697
Kirkland, WA 98083
(425) 822-8500
theintegratedgroup.com/
todd@theintegratedgroup.com

The Johnson Company

Randy Johnson
26766 Ranch Rd, PO Box 125
Ashland, NE 68003
(402) 944-2331
thejohnsoncompany.net/
randy@thejohnsoncompany.net

The Sweeney Company

David Sweeney
1121 E Loop 820
Fort Worth, TX 76112
(817) 457-6700
thesweeneyco.com/
david@thesweeneyco.com

Thomas McGee, L.C.

Tom English
120 W. 12th St., Ste. 1000
Kansas City, MO 64105
(816) 843-4480
thomasmcgee.com
tenglish@thomasmcgee.com

Thompson Machinery

Trace Hall
1245 Bridgestone Blvd.
La Vergne, TN 37086
(615) 744-7816
tmcat.com
trace@tmcat.com

Thompson Pipe Group

Jordan Stapp
800 CR 209
Alvarado, TX 76009
(972) 262-3600
thompsonpipegroup.com/
jstapp@thompsonpipegroup.com

Tindall Corporation

Barry Phillips
P.O. Box 1778
Spartansburg, SC 29304
(864) 576-3230
tindallcorp.com
barryphillips@tindallcorp.com

TIS Insurance Services, Inc.

Chad Martin
1900 N Winston Rd
Knoxville, TN 37919
(865) 470-3752
tisins.com/
cmartin@tisins.com

Titan Machinery

Steve Barger
14961 Shepard Street
Omaha, NE 68138
(402) 464-3711
titanmachinery.com
steve.barger@titanmachinery.com

**Topcon Solutions Store**

Matthew Gebarowski
1700 Cherry Street
Kansas City, MO 64108
(816) 842-1433
topconsolutions.com
mgebarkowski@topcon.com

**TracksNTeeth, Inc**

Kyle Sharick
PO Box 26655
Federal Way, WA 98093
(206) 486-4995
tracksnteeth.com
kyle@tracksnteeth.com

Tractor & Equipment Company

Kenny Smith
9036 Pine Forest Rd.
Pensacola, FL 32534
(850) 380-5241
tec1943.com/
info@TEC1943.com

Traffic Control Solutions

Peggy Carr
PO Box 31453
Myrtle Beach, SC 29588
(843) 344-7046
tcsolutions.pro/
carrp@tcsolutions.pro

Traffic Management, Inc.
Rusty Burdette
7499 E 41st Ave
Denver, CO 80216
(303) 557-2750
trafficmanagement.com/
rusty.burdette@trafficmanagement.com

Traffic Safety Warehouse

Jamon Heller
PO Box 1125
Deerfield, IL 60015
(847) 967-9300
trafficsafetywarehouse.com/
jamon@trafficsafetywarehouse.com

Transit and Level Clinic

Charles Lawley
201 Towerview Court
Cary, NC 27513
(919) 467-7782
transitandlevel.com
sales@transitandlevel.com

Travelers Bond

Colton Brajicich
707 W Main, Suite 300
Spokane, WA 99201
(509) 835-7902
travelers.com
cbrajicic@travelers.com

Trench and Traffic Supply

Matt Mitchell
4680 West Capital Ave
West Sacramento, CA 95819
(916) 920-3304
trenchandtraffic.com
mmitchell@trenchandtraffic.com

**Trench Plate Rental
(National Trench Safety)**

Lewis Kaplan
4201 Kean Rd
Davie, FL 33314
(954) 332-7700
tpcco.com
lkaplan@tpcco.com

Trench Shore Rentals

Chris Breed
320 S 19th Ave
Phoenix, AZ 85009
(602) 885-7788
trenchshorerentals.com/
chris@tsraz.com

Trench Shoring Company

Ryan Malloy
206 N Central Avenue
Compton, CA 90220
(310) 327-5554
trenchshoring.com
admin@trenchshoring.com

Trench Shoring Company

Roger Brady
4035 Flossmoor St
Las Vegas, NV 89115
(702) 643-2108
trenchshoring.com
rogerb@trenchshoring.com

**Trenchless Rental Solutions Inc.**

Terry Barbera
117 Pekin Dr, 4220 Lincoln St E
East Canton, OH 44730
(234) 214-0722
trs.rent
terryb@trs.rent

Trenchman Shoring Services, Inc.

Brian Garlinghouse
1821 Mayes Rd., S.E.
Mailing Address - P.O. Box 8734
(98509)
Lacey, WA 98503
(360) 485-6160
trenchmansafety.com/
briang@trenchmansafety.com

Trenchman Trench Safety

Troy Canoy
4015 E B St
Pasco, WA 99301
(509) 590-8167
trenchmansafety.com
troyc@trenchmansafety.com

Trenchtech, Inc.

Joe Belcher
1979 Old Bristol Pk
Morrisville, PA 19067
(267) 256-9093
shoringsolutions.com
joe@shoringsolutions.com

Trenchtech, Inc.

Jay Kerrigan
P.O. Box 3039
Maple Glen, PA 19002
(215) 624-7710
shoringsolutions.com
jay@shoringsolutions.com

Tri Star Energy, LLC

Jordan Broyles
1740 Ed Temple Blvd
Nashville, TN 37208
(615) 313-3600
tristartn.com/
jbroyles@tristarenergy.com

Buyer's Guide

Triad Machinery

Ken Schirman
1601 E Bay St
Tacoma, WA 98421
(253) 722-5560
triadmachinery.com/
kschirman@triadmachinery.com

Triangle Risk Advisors

Taylor Debnam
2499 Wendell Blvd
Wendell, NC 27591
(919) 671-9315
triangleriskadvisors.com
taylor@triangleinsurance.com



Trinity Products

Clayton Stark
1969 W Terra Ln
O'Fallon, MO 63366
(636) 887-9676
trinityproducts.com
cstark@trinityproducts.com

Tripp Scott

Jerry Tamayo
110 Southeast 6 Street
15th Floor
Fort Lauderdale, FL 33301
(954) 765-2925
trippscott.com/
jdt@trippscott.com

True & Associates a division of World Insurance

Frank Purdue
100 Wood Ave South, 4th Floor
Iselin, NJ 08830
(908) 379-2334
ltrue@trueassoc.com

Truement Materials

Josh Combs
4169 CR 15A
Green Cove Springs, FL 32043
(904) 385-8383
truementmaterials.com
josh.combs@truementmaterials.com

TRUVAC by Vector Mfg. Inc.

Edward Ibarra
20503 Duncan Run Lane
Cyress, TX 77443
(800) 627-3171
truvac.com/
eibarra@truvac.com



TRUVAC by Vector Manufacturing Inc.

Cory Schueller
1621 South Illinois St
Streator, IL 61364
(815) 672-3171
www.truvac.com
sales@truvac.com

TT Technologies, Inc.

Brian Hunter
2020 E New York St
Aurora, IL 60502
(630) 851-8200
tttechnologies.com
bhunter@tttechnologies.com

Tulsa Rig Iron, Inc.

Terry Flynn
PO Box 880
Kiefer, OK 74041
(918) 321-3330
tulsarigiron.com
terry@tulsarigiron.com

Tyler Equipment

Brooke Tyler IV
1980 Berlin Turnpike
Berlin, CT 06037
(860) 356-0840
tylerequipment.com
btyler4@tylerequipment.com

Tyler Union

Matthew Finch
1501 West 17th Street
Anniston, AL 36611
(800) 226-7601
tylerunion.com/
matt.finch@tylerunion.com

Tyler Union

Greg Fuller
1502 Kilburn Ln
Ft. Mill, SC 29715
(903) 882-2448
tylerunion.com/
greg.fuller@tylerunion.com

U.S. Pipe & Foundry Company, LLC

Matt Rogers, Phillip Goodwin,
Jamie Roth
2 Chase Corporate Drive, Suite 200
Birmingham, AL 35244
(866) 347-7473
uspipe.com
mrogers@uspipe.com
pgoodwin@uspipe.com
jroth@uspipefab.com

U.S. Pipe & Foundry Company, LLC

Rick Stone
2247 Maiden Lane
Roanoke, VA 24015
(540) 353-7425
uspipe.com
rstone@uspipe.com

U.S. Shoring & Equipment Co.

Chad Pendley
11070 S. Pipeline Rd.
Eulless, TX 76040
(817) 858-0975
usshoringandequipment.com
usshoring@gmail.com

Underground Products of Texas

Chris Dunn
2420 NE 35th Street
Fort Worth, TX 76111
(682) 429-7447
upoftexas.com
chris@upoftexas.com

UNICO Group, Inc.

Tom Cockle
1128 Lincoln Mall, Ste 200
Lincoln, NE 68508
(402) 434-7276
unicogroup.com
tcockle@unicogroup.com

UNICO Group, Inc.

Tom Cockle
1128 Lincoln Mall, Ste 200
Lincoln, NE 68508
(402) 434-7200
unicogroup.com/
tcockle@unicogroup.com

Union Bank & Trust

Michaela Rasmussen
PO Box 82535
Lincoln, NE 68501
(402) 323-1967
ubt.com
michaela.rasmussen@ubt.com

United Concrete Products, Inc.

Jonathan Gavin
173 Church St
Yalesville, CT 06492
(203) 269-3119
unitedconcrete.com/
jgavin@unitedconcrete.com

United Employment Associates, LLC

Tom Braxmeier
308 Main St
Emmaus, PA 18049
(610) 437-5040
unitedemployment.com/
tbraxmeier@unitedemployment.com

United Rentals

Blake Smith
3505 Manchester Trafficway
Kansas City, MO 64129
(816) 668-2622
unitedrentals.com/
wismith@ur.com

United Rentals

Johanny Garcia
1139 N 27th Ave
Phoenix, AZ 85009
(602) 267-8800
unitedrentals.com/
jogarcia@ur.com

United Rentals Fluid Solutions

Pat Kennedy
15944 Assembly Loop
Jupiter, FL 33478-1639
(561) 624-7801
unitedrentals.com/
pkennedy@thompsonpump.com

United Rentals Fluid Solutions

Melissa Stuckie
1731 Tappan Blvd
Tampa, FL 33619
(813) 685-9944
unitedrentals.com/
mstuckie1@ur.com

United Rentals Fluid Solutions

Jamie Virtuoso
6743 Greenland Industrial Blvd
Jacksonville, FL 32258
(904) 292-4883
unitedrentals.com/
jvirtuoso@ur.com

United Rentals Trench Safety

Andy Audette
7135 8th Avenue South
Seattle, WA 98108
(206) 767-3121
unitedrentals.com/
aaudette@ur.com

United Rentals Trench Safety

Richard Bell
7615 Southtrail Rd
North Charleston, SC 29418
(843) 735-5130
unitedrentals.com/
rbell2@ur.com

United Rentals Trench Safety

Bryan Benscome
5520 NW 35 Avenue
Miami, FL 33142
(844) 873-4948
unitedrentals.com/
bbenscome@ur.com



United Rentals Trench Safety

David Bloemer
848 Magnolia Ave
Elizabeth, NJ 07201
(201) 881-7400
unitedrentals.com/
dbloemer@ur.com

United Rentals Trench Safety

Ross Carda
8616 South 135th St
Omaha, NE 68138
(402) 933-2555
unitedrentals.com/
rcarda@ur.com

United Rentals Trench Safety

John Chambers
15402 E Arrow Highway
Baldwin Park, CA 91706
(757) 578-3490
unitedrentals.com/
jchamber@ur.com

United Rentals Trench Safety

Derrick Chamley
12488 Xenwood Ave S
Savage, MN 55378
(952) 882-6067
unitedrentals.com/
dchamley@ur.com

United Rentals Trench Safety

Mark Christman
2617 N Dartmouth Ln.
Spokane Valley, WA 99206
(509) 534-7294
unitedrentals.com/
mchristman@ur.com

United Rentals Trench Safety

Jimmy Conway
12905 Old Virginia Rd
Reno, NV 89521
(775) 348-0140
unitedrentals.com/
jconway@ur.com

United Rentals Trench Safety

Jim Craig
9050 NE Halsey Street
Portland, OR 97220
(503) 255-3449
unitedrentals.com/
jcraig@ur.com

United Rentals Trench Safety

Josh Deloach
1135 S. Pioneer Rd
Salt Lake City, UT 84104
(801) 886-0586
unitedrentals.com/
jdeloach1@ur.com

United Rentals Trench Safety

James Dickey
10330 Winter Industrial St
St. Louis, MO 63128
(314) 729-0003
unitedrentals.com/
jdickey@ur.com

United Rentals Trench Safety

Carrie Evans
5399 E. Holmes Rd
Memphis, TN 38118
(901) 622-5170
unitedrentals.com/
cevans4@ur.com

United Rentals Trench Safety

Aaron Fox
8565 Elder Creek Rd.
Sacramento, CA 95828
(916) 383-7475
unitedrentals.com/
afox@ur.com

United Rentals Trench Safety

Gary Given
635 Tank Farm Rd
San Luis Obispo, CA 93401
(805) 543-0113
unitedrentals.com/
ggiven@uri.com

United Rentals Trench Safety

Andy Graves
4351 Falconite Way
Knoxville, TN 37921
(865) 312-8210
unitedrentals.com/
agraves@ur.com

United Rentals Trench Safety

James Hadfield
1680 N West End Blvd
Quakertown, PA 18951
(800) 523-6426
unitedrentals.com/
jhadfield@ur.com

United Rentals Trench Safety

Kim Hardy
8 Alliance Circle
Beacon Falls, CT 06403
(203) 881-8321
unitedrentals.com/
hardyk@ur.com

United Rentals Trench Safety

Jeffrey James
5856 Mining Terrace
Jacksonville, FL 32257
(904) 786-3100
unitedrentals.com/
jjames@ur.com

United Rentals Trench Safety

Dennis James
2800 North Golden State Blvd.
Turlock, CA 95382
(209) 632-5084
unitedrentals.com/
dames3@ur.com

United Rentals Trench Safety

Keith Keen
4300 Mulhauser Rd
Fairfield, OH 45014
(513) 248-0555
unitedrentals.com/
rkeen@ur.com

United Rentals Trench Safety

John Knighten
2716 Old Wrightsboro Rd
Wilmington, NC 28405
(919) 532-1500
unitedrentals.com/
jknighte@ur.com

United Rentals Trench Safety

Brandon Kyle
791 E 64th Ave
Denver, CO 80229
(303) 329-8648
unitedrentals.com/
bkyle@ur.com

United Rentals Trench Safety

Steven Leff
4019 Produce Rd
Louisville, KY 40218
(502) 709-8341
unitedrentals.com/
sleff@ur.com

United Rentals Trench Safety

David McGill
4125 Breakwater Avenue
Hayward, CA 94545
(510) 786-9506
unitedrentals.com/
dmcgill@ur.com

United Rentals Trench Safety

Chris McKeever
5704 S. Toyota Place
Fresno, CA 93275
(559) 442-8989
unitedrentals.com/
cmckevee@ur.com

United Rentals Trench Safety

Rob Polanco
2450 Mulberry St
Riverside, CA 92501
(619) 210-0600
unitedrentals.com/
rpolanco1@ur.com

United Rentals Trench Safety

Robert Skibiki
100 Laser Industrial Ct
Fairburn, GA 30213-1646
(770) 964-3800
unitedrentals.com/
rskibiki@ur.com

United Rentals Trench Safety

Brett Sondergard
825 Purser Dr
Raleigh, NC 27603
(252) 723-7088
unitedrentals.com/
bsonderg@ur.com

United Rentals Trench Safety

John Elliott Spencer Jr
5101 Creston Street
Hyattsville, MD 20781
(301) 779-3160
unitedrentals.com/
jspencer2@ur.com

United Rentals Trench Safety

Tyler Swainston
3524 S Canal Rd
Lansing, MI 48917
(517) 318-0729
unitedrentals.com/
tswainston@ur.com

United Rentals Trench Safety

Abraham Urizar
2020 W Pacific Coast Hwy
Long Beach, CA 90810
(949) 351-5497
unitedrentals.com/
aurizar@ur.com

United Rentals Trench Safety

Steven Whitehouse
1214 Brick Church Pike
Nashville, TN 37207
(615) 216-3116
unitedrentals.com/
swhitehouse@ur.com

United Rentals Trench Safety

Casey Willett
10840 Metromont Parkway
Charlotte, NC 28269
(336) 398-3000
unitedrentals.com/
cwillett@ur.com

United Rentals Trench Safety

Casey Willett
3137 Cedar Park Rd
Greensboro, NC 27405
(336) 398-3000
unitedrentals.com/
cwillett@ur.com

Universal Engineering Sciences, Inc.

Robert Gomez
1748 Independence Blvd, B-1
Sarasota, FL 34234
(941) 358-7410
universallengineering.com/
rgomez@universallengineering.com

Universal Engineering Sciences, Inc.

Ricardo Fino
4480 West Hacienda Ave, Ste 104
Las Vegas, NV 89118
(702) 873-3478
universallengineering.com/
ricardo.fino@universallengineering.com

US Concrete Products

Greg Wolf
1878 NW 21st St
Pompano Beach, FL 33069-1334
(954) 973-0368
gregw@uscplf.com

US Custom Fabrication

Lyn Campbell
1858 NW 21st St
Pompano Beach, FL 33069
(954) 917-6161
uscustombfab.com/
lyn@uscustombfab.com

**US Pipe & Foundry Co. LLC**

Rick Stone
2247 Maiden Ln
Roanoke, VA 24015
(540) 353-7425
rstone@uspipe.com

US Utility Potholing & Air Excavation

Chuck Faust
4630 NE 11th Ave
Oakland Park, FL 33334
(954) 937-1488
usutilitypotholing.com
cfaust@usutilitypotholing.com

USI Insurance Services

Mike Larsen
4600 Touchton Road B100 S275
Jacksonville, FL 32224
(352) 318-7629
usi.com
mike.larsen@usi.com

USI Insurance Services

Michael Martin
5100 Poplar Ave #1200
Memphis, TN 38137
(901) 255-3100
usi.com/
michael.martin@usi.com

USI Insurance Services

Roman Petty
2400 E Commercial Blvd
Suite 600
Fort Lauderdale, FL 33308
(954) 261-1313
usi.com/
roman.petty@usi.com

Utilities Service Group

Jim Ridlen
2623 Center St
Omaha, NE 68105
(402) 342-3626
utilitieservicegroup.com/
usgjim@gmail.com

Utility Equipment Company

Michael Coryn
3739 State St
Bettendorf, IA 52722
(563) 355-5376
utilityequipmentco.com
mikecoryn@utilityequipmentco.com

Utility Equipment Company

Tom Coryn
3739 State Street
Bettendorf, IA 52722
(563) 355-5376
utilityequipmentco.com
tomcoryn@utilityequipmentco.com

Utility Staffing Group

Tim Luttrell
952 W Broadway St
Rogersville, TN 37857
(423) 546-4141
staffingutility.com
tluttrell@lstaff.com

VA811

Steve Light
1830 Blue Hills Circle NE
Roanoke, VA 24012
(540) 985-9355
va811.com
slight@va811.com

Vac-Con, Inc.

Caroline Brown
969 Hall Park Rd
Green Cove Springs, FL 32043
(904) 493-4969
vac-con.com/
cbrown@vac-con.com

Vector Manufacturing, Inc.

Cory Shueller
1621 S Illinois St
Streator, IL 61364-3945
(815) 672-3171
vactor.com
cshueller@federalsignal.com

Vacuworx

Danielle Solomon
10105 E 55th Pl
Tulsa, OK 74146
(918) 259-3050
vacuworx.com
danielles@vacuworx.com

Valley Bank of Nevada

Ron York
6385 Simmons St
North Las Vegas, NV 89031
(702) 259-2658
valleybanknv.com
ryork@valleybanknv.com

Vassegli Law

Roya Vassegli
9663-A Main Street
Fairfax, VA 22031
(703) 755-0905
vasseghilaw.com/
roya@vasseghilaw.com

Vaughn Risk Management

Harrison Vaughn
222 US Highway 1
Suite 208D
Tequesta, FL 33469
(561) 289-0586
HarrisonV@vaughnRM.com

VCE, Inc.

Jake Hutchison
2604 Foster Avenue
Nashville, TN 37210
(615) 781-3844
jakeh@vceinc.com

Vendrix

David Stewart
1927 1st Ave N
Birmingham, AL 35203
(205) 490-8884
vendrix.co/
david@vendrix.co

**Vermeer**

Kayla Breja
1210 Vermeer Rd East
Pella, IA 50219-0200
(641) 628-3141
kbreja@vermeer.com

Vermeer Heartland

Tim Hedrick
9724 Parkside Dr
Knoxville, TN 37922
(865) 524-9174
vermeerhl.com
thedrick@vermeerhl.com

Vermeer Heartland

Ryan Vandekamp
1600 Heil Quaker Blvd.
La Vergne, TN 37086
(615) 535-0222
vermeerhl.com
rvandekamp@vermeerhl.com

Vermeer High Plains

Joe Klein
5700 N 70th St
Lincoln, NE 68507
(402) 467-5396
vermeerhp.com
joe@vermeerhp.com

Vermeer Mid Atlantic, Inc.

Brett Boswell
10900 Carpet St.
Charlotte, NC 28273-6205
(704) 588-3238
vermeermidatlantic.com
brett.boswell@vermeerallroads.com

Vermeer Mountain West

Larry Antolik
8834 East Long Mesa Drive
Prescott, AZ 86314
Vermeermountainwest.com
larry.antolik@vssw.com

Vermeer of Iowa & Northern Missouri

Brian Koonce
661 Highway T14
PO Box 168
Pella, IA 50219-0200
(641) 780-5444
vermeeriowa.com
brian.koonce@vermeeriowa.com

Vermeer Rocky Mountain Inc.

Vermeer Rocky Mountain
6120 North Myrtle St
Spokane, WA 99217
(509) 484-2441
vermeerrockymountain.com/
info@vermeermt.com

Vermeer Sales Southwest Inc

John May
4590 Coppersage St
Las Vegas, NV 89115
(702) 365-1144
vermeersouthwest.com
john.may@vssw.com

Vermeer Southeast

David Kintz
1060 West Industrial Avenue
Boynton Beach, FL 33426
(561) 742-7400
vermeersoutheast.com/
davidkintz@vermeersoutheast.com

Vermeer Southeast

Patrick McCollum
11550 Philips Hwy
Jacksonville, FL 32256
(904) 262-4400
vermeersoutheast.com/
patrickmccollum@vermeersoutheast.com

Vermeer Texas Louisiana

Calob Castilleja
16593 Interstate 35 N
Selma, TX 78154
(866) 898-3763
vermeertexas.com/
calobc@vermeertexas.com

Vermeer Texas-Louisiana

3025 State Hwy 161
Irving, TX 75062
(972) 255-3500
vermeertexas.com

Vezina, Lawrence & Piscitelli P.A.

Joseph Lawrence
300 SW 1st Ave, Ste 150
Ft. Lauderdale, FL 33301
(954) 728-1270
jlawrence@vlpw.com

Vibra-Tech Inc.

Andrew McNichols
377 Rubin Center Dr., Ste 114
Fort Mill, SC 29708
(803) 548-3066
andrewm@vibratechinc.com

Victaulic

Jake Arnone
4901 Kesslersville Rd.
Easton, PA 18040
(720) 202-3150
victaulic.com
Jake.Arnone@victaulic.com

VISTA Training, Inc.

Bruce Rabe
721 Cornerstone Crossing
Waterford, WI 53185
(262) 910-1376
vista-training.com
brabe@vista-training.com

VTC Insurance Group - Fort Myers

Wendy Hingson
4110 Center Point Dr, Ste 215
Fort Myers, FL 33916
(239) 275-8226
vtcins.com
whingson@vtw-ins.com

Vulcan Materials Company

Rebekah Bomar
115 East Park Drive
Brentwood, TN 37027
vulcanmaterials.com
bomarr@vmcmail.com

Vulcan Materials Company

Jordan King
3001 Alcoa Highway
Knoxville, TN 37918
(865) 223-3659
kingjor@vmcmail.com

Vulcan Materials Company

Zachary Olson
10151 Deerwood Park Blvd.
Jacksonville, FL 32256
(239) 240-6112
vulcanmaterials.com
olsonz@vmcmail.com

Vulcan Materials Company - South Region

Kim Thompson
14341 Alico Rd
Fort Myers, FL 33913
(386) 257-5504
vulcanmaterials.com
thompsonk@vmcmail.com

Wagner Rents

Tim Perry
905 W 39th Ave
Denver, CO 80216
(303) 365-8978
wagnerequipment.com
perry_timothy@wagnerequipment.com

Waldorff Insurance & Bonding, Inc

Dale Waldorff
45 Eglin Pkwy NE, Ste 202
Fort Walton Beach, FL 32548
(850) 581-4925
waldorffinsurance.com
dalew@waldorffinsurance.com

Buyer's Guide

Walters Levine Klingensmith & Thomson

Joel W. Walters
1819 Main Street, Suite 1110
Sarasota, FL 34236
(941) 726-0988
walterslevine.com
jwalters@walterslevine.com

Washington 811

Don Evans
P.O. Box 4796
South Colby, WA 98384
(425) 766-3412
washington811.com
drevans@washington811.com

Washington Air Compressor

Stephen Stecklein
12529 Parklawn Dr
Rockville, MD 20852-1701
(301) 230-5800
washair.com
sstecklein@washair.com

Washington Rock Quarries, Inc.

Sam Martinson
21711 103rd Ave
Ct. E, Suite C-302
Graham, WA 98338
(253) 255-8631
wa-rock.com
sam@wa-rock.com

Washington Winwater

John Calhan
3333 Pennsy Drive
Hyattsville, MD 20785
(301) 361-4110
washingtonwinnelson.com
jcalhan@winwaterworks.com

Watt, Tieder, Hoffer & Fitzgerald, LLP

Kevin McKeon
8405 Greensboro Dr, Ste 100
McLean, VA 22102-5104
(703) 749-1058
watttieder.com
kmckeon@watttieder.com

Watt, Tieder, Hoffer & Fitzgerald, LLP

Kevin McKeon
8405 Greensboro Dr, Ste 1000
McLean, VA 22102
(703) 749-1058
watttieder.com/
kmckeon@watttieder.com

Webb Water

Jerry Webb
15125 Highway 19 South, Suite 112
Thomasville, GA 31792
(770) 329-5749
jerry.webb@webbwater.com

Webspec Design, LLC

Emily Goodyk
5907 Meredith Drive
Urbandale, IA 50322
(515) 334-9544
webspec.com
emilyg@webspec.com

Werdco BC, Inc.

Brent Conrad
4660 Flippin St
Las Vegas, NV 89115
(775) 742-0476
haulinglv.com
werdcosafety796@gmail.com

West Coast Winsupply

Stuart Nyren
2835 Overpass Rd
Tampa, FL 33619
(813) 247-7202
westcoastwinsupply.org/
WinAssist@winsupplyinc.com

Western Virginia Water Authority

Ioana Kwei-Tagoe
601 S Jefferson St., Ste 210
Roanoke, VA 24011
westernvawater.com
ioama.kwei-tagoe@westernvawater.com

Westfield

Tim Basch
608 Mabry Hood Rd. Suite #10
Knoxville, TN 37932
(865) 340-4357
westfieldinsurance.com/
timothybasch@westfieldgrp.com

Westfield

Tim Basch
608 Mabry Hood Rd. Suite #10
Knoxville, TN 37932
(800) 243-0210
westfieldinsurance.com/
timothybasch@westfieldgrp.com

White Cap

Christine DeNardo
9320 Alaking Court
Capital Heights, MD 20743
(410) 903-1376
whitecap.com
christine.denardo@whitecap.com

White Rock Quarries

Rex Nealis
1645 N Congress Ave
West Palm Beach, FL 33409
(786) 470-3740
wrquarries.com
rex.nealis@wrquarries.com

Whitney Transport, LLC

R.Chris Whitney
9038 Camden Field Parkway
Riverview, FL 33578
(813) 467-6004
whitneytransport.com/
chriswhitney@whitneytransport.com

Wl Clark Company

Greg Hurlburt
30 Barnes Industrial Park Rd
Wallingford, CT 6492
(203) 265-6781
wiclarck.com/
ghurlburt@wiclarck.com

Williams Drilling Co. Inc.

Ron Williams
PO Box 327
6204 Spur 85D
Belvidere, NE 68315
(402) 768-8136
williamsdrillingco.com
driller56@hotmail.com

Willis of Pennsylvania Inc.

Jeff Frank
One PPG Place, 10th Floor
Pittsburgh, PA 15222
(412) 863-4722
willis.com
jeff.frank@willis.com

Wilson Equipment Co. LLC

Will Rodas
PO Box 11520
Lexington, KY 40576
(859) 422-9033
wilsonequipment.com
wrodas@wilsonequipment.com



Winwater Works

Stuart Nyren
19432 SE 342nd Ste
Auburn, WA 98092
(253) 204-4811
winsupplyinc.com/
scnyren@winsupplyinc.com

Winwater Works Colorado Springs

Ben Searcey
7821 Red Granite Loop
Colorado Springs, CO 80939
(719) 572-0800
coloradospringswinwater.com
basearcey@winwaterworks.com

Wise Heavy Equipment

Jim Avilla
9229 S 97th Street
La Vista, NE 68128
(402) 597-0860
wiseheavyequipment.com
javilla@wiseheavyequipment.com

Witch Equipment Co., Inc.

Kevin P Knuckley
1901 E Loop 820 S
Fort Worth, TX 76112
(817) 429-4824
witchequipment.net
kknuckley@witchequipment.net

Wylaco Supply Co.

Katie Black
315 Vallejo St
Denver, CO 80223
(303) 778-8201
wylaco.com
kblack@wylaco.com



Wyndham Hotels & Resort

Ana Louro-Knox
22 Sylvan Way
Parsippany, NJ 7054
(973) 753-6700
wyndhamhotels.com
ana.louro-knox@wynndham.com



Xylem

Michael Sturgill
84 Floodgate Rd
Bridgeport, NJ 08014
(856) 467-3636
xylem.com
Michael.Sturgill@xylem.com

Xylem

Michael Sturgill
2310 McDaniel Drive
Carrollton, TX 75006
(863) 682-8800
michael.sturgill@xylem.com

Xylem

Michael Sturgill
84 Floodgate Rd
Bridgeport, NJ 8014
(856) 467-3636
xylem.com/
Michael.Sturgill@xylem.com

Xylem

Michael Sturgill
84 Floodgate Rd
Bridgeport, TX 8014
(856) 467-3636
xylem.com/
Michael.Sturgill@xylem.com

Xylem - N. Charleston, SC

Reed Waterbury
2291 Technical Pkwy
N. Charleston, SC 29406
(843) 818-2266
xylem.com/
reed.waterbury@xylem.com

Xylem Dewatering

Phillip Morris
3733 Conquest Drive
Garner, NC 27529
(919) 661-6061
philip.morris@xylem.com

Xylem Dewatering

Andrew Mydland
235 E Pima St, Suite 105
Phoenix, AZ 85004
(480) 253-6716
xylem.com
Andrew.Mydland@xylem.com

Xylem Dewatering

Michael Sturgill
4965 Eisenhauer Rd. #102
Windcrest, TX 78218
(210) 651-7867
xylem.com/
michael.sturgill@xylem.com

Xylem Dewatering

Jarrod Williamson
4113 Hwy 421 N
Wilmington, NC 28401
(910) 383-1106
xylem.com/
jarrod.williamson@xylem.com

Xylem Dewatering Solutions DBA Godwin Pumps of America Inc.

Jeffrey Mattis
109 Third St, Ste A
Leetsdale, PA 15056
(724) 266-6936
godwinpumps.com
jeffrey.mattis@xylem.com

Xylem Dewatering Solutions DBA Godwin Pumps of America Inc.

Herb Schroeder
8039 Oak Orchard Rd
Batavia, NY 14020
(585) 344-3156
godwinpumps.com
hschroeder@godwinpumps.com

Xylem Dewatering Solutions, Inc.

Scott Anderson
202 Winston Creek Pkwy
Lakeland, FL 33810
(863) 732-1245
xylem.com/en-us/brands/godwin/
Scott.Anderson@xylem.com

Xylem Dewatering Solutions, Inc.

Jed Church
202 Winston Creek Pkwy
Lakeland, FL 33810
(863) 682-8800
godwinpumps.com
jed.church@xylem.com

Xylem/FLYGT Wastewater

Michael Sturgill
1201 NW 18th Street
Pompano Beach, FL 33069
(863) 682-8800
michael.sturgill@xylem.com

Yoder & Frey Auctioneers

Joe Thurston
654 West Southport Rd.
Kissimmee, FL 34746
(407) 388-4888
yoderandfrey.com/
jthurston@yoderandfrey.com

Zervos Group

Tamra Ksiazek
4443 Lyons Rd., Suite D-21
Coconut Creek, FL 33073
(800) 201-1217
zervosgroup.com
tamra@zervosgroup.com

Ziegler Cat

Chris Edwards
13822 W Freeway Dr
Columbus, MN 55038
(651) 982-5600
zieglerrental.com
chris.edwards@zieglercat.com

ZINN INSURANCE AN ALERA GROUP COMPANY

Eric McBride
918 Russell Drive
Lebanon, PA 17042
(703) 639-2186
zinn.com
emcbride@zinn.com

Zinzow Law LLC

Justin Zinzow
8750 Hawbuck St
Trinity, FL 34655
(727) 787-3231
zinzowlaw.com
jzinzow@zinzowlaw.com

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NORTH SECOND STREET BRIDGE NATURAL GAS MAIN REPLACEMENT PROJECT

Editor's Note: In each issue, *Utility Contractor* will profile NUCA's Top Job winners. These projects present the association's best and most innovative work that keep our country's utility networks operating at peak performance. To nominate your project for Top Jobs, visit: nuca.com/topjobs

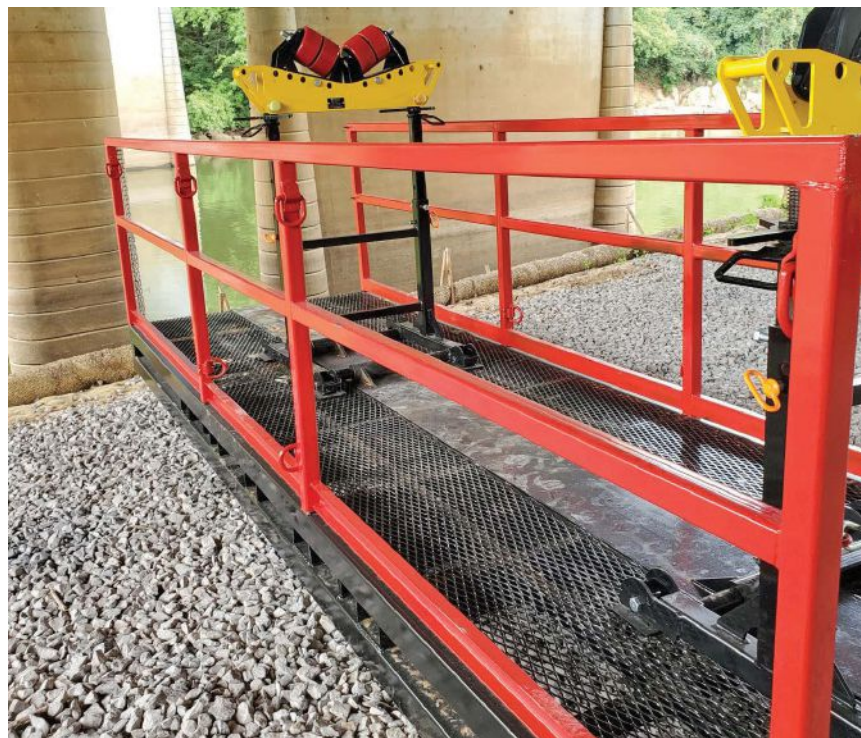
In late 2020, Clarksville (TN) Gas and Water (CG&W) issued an award for a unique 6-in. gas main relocation project that included the replacement and removal of an existing 6-in. gas main to Cleary Construction Inc. A 400-lf portion of this gas main was hanging under the 2nd Street Bridge spanning the Red River near the intersection of 2nd Street and Kraft Street.

CG&W worked with a team of consulting engineers to design the replacement of 740 ft of 6-in. gas main that included this 400-ft bridge crossing, 110 lf of directional bore under 2nd Street, and three mainline hot taps with stopple connections. This gas line replacement allowed CG&W to eliminate the existing 6-in. steel gas line hanging under the bridge, which was deteriorating at an accelerated pace.

While this project wasn't a large monetary contract, it required a unique, innovative, and specialized skill set. Cleary Construction Inc. successfully completed this project at the end of 2020 and turned it over to the owner in a timely manner.

Challenges and Innovative Ideas

Due to the proposed location of the gas line bridge hanging (5-7.5 ft from the edge and under the bridge deck)



along with the very high volume of traffic over the bridge, Cleary Construction was faced with a serious challenge of how to construct this line under the bridge safely and efficiently. After reviewing the options of shutting down a lane of traffic to allow for the utilization of a snoop truck and/or hydra platform to work under the bridge, Cleary leaned on its previous utility bridge hanging experience and opted to build a wood deck under the bridge across the bridge beams. This OSHA-approved grade wood decking allowed the hangers and gas line to be installed under the bridge without worsening the major traffic issue that was present at the project location.

The second challenge that Cleary faced on the project was how to get the 6-in. steel gas pipe that is typically fabricated in 40-ft lengths welded together, X-rayed and tested under the bridge, which was the only constructable option. To solve this challenge, Cleary custom designed an innovative lift platform to be used in conjunction with a standard Lowell-type forklift. Cleary chose to have the steel gas pipe delivered in 20-ft lengths, which was exactly the separation between the girder braces at the only place where the pipe could be welded, tested and installed under the bridge. The welding personnel stayed on the platform while being lifted up with one 20-ft in length joint

of pipe at a time. Once being lifted to the deck height (approximately 30 ft in height), the pipe was slid on the deck rollers to butt against the pipe that was already installed on the hanger rollers. The pipe was then welded and slid through the hangers over to a second manlift where a World Testing representative performed the X-ray testing. Once the testing was complete, the pipe was again slid across the rollers above the wood decking where Cleary personnel coated and placed the shrink wrap around the welds. This process was completed 20 times until the 400 ft of gas line was completely installed under the bridge.

At this point, Cleary faced the last, but quite possibly the biggest, challenge on the project: how to remove the old existing gas line and hangers from under the center of the bridge. This existing line that was obviously installed during the bridge deck construction and was some 80 ft from the edge of the bridge. The line was out of reach for a standard snoop truck, and it would take a lane closure for an extended period of time to utilize a hydra platform to remove the existing line/hangers. Cleary again used its experience to deck between the girders to provide a platform under the existing line that allowed the pipe and hangers to be removed very efficiently and safely.

Subcontractors, Suppliers and Equipment

Cleary Construction Inc. worked with multiple trusted suppliers and subcontractors on this project. The primary gas materials including the Power-Crete coated steel pipe and appurtenances as well as the cathodic protection stations, pipe hangers, and TD Williamson tapping tees/stopples were supplied by trusted vendor, Consolidated Pipe and Supply. The Simpson Strong Tie-hanger epoxy was sup-

plied by HD Whitecap. The backfill stone was supplied by Vulcan Materials Company. Kelsey Unland with Meridian Safety provided the supplementary OSHA compliance and training. Trusted subcontractor, Brooks Excavation Contractor LLC, performed the challenging horizontal directional drill, while Badger Daylighting performed the trenchless methods to locate and verify the depth of the existing fiber optic duct bank to be drilled under. Longtime Cleary subcontractor Johnny Storm Paving completed the asphalt replacement, while another trusted sub, SJ Patterson, installed the gas hot tap with stopple connections.

Superior Traffic Control provide the traffic control set up. Sunbelt Rentals supplied some supplementary construction equipment. Tompkinsville Industrial Repair Inc. fabricated the custom designed lift platform. Jeff Harbison provided the welding, while World Testing provided the X-ray testing, as well as the operator qualification training and submittals packages.

Project Benefits

This replacement project benefited the client and the community by eliminating a deteriorating 6-in. steel gas main, part of which was exposed and suspending under a highly traveled bridge. Not only did this project eliminate a big liability issue for Clarksville Gas and Water, it made the community a safer environment for the public.

"This was one of the most high-profile and successful projects for the City of Clarksville Gas Department in 2020 thanks to the expertise, out-of-the box thinking, and constant fluid coordination provided by the entire Cleary Construction Inc. team," wrote Tyler Hayes, City of Clarksville. "The most impressive part of this project was the installation and removal plans Cleary developed – a plan that allowed us to remove 400 lf of gas main under the

center of the bridge and install 400 lf of new gas main under a separate location under the bridge, all while working during normal business hours and not stopping traffic for one second.

"During design, it was envisioned that our contractor would use a snoop truck or a hydra platform to access the underside of the bridge and ultimately the existing and new gas main. After the project was awarded to Cleary Construction Inc., conversation was immediately opened between Cleary's project manager (Allan Farris), Cleary's job superintendent (Jeremy Gray), and our Clarksville gas team. Through a combination of on-site visits and discussions between Cleary Construction and the Clarksville gas team, along with coordination with TDOT Structures Department, Cleary proposed constructing the temporary construction platform that allowed us to install the entire new pipeline and remove the existing pipeline without affecting traffic and to be completed 100% underneath the bridge, and 100% safely. These innovations by Cleary Construction's team allowed them to complete this project ahead of schedule and on budget.

"From the bid phase, through the post-bid/pre-contract phase, and ultimately the construction phase, it was clear that Cleary Construction Inc. was an incredibly knowledgeable company that placed a ton of emphasis on doing nothing short of quality work. Their project manager (Allan Farris) and superintendent (Jeremy Gray) both had great communication skills with not only myself, but my inspectors in the field. ... They approached a potentially very dangerous and technically challenging project with common sense and attention to detail which ultimately led to an incredibly safe work environment that turned out an absolutely phenomenal end product."



November 2022 Mid-Term **ELECTIONS** **UPDATE**

The 2022 midterm elections proved unusual, to say the least. Democrats defied historical trends and prevented a “red wave,” setting up one of the most closely divided Congresses in American history. At press time, it appears likely that Republicans will flip at least the U.S. House of Representatives and take control, though it remains theoretically possible for Democrats to hold onto their majority. The U.S.



Senate also remains uncalled, and while a Republican majority is still theoretically possible it is likely the Democrats will hold either a 51 or 50 seat majority, similar to or slightly expanded from the status quo.

Should either chamber flip, there would be strong efforts in Congress to push back against the policies of the other party.

Republican control of the U.S. House would shift to reaction against the actions of the Administration. GOP leadership has stated their intention to hold the Biden Administration accountable and is likely hold many hearings questioning Administration officials. We expect active oversight on issues ranging from implementation of the Infrastructure Investment and Jobs Act to the Administration's energy policy, and especially oversight addressing labor and other regulatory issues. Without full control of Congress, it's likely that the Administration will shift even more of its policy priorities over to the regulatory apparatus, and NUCA expects to take an active role in the many fights that are sure to come.

There is still much we don't yet know about the outcomes of the election and why the final votes turned out the way they did. Readers in December will have the hindsight to discuss what this article written a week after the election can only theorize upon.

No doubt many articles and post-mortems will be conducted to analyze why this election defied historical trends. What we do know, though, is that when it comes to infrastructure champions and the 2021 bipartisan core infrastructure law, voters enthusiastically turned

out in support. This vote reaffirms that a lawmaker's reasonable vote to support last year's Infrastructure and Investment in Jobs Act was embraced by the majority of voters in districts like Rep. Bill Pascrell Jr.'s (D-NJ). All six of the Republicans who voted for the core infrastructure bill who ran in yesterday's contests were re-elected, including Rep. Don Bacon (R-NE). It's clear that it was the right vote for them to make.

As our Constitution states, the new 118th Congress begins on January 3, 2023, lasting for the next two years. 2023 also marks the opening chapters of the 2024 Presidential

election cycle, adding in another layer of political complexity faced by Congress as it debates its way forward over the next 24 months.

Voting to strengthen and boost American infrastructure is always a winner on Election Day, and the outcome of the 2022 elections keeps NUCA at the table as a key stakeholder in transportation and infrastructure policy. Whatever the final makeup of the 118th Congress, NUCA will be there leading the fight to protect and grow your business and our industry.

Zack Perconti is the vice president of government affairs for NUCA.

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Is the sole reason we train our employees to get them up to speed with company policies and standard operation procedures?

While that's an important part of the process, training presents an opportunity to expand the knowledge base of all employees. From the new employee to the newly promoted superintendent, everyone on your team – and the team as a whole – benefits from continued training.

Finding time to conduct training can be an issue, particularly in the busy season. In the case when time isn't available during regular hours, you may even need to pay overtime for weekend trainings or pull employees from the jobsite, neither of which are ideal. Despite the potential drawbacks, training and development provides both the company as a whole and the individual employees with benefits that are worth the time and cost.

Most employees have some performance areas that can be improved on. An active training program allows for the strengthening of those skills. By developing a comprehensive program for all employees, you can ensure that everyone on your team will have similar skills and knowledge, improving on areas where any given employee's experience on the job is incomplete. Additionally, comprehensive training helps reduce injuries and accidents



GH TRAINING

and allows all your employees to be compliant with company standard operation procedures. This in turn creates an overall knowledgeable employee pool with individuals that can be interchangeably utilized on the job.

Clearly, employees who receive all necessary training are better able to perform their job, but the training may also help build an employee's confidence because they have a stronger understanding of the industry and the responsibilities of their job. In-service trainings and yearly trainings also keep your employees on the cutting edge of technological and industry developments. Employees who are competent, confident, and on top of changing industry standards help your company hold a position as a leader and strong competitor.

Having a structured training and development program ensures that employees have a consistent schedule of training. Consistency is particularly relevant for your company's basic policies and procedures. This helps to build a company culture that puts an emphasis on employee safety and development.

People with regular access to training and development programs have a huge advantage over those who are left to seek out training opportunities on their own. The investment in training that a company makes shows the employees they are valued and creates a supportive

workplace. Employees who feel appreciated and challenged through training opportunities may feel more satisfaction toward their jobs and tend to stick around longer than those who do not. Ultimately, an effective and comprehensive training program will lead to better employee retention.

Investing in your employees builds value in your company and a sense of

self-worth in your employees, which in turn keeps them with you longer. Clearly, the value and return on a comprehensive training program has been proven to be priceless.

Mike Flowers is Director of Safety, Training and Education for National Utility Contractors Association (NUCA).

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SafetyWORKS



2021 NUCA Safety Award 501,000 to 1,000,000 Manhours:

MAC CONSTRUCTION & EXCAVATING INC.

By Robert Baylor, NUCA Director of Communications



SafetyWORKS is a regular column highlighting NUCA's William H. Feather Safety Awards winners. If you would like to be considered for these prestigious NUCA awards in 2022, please submit your entry by the end of December 2022. Award details can be found at nuca.com/safetyawards.

Every strong idea is composed of powerful words, and MAC Construction and Excavation's 2021 William H. Feather Safety Award started with four very powerful words, backed up by their company's commitment:

"Safety is a Decision."

This commanding phrase, "Safety is a Decision," is the framework behind MAC's excellent safety record over time, rooted in the 42-year-old company's culture, core values, and beliefs. "This

phrase naturally embodies the accountability MAC operates with every day, not only from a professional standpoint, but also personal," wrote Neal Biggs, MAC's EHS / Risk Director.

Safety is a core value at MAC, with the true belief that zero incidents is achievable and expected.

MAC is a second-generation, family-owned business providing site development and excavation services in the southern Indiana and Louisville, Kentucky, metro area.

Their prior leadership blazed the trail for their employees by setting a high standard for safety in all of their operations. With ideal conduct on the jobsite and in their business demonstrated daily by MAC's leadership, it allows for an easy

buy-in from their employees across the company. This corporate safety culture encourages continuously raising the bar for safe and quality work on their jobsites.

Through their Environment, Health and Safety (EHS) program, the company strives to eliminate job hazards. In return, the company's leadership demands from their employees an equal and binding responsibility to the company, themselves, their fellow employees, the community, and their family to perform their tasks in a safe manner. The information contained in their company safety manual is expected to be known by all employees, and to apply all of its information when performing their jobs.

MAC's EHS education is compulsory, addressing education at employee orien-



MAC Construction & Excavating Inc.

1908 Unruh Court

New Albany, Indiana 47150

Phone: 812-941-7895

Email: info@macconstruction.com

Web: www.macconstruction.com

LinkedIn: [linkedin.com/company/mac-construction/](https://www.linkedin.com/company/mac-construction/)

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tation, continual onsite workforce training, and continuing education for employees, supervisors, and management. MAC utilizes specifically designed company training programs to educate our workforce. These programs are designed to address site-specific hazards such as fall protection, confined space, excavations and trench safety, management of traffic/flagging, First Aid/CPR, and manager development. These programs are offered at both the “User” and “Competent Person” level.

Their NUCA membership also offers key benefits and readily available safety resources to their company, enabling them better to manage and operate more efficiently across large and small tasks. Safety publications, personnel training, and the relationships established from their years of NUCA membership continue to aid the company’s safety protocols.

“We believe our company has the upper hand by investing in our NUCA membership and being a part of a durable organization that cultivates leadership, growth, and success in the safest way

possible,” said Biggs. The company employs a full-time, degreed safety director in Neal Biggs, who works daily with their 44 crew supervisors to manage their safety program, inspect jobsites, advise on excavations, and promote a safe working environment for all of its employees and subcontractors.

Safety training plays a major part in reinforcing their safety culture. All of their supervisory staff has attended a 10-hour or 30-hour OSHA Construction Outreach Program in the last three years, with other employees attending a NUCA Excavation Safety, Competent Person Training, or NUCA Confined Space Entry Training Program.

To win this award, MAC knew that its 2021 safety promotion program would play a significant role in the decision. Across the year, the company worked with local emergency personnel to instruct their men and women on trench safety.

MAC believes that this safety training starts early, even before their future employees are hired. At their local high

school trade classes, they conducted safety training outreach for the students, donating PPE equipment and promoting driver safety training. They also conducted youth first aid and CPR classes at local events.

In 2021, the company mentored two small local contractors on safety and health issues, from PPE, damage prevention practices, trenching/excavating, scaffolding, and fall protection. This program enhanced their own company’s safety culture and reduced accidents and incidents.

Safety is an everyday part of MAC’s culture, both on and off the job.

NUCA was proud to award MAC Construction one of the 2021 William H. Feather Safety Awards at our March 2022 convention in San Antonio, witnessed by their peers. We salute their commitment to their employee and workplace safety and hope all NUCA members can learn from their example.

Robert Baylor is NUCA’s Director of Communications.

MAC Construction: Environment, Health, and Safety (EHS) Program

- EHS policies and procedures are regularly reviewed and updated. These procedures are used to complete site-specific programs that address job hazards that are unique to each job site.
- EHS policies require daily jobsite safety inspections by the site foreman and weekly audits by our EHS Director or staff.
- Management safety meetings are held regularly such that safety issues are effectively communicated throughout the entire organization.
- MAC performs root cause analysis for all near misses allowing us to communicate efficiently across all personnel such that it can be prevented in the future.
- It is the responsibility of each level of supervision to ensure that his or her employees understand their role in the safety of the project.
- Every employee of MAC has the authority to stop work should they observe a potential unsafe condition.

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